



Australia's Best  
Program Delivery Company

*Partnering to deliver the change needed for a better future*

# Introduction to Seven Consulting



Major Sponsor of the



CommBank  
**MATILDAS**



SEVEN CONSULTING  
**OPALS**

TEAMWORK • TRANSPARENCY • DELIVERY



## Program Delivery

We deliver some of Australia's most complex and challenging agile, traditional and hybrid programs. We work with our clients to understand their organisational and program characteristics. These inform how we design our delivery approach to produce the best outcome for our clients. The majority of our Consultants are scaled agile (SAFe) certified and manage billions of dollars of transformation programs that range in size from <\$1m to >\$500m.



## PMO Services

We provide PMO establishment and management, PMO analysis and scheduling services, and tools for some of the largest organisations in Australia. This can range from scheduling services, to running the PMO for \$1.5bn programs, to ePMO management.

**All of our clients are reference sites**



## Change Management Services

We provide program change management, adding value from the start of an initiative through to realising benefits. We also support the integration of change management at an enterprise level to improve portfolio performance.



## Delivery Consulting

We provide delivery capability uplift, sponsor and project manager training, portfolio and program reviews to assist our clients improve their program delivery. We have successfully provided these services to over 50 clients.



## Delivery Tools

Seven Consulting has designed and developed world leading tools to assist our clients optimise their portfolio, design their delivery approach and provide deep weekly delivery insights. These tools are used successfully on over \$5bn of Programs annually.

**All of our clients are reference sites**



# Our Clients

*Seven Consulting has a proven track record delivering critical outcomes for Australian organisations across industries and domains. 100% of our clients are reference sites.*

 <b>Commonwealth Bank</b> Client Since 2005	 <b>vodafone</b> Client Since 2009	 <b>AMP</b> Client Since 2012	 <b>Woolworths</b> <i>Australia's fresh food people</i> Client Since 2012	 <b>nab</b> Client Since 2013	 <b>MACQUARIE</b> Client Since 2014	<b>futurefund</b> <i>Australia's Sovereign Wealth Fund</i> Client Since 2015	 <b>Colonial First State</b> Client Since 2015
 <b>agl</b> Client Since 2017	 <b>NSW GOVERNMENT</b> <b>Communities &amp; Justice</b> Client Since 2017	<b>OPTUS</b> Client Since 2017	 <b>alintaenergy</b> Client Since 2018	 <b>BNP PARIBAS</b> Client Since 2018	<b>indue</b> Client Since 2018	 <b>ST VINCENT'S HEALTH AUSTRALIA</b> <small>UNDER THE STEWARDSHIP OF MARY ANNEHEAD UNIVERSITIES</small> Client Since 2018	 <b>ASX</b> <small>AUSTRALIAN SECURITIES EXCHANGE</small> Client Since 2019
 <b>CITY OF MELBOURNE</b> Client Since 2019	 <b>THE UNIVERSITY OF SYDNEY</b> Client Since 2019	 <b>InvoCare</b> <small>Innovation Vocation Care</small> Client Since 2020	 <b>EUROPACIFIC PARTNERS</b> <small>AUSTRALIA</small> Client Since 2021	 <b>CSR</b> Client Since 2021	 <b>MELBOURNE GIRLS GRAMMAR</b> <small>AN ANGLICAN SCHOOL</small> Client Since 2021	 <b>NSW GOVERNMENT</b> Client Since 2021	 <b>CEnet</b> <small>catholic education network</small> Client Since 2022
 <b>phn</b> <small>EASTERN MELBOURNE</small> <small>An Australian Government Initiative</small> Client Since 2022	 <b>Equity Trustees</b> Client Since 2022	 <b>iress</b> Client Since 2022	 <b>IMB</b> <small>MARTINBROWER</small> Client Since 2022	 <b>vic roads</b> Client Since 2022	 <b>Greater Bank</b> Client Since 2023	 <b>Sunnyfield</b> <small>disAbility Services</small> Client Since 2023	

# Our clients and team are our top priority

## Client Satisfaction Survey Results

Year	Satisfaction rating	Survey questions
<b>2022</b>	<b>99.20%</b>	<b>13,191</b>
2021	99.15%	15,932
2020	98.87%	14,455
2019	99.08%	14,949
2018	98.65%	15,450
2017	99.08%	9,691
2016	98.94%	10,336

100% of our clients are reference sites

## Team Satisfaction Survey Results

Survey Date	Satisfaction rating
<b>Dec'22</b>	<b>97.82%</b>
Jun'22	98.20%
Dec'21	97.92%
Jun'21	98.40%
Dec'20	97.90%
Jun'20	98.51%



"The team from Seven has integrated effectively with IVC and shows they understand the business."



"Seven is one of the most prestigious consultancies in Australia and most of the Seven Consultants I have come across at my current and previous organisation prove that."



"Strong program delivery capability with the flexibility to scale up and down quickly to meet program and business needs. Look to continue to bring the best of the Seven ecosystem to clients to demonstrate the value-add."



"Good people and a focus on support from the central organisation when required."



**alintaenergy**

"Very happy with the level of organisation and governance the Seven project/program managers bring to our more complex initiatives."



**Commonwealth Bank**

"Every Seven consulting person I have ever worked with has been very good at what they do."



# How do we get 98%+ client satisfaction?

*Why all our clients are reference sites.*



Hands-on ownership



High employee engagement, low turnover with **no** contractors



At a minimum, there is a monthly Quality Assurance review of the consultant's work.



Bench support available to all consultants at no cost to the client



Extensive mentoring and training support strong IP and knowledge sharing including internal project training, majority of our team are SAFe certified.



Holiday and sick leave cover for assignments



Strong in-house tooling to support consultants, clients and quality assurance

# How our values impact our delivery?



## Teamwork

Teamwork has to be at the core because you can't deliver big projects without great teamwork.

We focus on ensuring that the Seven team, the client team and vendors work seamlessly together.



## Transparency

Assumptions and poor communications kill projects, whereas openness is the foundation of good relationships and reliable delivery. We remain a completely independent consultancy.



## Delivery

A strong emphasis on outcomes focuses the team and grows confidence. With a confident attitude, expert personnel and effective teams we always deliver to our client's high expectations.





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# Case Studies



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# Customer Experience Transformation

*Enhancing AGL digital capability and platforms, and deliver an industry leading digital experience for customers*



AGL invested \$300 million in a Customer Experience Transformation (CXT) program that enhanced their digital capability and platforms, and delivered an industry leading digital experience for customers.



The Seven Consulting team was engaged to realign an existing Portfolio Office (Tribe Services) towards SAFe Lean Agile Portfolio Management principles as well as perform the 2IC role for the General Manager Transformation.



Seven Consulting provided Tribe Services capability to deliver core Lean Agile Portfolio Management office disciplines to deliver:

- Improved governance reporting in the following areas: Portfolio Kanban, Benefits Management and key metrics monitoring
- Portfolio Management leadership through regular informal and formal communication
- Values such as Transparency and One Team Approach to delivery
- Portfolio alignment to business strategy and funding allocation based on a prioritised backlog



# Store Transformation Program



*Replacing all core POS, Ticketing and Inventory store systems across all stores in all seven brands*



Woolworths decided to move to a centralised IT stack to provide IT services to the 3,464 stores across the Woolworths, Countdown, Metro, Fuel, BWS, Dan Murphy's and Big W banners. To enable this change, Woolworths were also required to renew a large proportion of the existing IT Infrastructure.



The Seven Consulting team was engaged to provide Program Director and PMO services to coordinate the various IT Application, IT Infrastructure and Business streams to ensure the overall program success.



Seven Consulting successfully provided program leadership and structure to ensure:

- Delivery of the dependent IT Infrastructure components ahead of the committed software deployment deadlines
- The Modernisation of the Point of Sale and Back Office functions within each store, gaining material efficiencies and providing a foundational platform for new application and internet-based initiatives
- Compliance with the Country of Origin Labelling (COOL) regulatory requirements within the 1<sup>st</sup> July 2018 deadline

**\*Awarded Woolworths IT Program of the Year 2018**

# Core Banking Platform



## *Transforming Core Banking at CBA*



The largest banking platform program in a generation was planned to propel CBA ahead of the competition who were still languishing on their 1970s based platforms.



For 6 years, Seven Consulting provided a variety of critical services to this massive \$1.5bn undertaking, from running the Program Management Office, to release and deployment planning, to project managing key releases of the program.



The new platform is a huge success. Customers love real time banking, the simpler product set and the ease of the enhanced self-service facilities, while staff enjoy simpler processes to release new products, and speedier resolution of issues on the front line.



# Project Capability Uplift

WOOLWORTHS GROUP

## *Delivery Capability Uplift at Woolworths Group*



Woolworths IT had concerns with project time delays, cost overruns and benefits management. They were keen to uplift their project delivery including accelerating their initiation phase and ensuring that projects were set up for success.



Seven Consulting established a Transformation Program including twenty-four initiative streams to improve the delivery culture and project management capability, introduce flexibility and agility into project methodology and governance, improve performance visibility via a Balanced Scorecard and strengthen Portfolio Management.



The IT Portfolio and Project Management Offices now provide a full suite of services to better support the PM community and drive ongoing improvements. Customer and staff satisfaction has materially increased quarter on quarter.



# Wealth Transformation



## *Program Management for separation of MLC Insurance from NAB*



NAB entered into an agreement to sell 80% of its MLC insurance business to Nippon Life. The sale required the establishment of a new organisation, MLC Life, and the separation of the new legal entity from NAB.



Seven Consulting provided five consultants to the Transformation Program undertaking corporate restructuring & employee communications, procurement transitioning, delivery assurance and project scheduling.



Seven's team contributed to the completion of the prerequisite Successor Funds Transfer ensuring key personnel & workforce offers for MLC Life were in place; and ensuring operational readiness activities were completed and assured by Day 1. The program met all the required contractual obligations to allow the sale of MLC Life to be completed on schedule.



# Netbank



## *Changing the Online Customer Experience at Australia's Largest Bank*



CBA needed to re-platform and radically improve their online customer experience with a new look, a wider range of services, and capability to support an expanding customer base with greater speed and uptime.



The Seven Consulting team led this major Netbank replacement program from initialisation through to implementation and roll-out, achieving an outstanding set of outcomes.



Netbank is the market leader, and customer satisfaction with the service is at record levels, contributing to the surging success of CBA in recent years.



# ONEHR



*Leading implementation of the new QBE  
ONE company global operating model.*



ONEHR@QBE was the first transformation program as part of the ONE QBE initiative to create a globally consistent operating model, tasked with creating a single set of simplified HR processes across 4 operating divisions and 42 countries.



Seven Consulting was engaged to take over management of the program. After an initial review, Seven Consulting introduced a new program structure and governance framework, as well as key program controls.



The program went live on time, within budget, creating and implementing the revised operating model for Global HR Service Delivery, including the implementation of a new Human Capital Management system.

# B2B Digital Transformation



*Transform the customer experience by creating integrated end-to-end processes and systems*



Telstra invested over \$500 million in a B2B (Business to Business) digital transformation for Telstra Enterprise which established new processes, products, offers and platforms.



The Seven Consulting team was engaged to provide program management, PMO, scheduling, dependency management and project management roles.



Key outcomes Seven Consulting helped Telstra to achieve include:

- Met Telstra Enterprise's market commitments by the end of Dec 2018 which included the soft launch of the Connected Workplace (CWP) offer to a number of early adopter customers
- Established quarterly Agile delivery cadence for new capability
- Delivered 4 major software releases into production, established the baseline platforms for the new B2B stack, implemented over 120 interfaces
- Led 2 large PI planning events with 100 people
- Prepared and led 4 executive showcases of the B2B solution to audiences of between 150 – 400 people
- Established comprehensive Agile status reporting and program test reporting for the Digital Core part of the program



# Major Program Assurance Framework



Finance,  
Services &  
Innovation

*Strengthening governance to improve major program investment outcomes*



The Department of Finance, Services & Innovation (DFSI) was tasked by the NSW Government to implement the ICT Assurance Framework (IAF). The aim of the IAF is to build confidence in the Government's \$2.4bn annual investment in ICT programs that provide essential support for business operations and government service delivery. A key element to the framework was the establishment of a standardised whole-of-government program reporting and monitoring capability.



DFSI engaged Seven Consulting who designed, in conjunction with DFSI, a set of best practice metrics and leading indicators which were endorsed by the NSW Government ICT leadership. A Seven Consulting Program Manager then led a combined DFSI and Seven Consulting project team to develop the tools, processes and standardised dashboards, and reports required to implement the framework.



This was backed up by a significant change management exercise, led by Seven Consulting, to ensure buy in from the affected agencies and Government departments. Once adopted, DFSI were able to receive regular, standardised reports from all major NSW Government ICT Programs, enabling them to receive early warning of emerging issues and act ahead of time to prevent its major programs from failing.



# Link Group – Superpartners Integration



*Transition of over 5 million superannuation members from Superpartners to Link Group*



Link Group is a market leading provider of superannuation administration solutions across 11 countries and its clients include some of Australia's largest superannuation funds. Link Group acquired Superpartners and as a result of this, needed to integrate the two businesses and migrate all of Superpartners client data onto Link systems within an agreed timeframe and according to defined quality criteria.



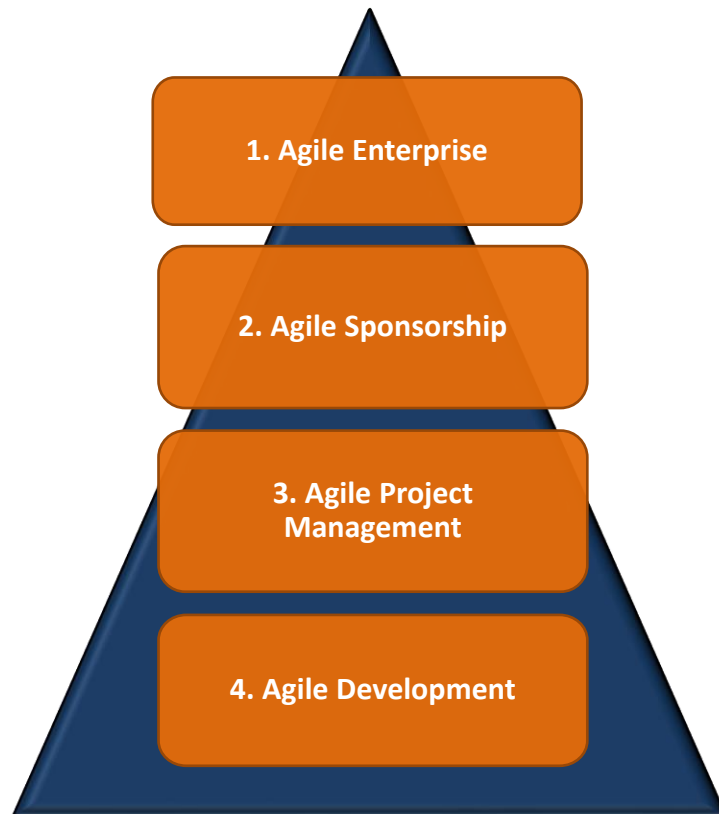
The transition program was responsible for migrating over 5 million members' data and \$200 billion funds under management for the following major funds: MTAA Super, Hesta, Hostplus, Cbus and AustralianSuper. The program was closely monitored by regulators (e.g. ASIC, ATO), external auditors and share market investors. The success of the integration would be a key factor in the Link Group IPO in 2015. Seven Consulting provided a Program Director, a PMO Manager and a Senior Project Manager to manage the transition team which peaked at over 200 resources.



The program successfully transitioned the 5 major funds from Superpartners processes and systems to Link Group (AAS) within the time, budget and agreed quality criteria. The success of the transition program was well received by the market and had a positive impact on the Link Group IPO.

# The Integrated Agile Enterprise Framework

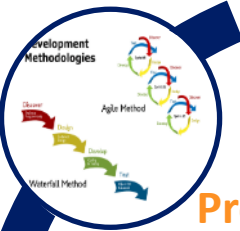
- Seven Consulting's Agile Project Enterprise Framework outlined below is a proven framework of integrated processes, tools and techniques focused on simpler, faster delivery & improved ongoing support of the delivered change.
- The key focus is the integration of speed of decision-making, planning and delivery of real benefits.



1. **Agile Enterprise (AE)** focuses on the cultural, procedural and people changes required to optimise, adopt, embed to sustain Agile models of project delivery. This includes an agile approach to strategic portfolio governance.
2. **Agile Sponsorship (AS)** requires executives to get closer to their projects, their project managers and their project teams. Single sponsors who must be flexible in making time available for face-to-face meetings and use simplified and face-to-face reporting lines. The Agile Sponsor is focused on benefits realisation.
3. **Agile Project Management (APM)** is an open, stakeholder-driven approach to project planning. While Scrum Masters and Product Owners focus on the detailed technical delivery, APM's must focus on stakeholder engagement, change management and related projects to ensure outwards as well as inwards management of the project.
4. **Agile Development (ADM)** involves a cultural as well as a procedural and technical change in how projects are planned and delivered. The coaching of project managers, business experts in how to setup and support Agile Development (Scrum, SAFe, etc.) is a critical factor for successful and sustained deployment of Agile Development Methods.

# Agile Program Delivery Tools

Agile / Traditional  
Methodology  
Recommendation



## Project Pathfinder Tool

UPDATE RECOMMENDATIONS NOW

Seven Consulting recommends that your project should adopt:

TRADITIONAL PROGRAM		
Component	Recommendation	Recommendation
Project Vision	Agile Method	Recommendation
Business Case	Agile Method	Recommendation
Project Charter	Agile Method	Recommendation
Project Management Plan	Agile Method	Recommendation
Project Risk Assessment	Agile Method	Recommendation
Project Communication Management Plan	Agile Method	Recommendation
Project Quality Management Plan	Agile Method	Recommendation
Project Stakeholder Management Plan	Agile Method	Recommendation
Project Team and Resource Management Plan	Agile Method	Recommendation
Project Budget Management Plan	Agile Method	Recommendation
Project Risk Management Plan	Agile Method	Recommendation
Project Change Management Plan	Agile Method	Recommendation
Project Closeout Management Plan	Agile Method	Recommendation
Project Performance Management Plan	Agile Method	Recommendation
Project Reporting Management Plan	Agile Method	Recommendation
Project Governance Management Plan	Agile Method	Recommendation
Project Compliance Management Plan	Agile Method	Recommendation
Project Security Management Plan	Agile Method	Recommendation
Project Environmental Management Plan	Agile Method	Recommendation
Project Social Management Plan	Agile Method	Recommendation
Project Governance Management Plan	Agile Method	Recommendation
Project Compliance Management Plan	Agile Method	Recommendation
Project Security Management Plan	Agile Method	Recommendation
Project Environmental Management Plan	Agile Method	Recommendation
Project Social Management Plan	Agile Method	Recommendation

We recommend applying some or all of the following best practice operating principles:

Agile Methodology  
Waterfall Methodology  
Hybrid Methodology

Recommends  
Delivery  
Components

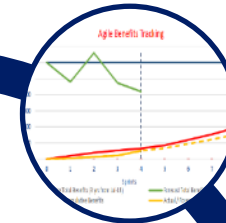


Best Operating  
Principles  
Recommendation

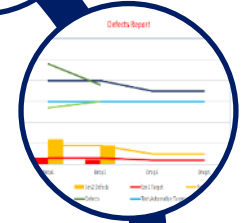


Seven Consulting's Project Pathfinder Tool provides guidance on how to tailor your program or project. It provides suggestions on agile or traditional methodology components to apply, operating practices to adopt and artefacts to prepare to deliver your program or project.

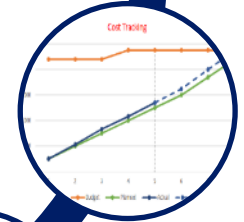
## Agile Dashboard



Benefits Tracking



Defects Tracking



Cost Tracking



Delivery Tracking

The Agile Dashboard combines a number of reports to provide a 'Dashboard', or snapshot of agile projects progress. These include Burn-up Chart, Sprint Burn Up, Cost Tracking, Benefits Tracking and Defect Reports.



# Traditional Program Delivery Tools

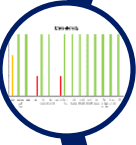
Health Check Score



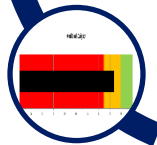
## Health Check Tool



Schedule Maturity

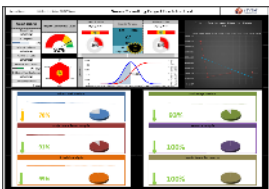


Overall Schedule Quality Score



The Schedule Health Tool is designed to evaluate the quality, integrity and currency of a project schedule and suggests improvement areas.

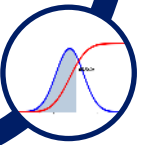
## Schedule Predictor



Project Confidence Level



Critical Path Analysis



Cumulative Probability

The Schedule Predictor Tool uses advanced algorithms to evaluate the precision of project forecast date and PM expectation finish date according to their actual performance. It provides a prediction trend line to suggest improvement areas.

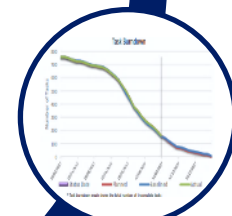
## Dashboard



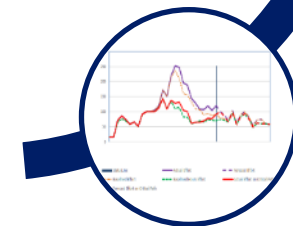
Weekly Velocity



Earned Value



Task burndown



Effort Tracking

The Schedule Dashboard combines a number of reports to provide a 'Dashboard', or snapshot of agile projects progress. These include Weekly velocity, Earned Value, Task burndown and Effort Tracking.

# Improve Project Success Rates with Pathfinder

1. Follow a consistent approach to customise and optimise project delivery based each project's and organisation's key characteristics.
2. Reduce the level of project management oversights or omissions.
3. Identify delivery approach risks and mitigants.
4. Create a draft schedule in MS project or JIRA with streams, phases, deliverables, tasks and dependencies.
5. Enable better project outcomes.
6. All in 30 minutes or less.



Visit us for more information:

<https://www.sevenconsulting.com/project-pathfinder/>

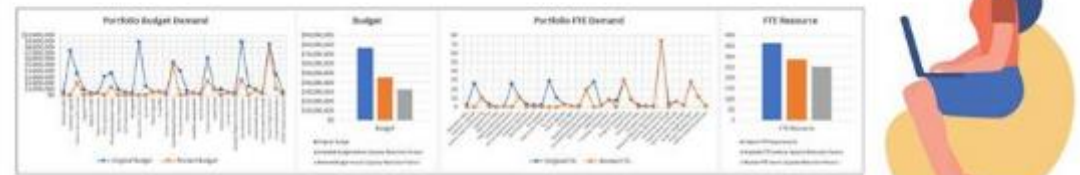
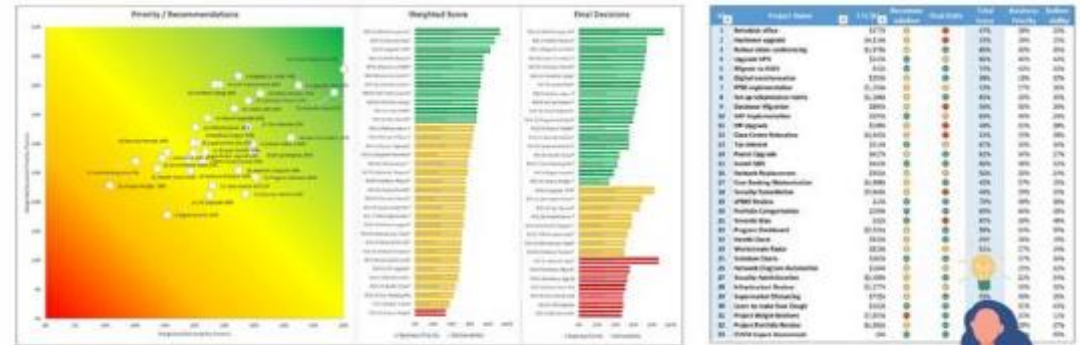
# Portfolio Optimisation Tool

## Our Portfolio Optimisation Tool

can be used to prioritise projects, calculate changes to capacity and reshape your project portfolio working within configurable constraints like budget, resourcing, environments and SMEs.

Our tool can also produce graphs of projects according to their business priority versus their deliverability. These graphs can be very helpful in visualising the data and promoting the key discussions on projects within your portfolio.

## Portfolio Optimisation Tool





## Our projects so far:

**2007**

Villawood Detention Centre (Sydney)

**2008**

South Australian Detention Centre (Sydney)

Seven Consulting regularly gives back to the wider community, supporting our team and their families in voluntary projects to assist those who find themselves in need of help.

**2011**

Cambodian School Build (Sydney)



**2012**

Barnardos Kingston House (Sydney)



**2013**

Youth off the Streets (Sydney)



**2015**

- Jesuit Refugee House – Blaiket (Syd)
- Hanover Crisis Centre (Melb)



**2019**

- Avalon Centre (Melbourne)
- Dignity.org.au (Sydney)
- Bahay San Jose –House with No Steps Foundation (Manila)



**2018**

- Erin's Place (Sydney)
- Concordia Childrens Services (Manila)
- Mad Women Foundation (Melb)



**2017**

- Launch Housing (Melbourne)
- Cerebral Palsy Foundation (MNL)



**2016**

Marian Villa (Sydney)



## 2020 – DONATION DRIVE

Project 7 gave back to the community, by donating \$104,000 across 29 charities, enabling these organisations to create real change in the lives of those who need it most.



## 2021 – Mini Project 7

In 2021, Seven Consulting continued to acknowledge the importance of fostering a community presence. Seven Consulting team members across three cities were able to participate in multiple mini projects this year to see our Project 7 commitment through.

## 2022

- M.A.D. Woman (Melbourne) *The pencil case challenge*
- Bahay ni Maria and Tahanan ng Pagmamahal (Manila)





# Seven Consulting is a proud sponsor of Australia's National Football side, the CommBank Matildas and Australia's Women's Basketball team, the Seven Consulting Opals

We are extremely proud to be official sponsors of Australia's best teams. The CommBank Matildas and the Seven Consulting Opals.

We are also providing paid internships for a number of the Matildas (**Tameka Yallop**, and **Elise Kellond-Knight**), to support their post-sporting careers.

## CONGRATULATIONS

Seven Consulting looks forward to the CommBank Matildas welcoming the world to Australia and a congratulations to the Seven Consulting Opals for winning Bronze in the FIBA Women's World Cup 2022



**Tameka Yallop**

**Elise  
Kellond-Knight**







**Australia's Best Program Delivery Company**

*Partnering to deliver the change needed for a better future*

### **Award Winning Company**

Woolworths   
*The fresh food people*  
Woolworths Group IT  
Exceptional Services Award  
**Winner 2018**



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[www.sevenconsulting.com](http://www.sevenconsulting.com)