



Australia's Best
Program Delivery Company

Peak Results, Delivered Together

Seven Consulting's Tools



Seven Consulting proudly supports the world-class Australian women's basketball team, the Seven Consulting Opals, currently ranked No. 2 globally, the FIBA Women's Asia Cup 2025 champions, and medal winners in the FIBA Women's World Cup 2024 and Paris 2024 Olympics. We also sponsor the Financy Women's Index, promoting gender financial equality in Australia.

Financy
Women's
Index



TEAMWORK • TRANSPARENCY • DELIVERY



Program Delivery

We deliver some of Australia's most complex and challenging agile, traditional and hybrid programs.

We work with our clients to understand their organisational and program characteristics.

These inform how we design a delivery approach to produce the best outcome for our clients. Most of our consultants are scaled agile (SAFe) certified and manage billions of dollars of transformation programs that range in size from <\$1m to >\$500m.



PMO Services

We provide PMO establishment and management, PMO analysis, scheduling services, and tools for some of the largest organisations in Australia.

This can range from scheduling services, to running the PMO for \$1.5bn programs, to EPMO management.

All of our clients are reference sites



Change Management Services

We provide program change management, adding value from the inception of an initiative through to benefits realisation. We also support the integration of change management at an enterprise level to improve portfolio performance.



Delivery Consulting

We provide delivery capability uplift, sponsor and project manager training, and portfolio and program reviews to assist our clients improve their program delivery. We have successfully provided these services to over 60 clients.



Delivery Tools

We have leveraged decades of experience to develop world-leading tools which are used to assist our clients in; portfolio optimisation, delivery approach design and weekly insights into their delivery. These tools are used successfully on over \$5bn of programs annually.

All of our clients are reference sites

Our Clients

Seven Consulting has a proven track record delivering critical outcomes for Australian organisations across industries and domains. 100% of our clients are reference sites.

 Woolworths Australia's fresh food people Client Since 2012	 nab Client Since 2013	 MACQUARIE Client Since 2014	 futurefund Australia's Sovereign Wealth Fund Client Since 2015	 agl Client Since 2017	 indue Client Since 2018	 ASX AUSTRALIAN SECURITIES EXCHANGE Client Since 2019	 THE UNIVERSITY OF SYDNEY Client Since 2019
 VAULT Australia's National HyperScale Cloud Client Since 2020	 HUNTER WATER Client Since 2020	 Coca-Cola EUROPACIFIC PARTNERS AUSTRALIA Client Since 2021	 COURT SERVICES VICTORIA Client Since 2022	 iress Client Since 2022	 dexus Client Since 2022	 Sunnyfield disAbility Services Client Since 2023	 Australia Post Client Since 2024
 nib Client Since 2024	 Australian Government Department of Employment and Workplace Relations Client Since 2024	 pepper money Client Since 2024	 Cuscal Client Since 2024	 Catholic Schools Parramatta Diocese Client Since 2024	 CLP 中 中電 Client Since 2024	 NSW GOVERNMENT NSW Trustee & Guardian Client Since 2025	 NSW GOVERNMENT Department of Climate Change, Energy, Environment and Water Client Since 2025
 FOOTBALL AUSTRALIA Client Since 2025	 RioTinto Client Since 2025	 adairs Client Since 2025	 Teachers Mutual Bank Client Since 2025	 coles Client Since 2025	 the ORCHARD Client Since 2025		

Our clients and team are our top priorities

Client Satisfaction Survey Results

Year	Satisfaction rating	Survey questions
2025	99.25%	11,007
2024	99.45%	11,668
2023	99.50%	11,223
2022	99.20%	13,191
2021	99.15%	15,932
2020	98.87%	14,455
2019	99.08%	14,949

100% of our clients are reference sites

Team Satisfaction Survey Results

Survey Date	Satisfaction rating
Oct'25	96.86%
Apr'25	98.60%
Oct'24	97.56%
Apr'24	97.41%
Dec'23	95.32%
Jun'23	97.66%
Dec'22	97.82%



"Every Seven consulting person I have ever worked with has been very good at what they do."



"Strong program delivery capability with the flexibility to scale up and down quickly to meet program and business needs. Look to continue to bring the best of the Seven ecosystem to clients to demonstrate the value-add."



"Very happy with the level of organisation and governance the Seven Project/Program Managers bring to our more complex initiatives."



"Seven Consulting continues to provide consultants who are of a very high calibre and they remain a strategic partner."



"Good people and a focus on support from the central organisation when required."



"We have been very impressed with the capability of consultants from Seven Consulting and this has significantly uplifted our project management maturity, discipline, capability and delivery across the organisation."



How do we get to 98+% customer satisfaction?



People

- Over 90%+ permanent workforce, tested extensively through a robust recruitment process.
- High employee engagement.
- Hands on owners that have delivered major programs.
- Training allowances and internal learning sessions, including sessions led by Rob Thomsett—our in-house Thought Leader.
- Comprehensive mentoring.
- 95% SAFe® qualified and internal trainers.



Process

- Regular structured quality assurance of all assignments.
- Weekly review of all assignments' status.
- Industry leading Customer Satisfaction and NPS management.
- Bench support available at no cost to client.
- Holidays and illness cover for clients.



Tools

- Dedicated project tools team.
- Program delivery approach designed with Pathfinder.
- Delivery approach risks defined with Pathfinder.
- Schedule integrity measured with HealthCheck Tool.
- Project reporting with dashboards and scorecards.
- Portfolio Optimisation Tool.

All our clients are reference sites.

How our values impact our delivery?



Teamwork

Teamwork is at the core of what we do because big projects can't be delivered without great teamwork.

We focus on ensuring that the Seven team, the client team and vendors create one team working seamlessly together.



Transparency

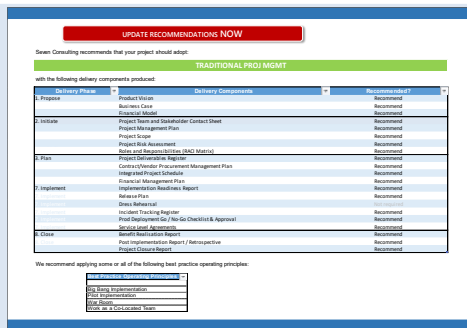
Assumptions and poor communications kill projects, whereas openness is the foundation of good relationships and reliable delivery. We remain a completely independent consultancy.



Delivery

A strong emphasis on outcomes focuses the team and grows confidence. With a confident attitude, expert personnel and effective teams we always deliver to our client's high expectations.

Seven Consulting's Project Pathfinder Methodology Predictor



The Seven Consulting Project Pathfinder tool provides guidance on how to tailor your program or project. It provides suggestions on methodology to apply, operating practices to adopt and artefacts to prepare to deliver your program or project.

Portfolio Optimisation Tool Portfolio Planning



The Portfolio Optimisation Tool helps clients manage and prioritise their project portfolios based on a set of business priorities and deliverability constraints.

Schedule Health Schedule Quality



The Schedule Health Tool is designed to evaluate the quality, integrity and currency of a project schedule and suggests improvement areas.

Seven Consulting's Tools

Waterfall Dashboard Waterfall Snapshot



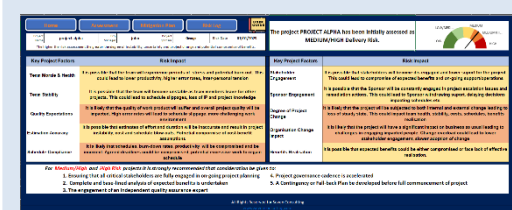
The Waterfall Dashboard combines a number of reports to provide a 'Dashboard', or snapshot of project progress. These include task burndown, earned value, weekly velocity, critical path management and forecast accuracy.

Agile Dashboard Agile Data Snapshot



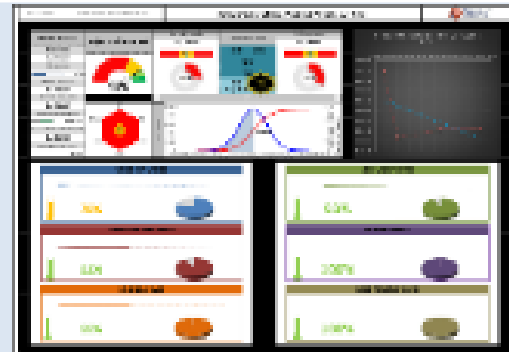
The Agile Dashboard combines multiple reports to provide a 'Dashboard', or snapshot of Agile projects progress. These include Burndown Chart, Sprint Burn-Up, Cost Tracking, Benefits Tracking and Defect Reports.

PRISM PRISM snapshot



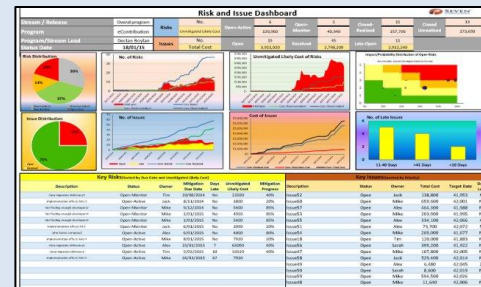
PRISM is a structured, expert-developed designed tool to improve the assessment, mitigation, and management of project delivery risks. Recognising that risks significantly impact estimation, schedule, team health, and stakeholder engagement, PRISM offers a consistent, best-practice framework built on decades of experience and research.

Schedule Predictor Project End Date Predictor



The Schedule Predictor Tool uses advanced algorithms to evaluate the precision of project forecast date and PM expectation finish date according to their actual performance. It provides a prediction trend line to suggest improvement areas.

Risk and Issue Risk & Issue Dashboard



The Risk and Issue Dashboard analyses the project risk and issue registers to provide a view of key metrics that include aging, cost, quantities by project phase and severity.



Project Pathfinder

Seven Consulting’s Project Pathfinder tool provides guidance on how to tailor your program or project. It provides suggestions on methodology to apply, operating practices to adopt and artefacts to prepare to deliver your program or project.

Phase	Stream	Deliverable	Description
1. Initiate	01. Agile	Product Vision / Concept Paper	The product vision is the overarching goal you are aiming for, the reason for creating the product. It provides a continued purpose in an ever-changing world, acts as the product's true north, provides motivation when the going gets tough, and facilitates effective collaboration.
	04. Business	High Level Business Requirements	A sub-set of overall requirements management, high-level statements of the goals, objectives, and outcomes that describe why a project/change has been initiated. They can apply to the whole of an enterprise, a business area, or a specific initiative.
	04. Business	Project Scope	Scope statements may take many forms depending on the type of project being implemented and the nature of the organisation. The scope statement details the project deliverables and describes the major objectives. The objectives should include measurable success criteria for the project.
	01. Agile	Product Backlog	In Agile, the Product Backlog is simply a list of all things that needs to be done within the project. It replaces the traditional requirements specification artefacts. These items can have a technical nature or can be user-centric: e.g. in the form of user stories.
2. Analyse	01. Agile	Agile Story Map	A user story map arranges user stories into a useful model to help understand the functionality of the system, identify holes and omissions in a backlog, and effectively plan holistic releases that deliver value to users and business with each release.
	01. Agile	Agile Story Map	
	03. Architecture	Architecture (Project)	High-level design (HLD) explains the architecture that would be used for developing a software product. The architecture diagram provides an overview of an entire system, identifying the main components that would be developed for the product and their interfaces. The HLD uses possibly nontechnical to mildly technical terms that should be understandable to the

The Gantt chart displays project phases and streams across a timeline from 1. Initiate to 9. Execute. Red circles indicate task dependencies or milestones.

Over the last three years we have developed a tool that helps us, within 30 minutes, to create the following for any project:

- Agree the optimised project delivery approach, Agile, Traditional (waterfall) or Blended.
- Where the recommended approach is a blended approach, detail the customised blend.
- Understand the residual risks and mitigations for that approach.
- Specify the deliverables required for delivery many of which are agnostic to the Agile or Traditional approach.
- Detail the deliverables by phase and stream.
- Provide templates for each of the deliverables.
- Produce a detailed delivery approach, including dependencies, mapped to a schedule.

- In 2002, Seven Consulting undertook 0 agile projects.
- By 2010, that number had increased to 10% to 20% of our portfolio.
- Now over 60% of our projects are agile-based.
- This aligns with the market growth of agile adoption in Australian IT projects.
- Through these engagements, Seven Consulting has found strengths in both methods.
- We manage around \$1bn of agile programs annually and have delivered some of the largest and most successful agile programs in Australia.
- Over 3/4 of our team is scaled agile (SAFe) qualified.
- We have two qualified SAFe trainers internally.
- However, we still believe that not all programs should be delivered using agile methodology.
- This tool helps ascertain quickly the correct delivery approach on the spectrum of traditional to agile.
- Use the best tool for the job!

There is no single best way to deliver a program.

From our experience of delivering billions of dollars of programs each year for some of Australia's largest organisations, we believe that different approaches are required to deliver different projects.

This is for two sets of reasons:

- Firstly, the projects themselves are all different. Compliance and innovation projects have different characteristics.
- Secondly, organisations (technically, capability-wise and culturally) are also different.

We believe that these two sets of characteristics influence how the programs should be delivered.

What does work?

- Assessing the organisational and project characteristics to work out the best way to deliver is the work of skilled and experienced Program Managers.
- While we don't believe in one approach, we do have a bias towards agile where sensible.
- We have spent two years codifying our collective thousands of years of experience to allow this analysis to be done within 30 minutes.
- In addition, the Project Pathfinder tool will provide an overview of the delivery streams, phases and dependencies.
- Finally, the tool links the deliverables to templates and supporting documents, as well as creating a starting schedule based on the delivery approach.
- This tool is of best value for each of the following to assess or build delivery approach per project.
 - Portfolio Managers
 - ePMO or ITPMO Managers
 - Risk and Assurance Stakeholders and Program Reviewers
 - Project Managers stepping into larger or different roles
- We use this tool across our whole technology change portfolio with over 25 client organisations.



Project Pathfinder

**4 Examples of our 28 Agile vs Traditional
Project and Organisational Characteristics**

Agile





- Speed, speed, speed.
- What does this work best for?
 - New products.
 - New campaigns.
 - Market testing.
 - Non-core Systems.

Traditional



- Quality, quality, quality.
- What does this work best for?
 - Looking after people's money, medical applications, payroll etc.
 - Implementing core systems.
 - Implementing systems that impact on people's safety.
 - Best where once you release you can't rollback.

Importance of speed to market versus quality

 Project Pathfinder Home Help Info

1 Project Label 2 Methodology Selector 3 Defined Methodology 4 Deliverable Selector 5 Final Dashboard

Organization: Seven Consulting Project Name: Project Pathfinder Manager: SevenConsulting

8 / 30

Q8 Speed to market or speed to value are critical

Strongly Agree

Agree

Neutral

Disagree

Strongly Disagree

Category: Project Benefits

Guidance:

Agile methods are well suited to development of new products or services and market testing new ideas, where speed to market may be critical to the success of the initiative. Direct collaboration with customers and end users combined with short sprints results in greater speed and alignment of delivered features to user needs, albeit in feature increments. Traditional methods may be better suited where timelines are not as critical and where a significant volume of features is required before the solution is able to be used.

Restart

Back **Next**

Agile





- Can deliver partial business benefits quicker.
- Get feedback from customers quickly.
- Refine and improve outputs for later cycles.
- How a child learns to walk.

Traditional



- Best suited to majority of functionality being released in one go; e.g. a payroll program, GST introduction, currency change.

Ability to deliver in short cycles.

 Project Pathfinder Home Help Chat

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8 / 30

Q8 Speed to market or speed to value are critical

Strongly Agree

Agree

Neutral

Disagree

Strongly Disagree

Category: Project Benefits

Guidance:

Agile methods are well suited to development of new products or services and market testing new ideas, where speed to market may be critical to the success of the initiative. Direct collaboration with customers and end users combined with short sprints results in greater speed and alignment of delivered features to user needs, albeit in feature increments. Traditional methods may be better suited where timelines are not as critical and where a significant volume of features is required before the solution is able to be used.

Agile





- A product owner is essential to work with the team and be available to provide quick decisions.
- On large programs, you may need multiple product owners covering different areas with one overall decision maker.
- On small projects, a part time product owner that is available daily would likely suffice.

Traditional



- Reviews can be done in larger blocks although the time this takes clearly creates time delays versus agile.
- Can suffer from management by committee.
- There may be some advantages in seeing the end-to-end requirements, design etc.

A knowledgeable Product Owner is appropriately assigned to the project

 Project Pathfinder Home Help Info

1 Project Label 2 Methodology Selector 3 Defined Methodology 4 Deliverable Selector 5 Final Dashboard

Organization: Seven Consulting Project Name: Project Pathfinder Manager: SevenConsulting

16 / 30

Q16 A knowledgeable and empowered Product Owner (Member of agile team responsible for defining stories and prioritizing the team backlogs) exists and could be assigned

Strongly Agree

Agree

Neutral

Disagree

Strongly Disagree

Category: Flow of Knowledge

Guidance:

It is essential to the success of agile methods that an appropriate Product Owner be assigned to the project. The Product Owner must be knowledgeable in the project vision and product domain and be empowered to take decisions on prioritisation and acceptance of features. Traditional methods generally use group forums for deliverable review and approval and steering committees for decision making. These mechanisms are inadequate to support the demands of agile for rapid decision making and resolution of blockers.

Agile




- Hard to move to continuous development, testing and release if the supporting elements are not in place for this.
- Many companies need time to put these in place before they can run true agile programs.
- The need for proper environment and tooling is especially true at scale and for non-digital and highly integrated systems.

Traditional



- Simpler for traditional projects as they have more time in parallel with requirements, design and build, to put these items in place where they don't exist.
- Fewer and less complex tooling generally required for traditional projects.

Are the tools (environments, processes and data) for continuous development, testing and deployment in place?

Project PathfinderHomeHelpChat

1 Project Label 2 Methodology Selector 3 Defined Methodology 4 Deliverable Selector 5 Final Dashboard

Organization: Seven Consulting Project Name: Project Pathfinder Manager: SevenConsulting

25 / 30

Q25 The development tools necessary for continuous software integration are in place

Strongly Agree

Agree

Neutral

Disagree

Strongly Disagree

Category: Presence of Enablers

Guidance:

Agile methods utilise short duration sprints to deliver working outputs (software) for implementation or feedback. Productivity is paramount and is best enabled using a continuous integration approach. This approach requires specific tools and development practices which must be fully available early in the project. Traditional methods can also benefit from continuous integration techniques, however, there is generally time available whilst requirements and design phases are underway to establish the required tools and practices.

Restart Back Next

Project Pathfinder - Selected Approach

SEVEN CONSULTING Project Pathfinder

1 Project Label 2 Methodology Selector 3 Defined Methodology 4 Deliverable Selector 5 Final Dashboard

Organization: Seven Consulting Project Name: Project Pathfinder Manager: SevenConsulting

Recommended Approach: Agile

73.4%

Agile Readiness Score: 78.1%

Agile Suitability Score: 69.2%

Risks to go Agile Risks to go Traditional Risks to go Hybrid 3 item(s)

Question	Response	Advice
The risk of breaking existing working system or business process functionality is low	Strongly Disagree	Agile methods do not necessarily require that feature increments are implemented to production as they are developed. It is possible to use sprints to develop features which are then "batched up" to create a deployable release. In this context, an appropriate Product Owner and access to users/customers remains important.
Project delivery is impacted by other programs of work operating in the same space	Agree	Consider use of Scrum of Scrums approach to cross-team communications. Project team can structure planning & iterations to support dependency development. Conduct interface design as required (in Business Case, Iteration 0 or later)

Restart Back Start Deliverable Selector

Project Pathfinder - Selected Approach

SEVEN CONSULTING Project Pathfinder
Home Help Chat

1 Project Label
2 Methodology Selector
3 Defined Methodology
4 Deliverable Selector
5 Final Dashboard

Organization: Seven Consulting Project Name: Project Pathfinder Manager: SevenConsulting

Recommended Approach

Agile

73.4%

Agile Readiness Score: 78.1%

Agile Suitability Score: 69.2%

Risks to go Agile Risks to go Traditional Risks to go Hybrid 25 item(s)

Question	Response	Advice
The scope of the project is able to be changed once it has begun	Strongly Agree	Traditional planning tends to prefer stable scope. If scope materially varies this triggers assessments and replanning which adds overhead. This overhead could cause a reluctance to replan which could cause missed opportunities to deliver additional value as opportunities arise
The requirements for the project are well known or not likely to change	Strongly Disagree	Traditionally planned projects are best set to deliver a fixed scope and there is little opportunity to expand and include "nice to have" requirements without increasing cost or time.
There are more requirements than can or should be delivered (nice-to-have requirements)	Strongly Agree	Traditionally planned projects set to deliver a set scope and there is little opportunity to expand and include "nice to have" requirements without increasing cost or time
The project is critical to business operations	Strongly Disagree	
Scope flexibility is required to adapt to changing market conditions	Strongly Agree	The more stable the context the more appropriate a traditional approach becomes. Changed conditions in a traditional project usually trigger re-planning and re-work, though this can be partially mitigated by adopting a rolling wave approach
The effort required to complete the project can be easily estimated	Strongly Disagree	A small scale proof of concept or pilot project can be used to validate assumptions and increase accuracy of estimates but this can increase the overall timelines
Speed to market or speed to value are critical	Strongly Agree	Traditional approaches prioritise complete solutions over speed to delivery so may not suit where time is a driving factor or market conditions require significant changes to scope and approach. Consider breaking into releases.
This project only requires changes to one application or platform?	Agree	

Restart

Back

Start Deliverable Selector

Project Pathfinder - Selected Approach

- 1 Project Label
- 2 Methodology Selector
- 3 Defined Methodology
- 4 Deliverable Selector
- 5 Final Dashboard

Organization: Seven Consulting Project Name: Project Pathfinder Manager: SevenConsulting

Recommended Approach

Agile

73.4%

Agile Readiness Score: 78.1%

Agile Suitability Score: 69.2%

Risks to go Agile Risks to go Traditional Risks to go Hybrid 13 item(s)

Question	Response	Advice
Project viability or outcomes are uncertain	Strongly Agree	Identify sub-sets of functionalities that would benefit from early feedback from the business and/or the customers. These sub-sets will be parts of the solution that are either the key or highest risk that need to be handled earliest.
Speed to market or speed to value are critical	Strongly Agree	Work with the Product Owner to identify subsets or groups of functionality self-sufficient for representing an idea to be tested in the market. Explore frequent deployment of these sub-sets and using the internal feedback loop for review of the requirements if necessary.
This project only requires changes to one application or platform?	Agree	Early sprints may require "steel-thread" approach to validate integration and transaction paths and identify issues. Consider use of Scrum of Scrums approach to cross-team communications. Project team can structure planning & iterations to support dependency development. Conduct interface design as required (in Business Case, Iteration 0 or later)
How many Integration points does the project have?	1	Early sprints may require "steel-thread" approach to validate integration and transaction paths and identify issues. Consider use of Scrum of Scrums approach to cross-team communications. Project team can structure planning & iterations to support dependency development. Conduct interface design as required (in Business Case, Iteration 0 or later)
Project delivery is impacted by other programs of work operating in the same space	Agree	Consider use of Scrum of Scrums approach to cross-team communications. Project team can structure planning & iterations to support dependency development. Conduct interface design as required (in Business Case, Iteration 0 or later)
The stakeholders are willing to work in an iterative way	Agree	Hybrid methods generally support iterative processes with a dependency on stakeholder engagement for successful execution. If stakeholders are not willing to work in an iterative way the hybrid approach will be challenged. However, if the other characteristics support Hybrid, the stakeholder engagement issue needs to be fixed to be effective.
A knowledgeable and empowered Product Owner (Member of agile team responsible for defining stories and prioritizing the team backlogs) exists and	Strongly Agree	Appointment of a knowledgeable and empowered Product Owner is critical to the success of projects. Consider educating the sponsor in the hybrid approach and

Restart
Back
Start Deliverable Selector

Not every delivery decision is resolved by working out whether we should deliver via an agile, traditional or blended approach.

There is a second series of questions to be considered, such as:

- Do we need to do a parallel run?
- Do we need to test operability of the new system?
- Do we need to do performance, DR/BCP, or Security testing?
- Do we need to perform a dress rehearsal?
- Do we need to do a pilot?

Project Pathfinder

- Agile / Traditional agnostic question examples

SEVEN CONSULTING Project Pathfinder

1 Project Label 2 Methodology Selector 3 Defined Methodology 4 Deliverable Selector 5 Final Dashboard

Organization: Seven Consulting Project Name: Project Pathfinder Manager: SevenConsulting

Project Name: Project Pathfinder

Project Manager: SevenConsulting

Recommended Approach: Agile

Selected Approach: Agile

Architecture

2 / 8

01. Is the new system critical to business operations within 24 hours of an outage? NO YES

02. Is Disaster Recovery and Business Continuity Plan critical for new /changed systems? NO YES

03. Is the project impacting a mission critical application environment? NO YES

04. Is there high impact to operations? NO YES

05. Is a proof of concept an option? NO YES

└ 05.a Are there adequate and appropriate resources to support a proof of concept? NO YES

└ 05.b Will the time line allow for running a proof of concept? NO YES

└ 05.c Is there sufficient budget to support running a proof of concept? NO YES

Restart Restart Current Step Back Next

Project Pathfinder - Example Output



SEVEN CONSULTING Project Pathfinder
Home Help Chat

1 Project Label
2 Methodology Selector
3 Defined Methodology
4 Deliverable Selector
5 Final Dashboard

Organization: Seven Consulting Project Name: Project Pathfinder Manager: SevenConsulting

Recommended Approach

Agile

Selected Approach

Agile

73.4%

No. of Recommended Deliverables

70

Dashboard
Deliverable Library
Method Advice
Deliverable Selector Response

By Phase and Stream
By Phase
By Stream

	1. Initiate	2. Analyse	3. Design	4. Build	5. Validate	6. Implement	7. Close	8. Plan	9. Execute
12. Operations			1	3	2	1			
11. Implementation			1	1					
10. Testing			3	2	5				
09. Data Migration									
08. Infrastructure			1	2					
07. Technology Team			2	4					
06. Change Management			1						
05. Benefits		1		1	1		2		
04. Business	2	1	1	1	1				
03. Architecture		2	3	1					
02. Project Management							2	9	3
01. Agile	1	2	3	1	1	1			1

Transfer Tasks
Export

Project Pathfinder Example Output

Component Library

Lists suggested deliverables and activities by phase and stream

Organization: Seven Consulting | Project Name: Project Pathfinder | Manager: SevenConsulting

Recommended Approach: Agile | Selected Approach: Agile | Hybrid Gauge: 73.4%

No. of Recommended Deliverables: 70

Phase	Stream	Deliverable	Description
1. Initiate	01. Agile	Product Vision / Concept Paper	The product vision is the overarching goal you are aiming for, the reason for creating the product. It provides a continued purpose in an ever-changing world, acts as the product's true north, provides motivation when the going gets tough, and facilitates effective collaboration
	04. Business	High Level Business Requirements	A sub-set of overall requirements management, high level statements of the goals, objectives, and outcomes that describe why a project/change has been initiated. They can apply to the whole of an enterprise, a business area, or a specific initiative.
	04. Business	Project Scope	Scope statements may take many forms depending on the type of project being implemented and the nature of the organisation. The scope statement details the project deliverables and describes the major objectives. The objectives should include measurable success criteria for the project.
2. Analyse	01. Agile	Product Backlog	In Agile, the Product Backlog is simply a list of all things that needs to be done within the project. It replaces the traditional requirements specification artefacts. These items can have a technical nature or can be user-centric e.g. in the form of user stories.
	01. Agile	Agile Story Map	A user story map arranges user stories into a useful model to help understand the functionality of the system, identify holes and omissions in a backlog, and effectively plan holistic releases that deliver value to users and business with each release
	03. Architecture	Architecture (Project)	High-level design (HLD) explains the architecture that would be used for developing a software product. The architecture diagram provides an overview of an entire system, identifying the main components that would be developed for the product and their interfaces. The HLD uses possibly nontechnical to mildly technical terms that should be understandable to the

Organization: Seven Consulting | Project Name: Project Pathfinder

Recommended Approach: Agile | Selected Approach: Agile | Hybrid Gauge: 73.4%

No. of Recommended Deliverables: 70

QID	Question	Response	Risks to go Agile	Risks to go Traditional
Q1	The scope of the project is able to be changed once it has begun	Strongly Agree		Traditional planning tends to prefer stable scope. If scope materially varies this triggers assessments and re-planning which adds overhead. This overhead could cause a reluctance to replan which could cause missed opportunities to deliver additional value as opportunities arise
Q2	The requirements for the project are well known or not likely to change	Strongly Disagree		Traditionally planned and there is little opportunity to change requirements without significant cost
Q3	There are more requirements than can or should be delivered (nice-to-have requirements)	Strongly Agree		Traditionally planned and there is little opportunity to change requirements without significant cost
Q4	Project viability or outcomes are uncertain	Strongly Agree	Identify sub-sets of functionalities that would benefit from early feedback from the business and/or the customers. These sub-sets will be parts of the solution that are either the key or highest risk that need to be handled earliest.	
Q5	The project is critical to business operations	Strongly Disagree		

Methodology Advice

Lists the responses to the Methodology questions and displays advice as appropriate

Organization: Seven Consulting | Project Name: Project Pathfinder | Manager: SevenConsulting

Recommended Approach: Agile | Selected Approach: Agile | Hybrid Gauge: 73.4%

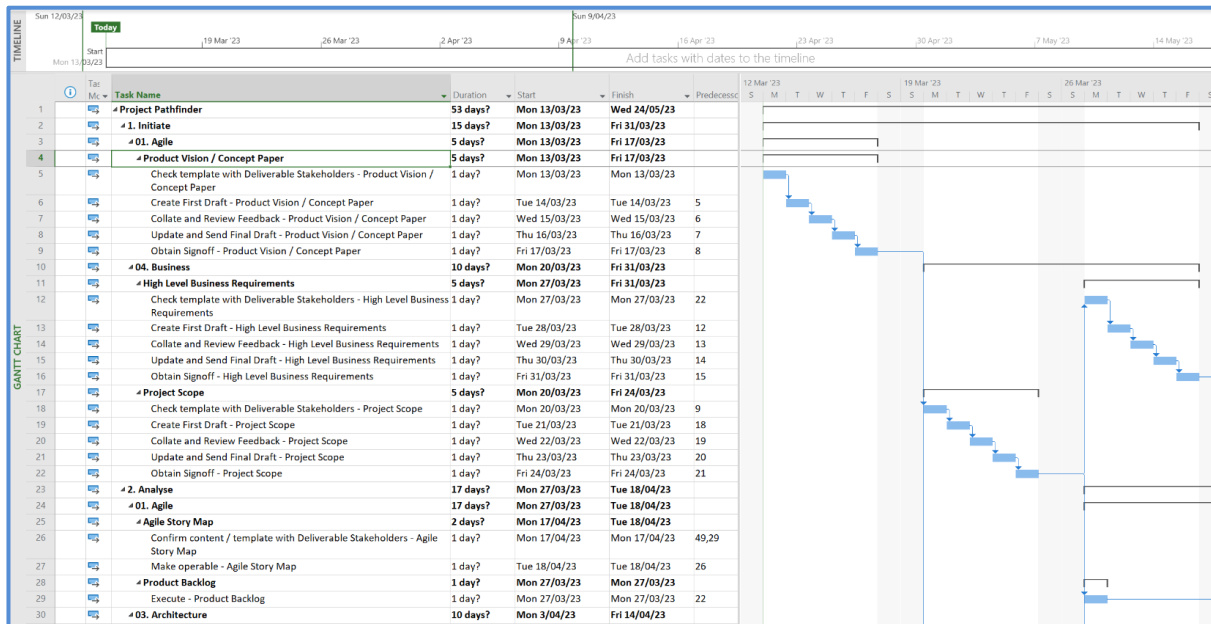
No. of Recommended Deliverables: 70

Area	Question	Response
Agile	01. Is the solution highly complex?	
	02. Do the requirements require prioritisation for delivery?	
Architecture	01. Is the new system critical to business operations within 24 hours of an outage?	
	02. Is Disaster Recovery and Business Continuity Plan critical for new /changed systems?	
	03. Is the project impacting a mission critical application environment?	
	04. Is there high impact to operations?	✓
	05. Is a proof of concept an option?	✓
R/R - Are there adequate and appropriate resources to support a proof of concept?		✗

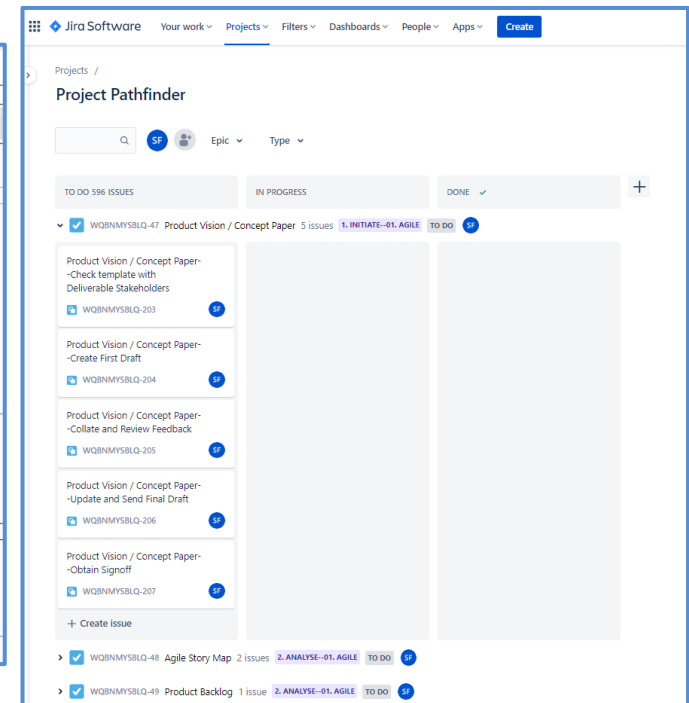
Component Selector
Lists the responses to the Component questions for reference

Tool Outputs within 30 minutes

1. Recommended delivery approach for your program.
2. The risks with that approach and suggested mitigants.
3. Deliverables by phase and workstream.
4. Automatically created schedule / tasks including dependencies in either MS project or JIRA.



MS Project Tasks , Schedule & Dependencies



JIRA Epics with Sub-task

Tool implementation steps and median durations

Activities

Understand and review current delivery methodology

Recommend and agree any changes around deliverables and descriptions

Updating tool to reflect agreed approaches

Add new or revised Templates to intranet

Test tool on sample set of projects

Rollout.
Mostly spent organizing rollout meetings.

Customised Tool Implementation

Out-of-the-box Implementation

Week 1

Week 2

Week 1

Week 2

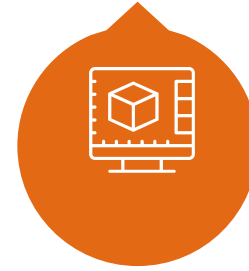
Week 3

Week 4

Week 5

Week 6

Week 7



Review of your current methodologies.

Agreed and implemented improvements to the methodologies.

Project Pathfinder updated to reflect your agreed situational delivery processes.

Revised delivery processes and templates.

Piloting, Training and Rollout of Project Pathfinder.

Outputs

1. Using a consistent approach to have your project delivery customised and optimised based on its and your organisation's characteristics within your portfolio.
2. Increased ability to define delivery approach far more quickly.
3. Reduced level of project management oversights or omissions.
4. Leading to better project outcomes.

Improve Project Success Rates with Pathfinder

1. Follow a consistent approach to customising and optimising project delivery based on each project's and organisation's key characteristics.
2. Reduce the level of project management oversights or omissions.
3. Identify delivery approach risks and mitigants.
4. Create a draft schedule in MS Project or JIRA with streams, phases, deliverables, tasks and dependencies.
5. Enable better project outcomes.
6. All in 30 minutes or less.



Visit us for more information:

<https://www.sevenconsulting.com/project-pathfinder/>

Pathfinder has been delivered and protected using Microsoft Azure Security Services. This protection is included in Pathfinder subscription costs :

- **Network Security Groups (NSGs)**
 - A free service that you attach to a network interface or subnet. An NSG allows you to filter TCP or UDP protocol traffic by using IP address ranges and ports for inbound and outbound connections.
- **Data - Storage Encryption**
 - Protects your storage account with encryption at rest.
- **Network - TLS/SSL**
 - TLS/SSL deliver encryption in transit for most Azure services that exchange information, such as Azure Storage and Web Apps



Visit us for more information:
<https://www.sevenconsulting.com/project-pathfinder/>

Seven Pathfinder Implementation



*As part of a broader ePMO Setup engagement, we implemented the **Pathfinder Tool** to kick off projects **the right way**.*



While Optus had transformed most of their projects' delivery to an agile way of working, there are still some key projects that need to be delivered in a traditional or hybrid manner. The problem was: how can we objectively decide the **right delivery** approach and the areas we need to **focus** on?



Seven Consulting, using their extensive expertise in agile and traditional project delivery methods, implemented the **Pathfinder** tool to ascertain the right delivery approach that considers the **organisational** and **project characteristics** to design the delivery approach and kick off the project **with confidence**.

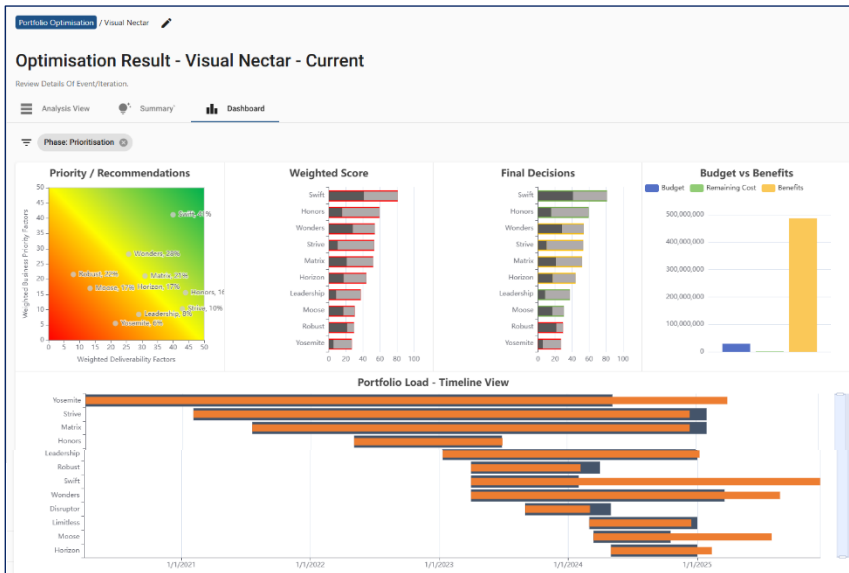


Optus ePMO uses the **Pathfinder** tool to recommend the optimised delivery approach, define the initial set of risks and appropriate mitigations, outline the required deliverables, and produce a skeleton schedule with streams and dependencies to build a proper timeline. This is to **maximise** the opportunity for **success**.



Portfolio Optimisation Tool

The Portfolio Optimisation Tool helps clients manage and prioritise their project portfolios based on a set of business priorities and deliverability constraints.

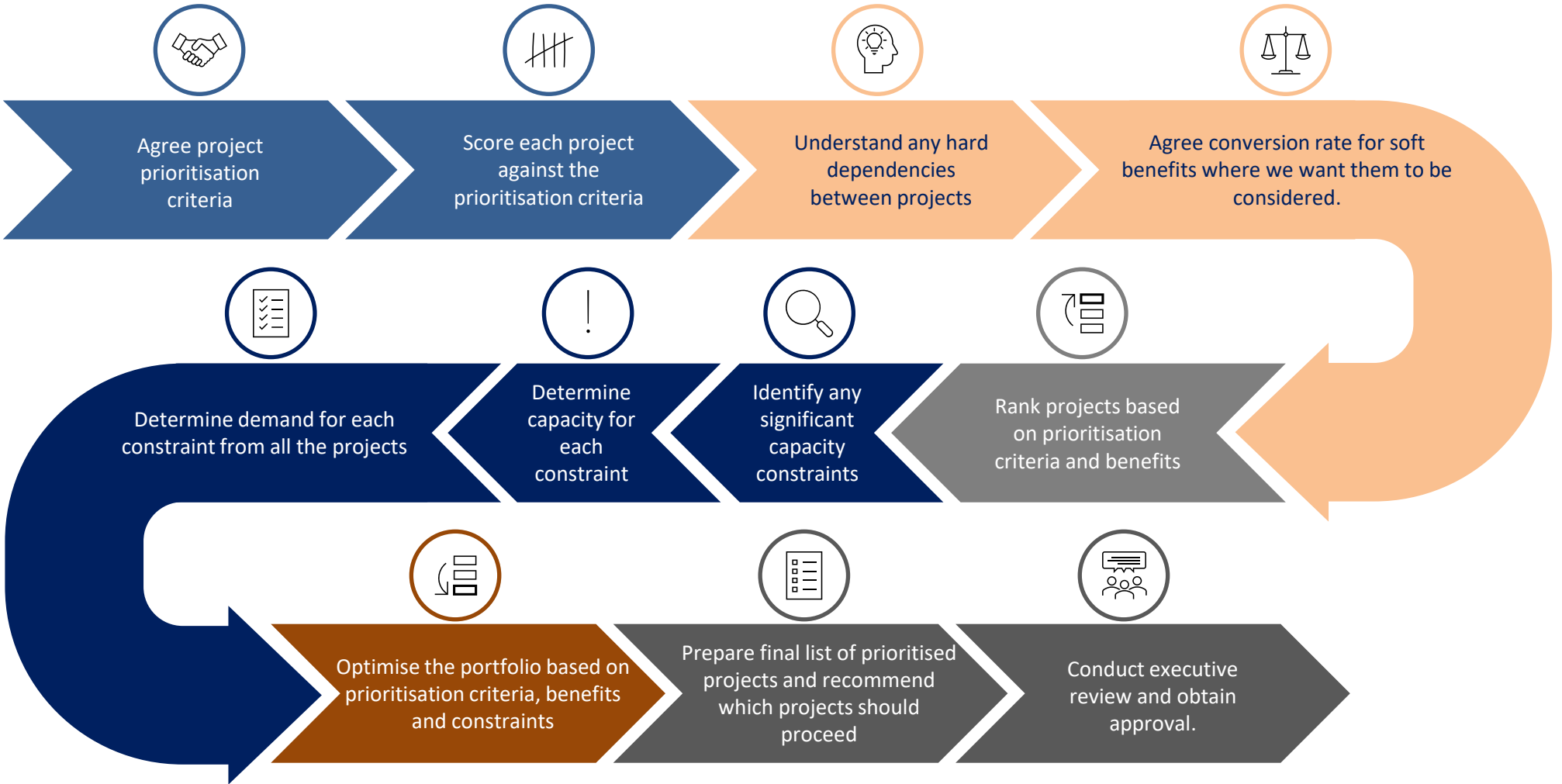


The Portfolio Optimisation Tool helps clients manage and prioritise their project portfolios based on a set of business priorities and deliverability constraints.

Key features of the Portfolio Optimisation Tool include:

- Captures business desirability and deliverability factors, constraints for determining prioritisation.
- Collects key project information used for prioritisation including dependency with other projects.
- Provides a recommendation on project prioritisation according to alignment to organisational objectives with an overlay of available capacity.
- Provides a summary dashboard for leadership view on project ranking and business versus deliverability factors.
- Allows executives to override prioritisation recommendation and reflect group's final prioritisation but showing loss of benefits and resource gaps.

Portfolio Optimisation Process



1. Consults and creates consensus from executives on:
 - Prioritisation Criteria.
 - Prioritisation Criteria weightings.
 - Capacity elements to be considered.
 - Final Review of portfolio recommendation.
2. However, data driven, more objective than subjective.
3. Repeatable process.
4. Leaves set capacity for unanticipated needs.
5. Caters for changes to benefits and remaining costs on existing projects and considers should they be halted.
6. Considers capacity of the organization.
7. Caters for some soft benefits being considered where executive agrees should be.
8. Allows for quarterly changes to criteria, weightings, capacity constraints and soft benefits considered and their exchange rate as the business imperatives change.
9. Recommend that you perform quarterly capacity/regrets review to see if we have too much or too little capacity in certain areas and can take medium term actions to address
10. No ongoing need for Seven Consulting.

- Provides a base set of business priority factors and deliverability factors which can be customised for each organisation.
- Includes draft weightings of each factor which can be adjusted for each organisation.
- Provides an input form to capture the key characteristics of a project.
- Calculates a weighted score for each project based on the business priority and deliverability factors.
- Produces a ranking of projects based upon their weighted scores.
- Provides a summary dashboard of project's business priority vs deliverability.
- Assists in calculating the revised capacity of the organisation based on a set of constraints.
- Assists in aligning the revised portfolio with the revised capacity.
- Captures management decisions regarding project priorities discussed in prioritisation sessions.

Sample Project prioritisation factors

For each project, the project related factors to be considered during the project prioritisation include:

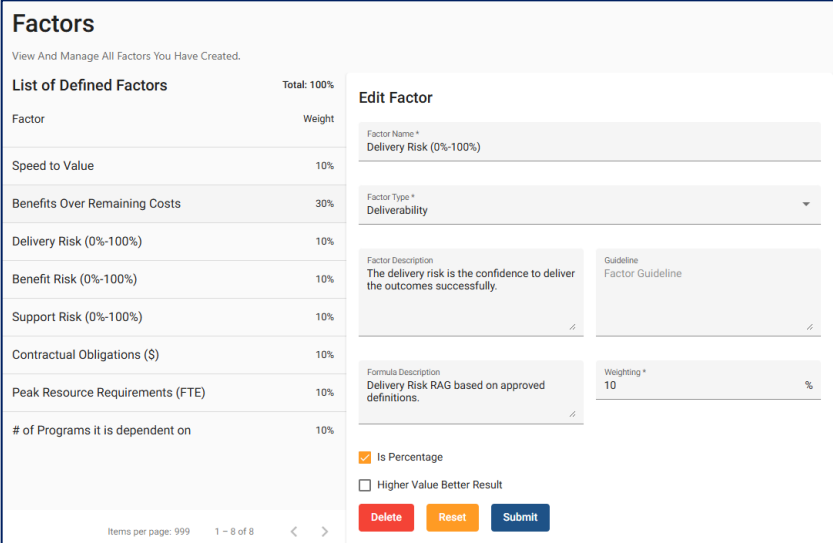
Business Factors	Deliverability Factors
<ul style="list-style-type: none">• Speed to value• Benefits over remaining costs• Alignment to IT Roadmap.	<ul style="list-style-type: none">• Delivery risk (0%-100%)• Benefit Risk (0%-100%)• Support Risk (0%-100%)• Peak Resource Requirements (FTE)• # of Programs it is dependent on

Additional business and delivery factors can be added for each client environment. Seven Consulting will work with our clients to configure the tool for your environment, projects, factors and constraints.

The following slides provide some examples of the data captured in the Portfolio Optimisation Tool and some of the graphs/reports it produces.

Prioritisation Factors

Lists the factors that should be used to prioritise projects. Each factor can be weighted to reflect its relative importance.



Factors
View And Manage All Factors You Have Created.

Factor	Weight	Total: 100%
Speed to Value	10%	
Benefits Over Remaining Costs	30%	
Delivery Risk (0%-100%)	10%	
Benefit Risk (0%-100%)	10%	
Support Risk (0%-100%)	10%	
Contractual Obligations (\$)	10%	
Peak Resource Requirements (FTE)	10%	
# of Programs it is dependent on	10%	

Edit Factor

Factor Name *
Delivery Risk (0%-100%)

Factor Type *
Deliverability

Factor Description
The delivery risk is the confidence to deliver the outcomes successfully.

Guideline
Factor Guideline

Formula Description
Delivery Risk RAG based on approved definitions.

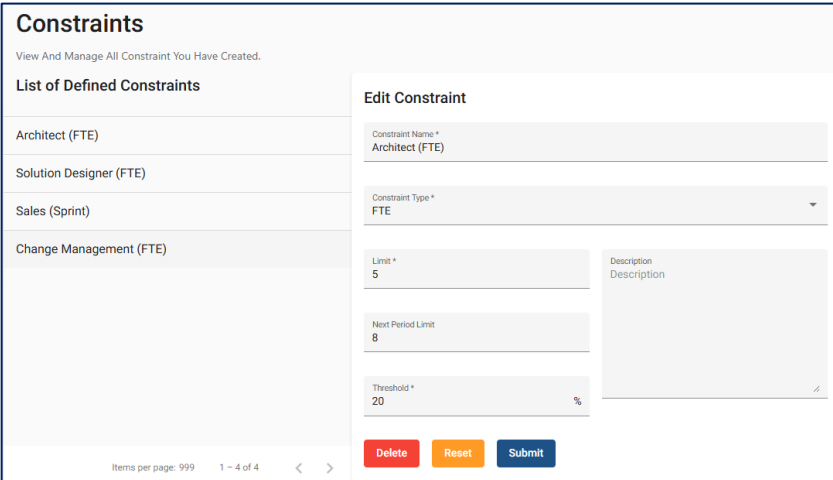
Weighting *
10 %

Is Percentage
 Higher Value Better Result

Delete Reset Submit

Portfolio Constraints

Lists the constraining factors that may prevent successful delivery of your projects.



Constraints
View And Manage All Constraint You Have Created.

Constraint
Architect (FTE)
Solution Designer (FTE)
Sales (Sprint)
Change Management (FTE)

Edit Constraint

Constraint Name *
Architect (FTE)

Constraint Type *
FTE

Limit *
5

Next Period Limit
8

Threshold *
20 %

Description
Description

Delete Reset Submit

Capturing the key characteristics of each project

Edit Project

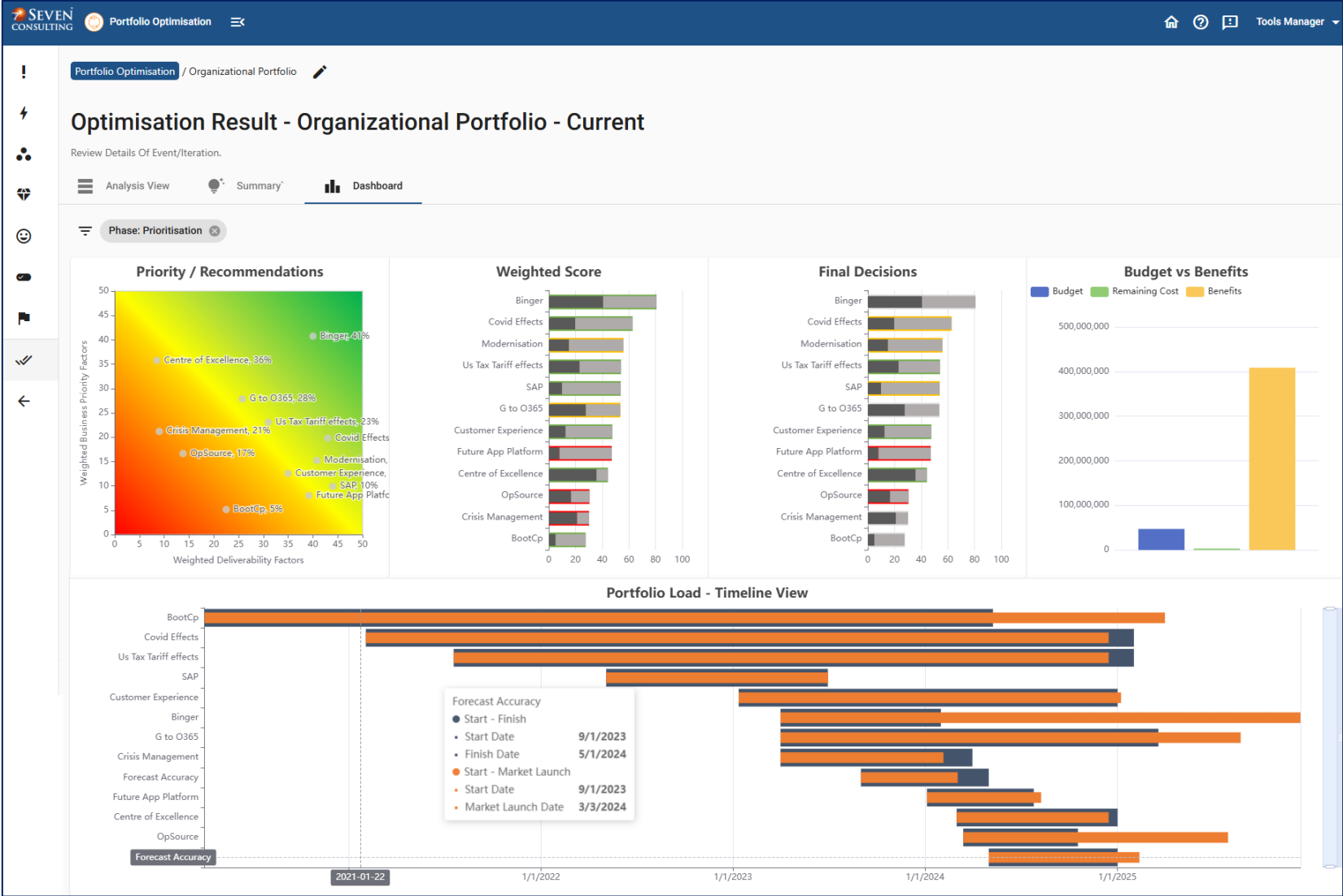
Edit Moose

Step 1 - General Step 2 - Factors Step 3 - Constraints Step 4 - Dependency

Project Name * Moose	Project Code * VN1	Phase * Prioritisation	Type * Strategic
% Confidence * 10	Project Start * 13/03/2024 <small>ie. 6/17/2025 – 6/17/2025</small>	Total Budget * \$600000	Description
Project Manager * Charlton Heston	Project Finish * 17/10/2024	Remaining Cost * \$20000	
Portfolio Lead * William Wyler	Market Launch * 30/07/2025	Benefits over 3 years Post Go Live * \$0	Project Duration 7.17 months
Sponsor * Emma Stone	Benefit Start * 02/03/2026	Status * In Flight	Remaining Duration 7.17 months

OTHER PROJECT ATTRIBUTES

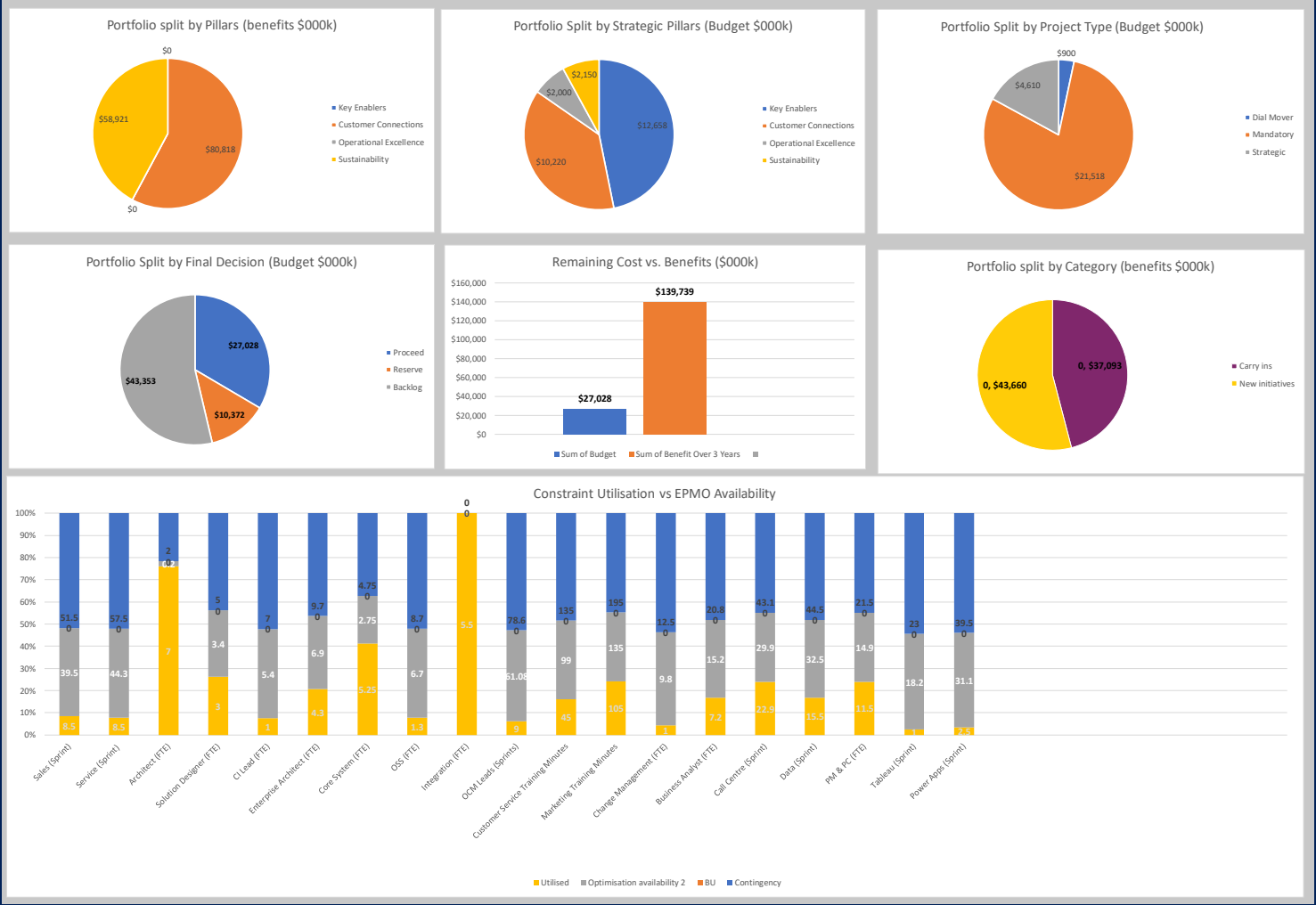
Portfolio Optimisation Tool - Sample Dashboard



Portfolio Optimisation Tool - Sample Report



Q1 FY22 Optimisation - Final



Expected Outcomes from the Portfolio Review

- Prioritised view of the project portfolio – projects will have been prioritised based on a set of weighted criteria agreed with stakeholders
- Decisions will have been made on which projects should be started, stopped or deferred
- Updated view on the delivery capacity of the organisation to deliver projects in the current environment
- Increased management confidence that the organisation is spending its funding on the right projects in the current environment
- An ongoing framework which can be reviewed on a regular basis to confirm that funding and resourcing is still be allocated to the most important projects

Portfolio Optimisation Tool - indicative implementation

Activities

Understand and agree weighted priorities and constraints.

Understand and agree current and potential projects, associated delivery requirements and alignment to organizational priorities.

Updating tool to reflect organizational priorities.

Hold initial review meeting.

Issue draft portfolio report and review with key stakeholders.

Final Report.
Issue final report for sign-off. Give notice to projects to proceed

Week 1

Week 2

Week 3

Week 4

Week 5

Week 6

Week 7

Week 8



List weighted decision-making factors.

List of current projects, their plans and risks.

Updated tool and initial weighted project score.

Hold initial review meeting.

Draft Portfolio Delivery Report.

Final Portfolio Delivery Report.

Outputs

Portfolio Optimisation Tool - Security Assurance & Protection

The Portfolio Optimisation Tool has been delivered and is protected using Microsoft Azure Security Services. This protection is included in Portfolio Optimisation Tool subscription costs :

- **Network Security Groups (NSGs)**
 - A free service that you attach to a network interface or subnet. An NSG allows you to filter TCP or UDP protocol traffic by using IP address ranges and ports for inbound and outbound connections.
- **Data - Storage Encryption**
 - Protects your storage account with encryption at rest.
- **Network - TLS/SSL**
 - TLS/SSL deliver encryption in transit for most Azure services that exchange information, such as Azure Storage and Web Apps



Visit us for more information:
<https://www.sevenconsulting.com/project-pathfinder/>



4. PRISM

Our new Expert Project Risk Tool



Phase	Assessment	Mitigation Plan	Risk Log	USER GUIDE					
Project Name	Project X	Phase 1	Risk 7	Project Name	25/7/2024	Risk Level	25/7/2024	<p>The project PROJECT X has been initially assessed as MEDIUM/HIGH Delivery Risk.</p>	
<p>The higher the risk assessment the greater the degree of resiliability, uncertainty and project change and potential compromise of benefits.</p>									
Key Project Factors	Risk Impact				Key Project Factors	Risk Impact			
Team Morale & Health	It is likely that the team will experience periods of stress and potential burn-out. This could lead to lower productivity, higher error rates, inter-personal tension				Stakeholder Engagement	It is likely that stakeholders will become dis-engaged and lower support for the project. This could lead to compromise of expected benefits and on-going support/operations			
Team Stability	It is possible that the team will become unstable as team members leave for other projects. This could lead to schedule slippages, loss of IP and project knowledge				Sponsor Engagement	It is possible that the Sponsor will be constantly engaged in project evaluation issues and remediation actions. This could lead to sponsor withdrawing support, delaying decisions impacting schedules etc.			
Quality Expectations	It is almost certain that the quality of work product will suffer and overall project quality will be impacted. High error rates will lead to schedule slippage, more challenging work environment				Degree of Project Change	It is likely that the project will be subjected to both internal and external change leading to loss of steady state. This could impact team health, stability, costs, schedules, benefits realisation			
Estimation Accuracy	It is likely that estimates of effort and duration will be inaccurate and result in project instability, cost and schedule blow-outs. Potential compromise of cost-benefit assumptions				Organisation Change Impact	It is almost certain that the project will have a significant impact on business as usual leading to challenges in engaging impacted people. Change overload could lead to lower stakeholder engagement, slower adoption of change			
Schedule Compliance	It is likely that schedules, burn-down rates, productivity will be compromised and be incorrect. Agreed deadlines could be compromised, potential excessive work to regain schedule				Benefits Realisation	It is possible that expected benefits could be either compromised or face lack of effective realization.			
<p>For Medium/High and High Risk projects it is strongly recommended that consideration be given to:</p> <ol style="list-style-type: none"> 1. Ensuring that all critical stakeholders are fully engaged in on-going project planning 2. Complete and base-lined analysis of expected benefits is undertaken 3. The engagement of an independent quality assurance expert 4. Project governance cadence is accelerated 5. A Contingency or Fall-back Plan be developed before full commencement of project 									
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PRISM (Project Risk Impact and Suggested Mitigation) is a structured, expert-developed tool by Seven Consulting designed to enhance the assessment, mitigation, reporting, and ongoing management of project delivery risks. Built on decades of experience and research, PRISM provides a consistent, best-practice framework that addresses a core set of common risk factors across all types of projects.

Recognising that risks significantly affect estimation accuracy, scheduling, team health, productivity, and stakeholder engagement, PRISM promotes a unified risk language within the organisation—especially valuable for those with limited project delivery experience. While each project is unique, PRISM supports proactive risk management as a critical component of successful project execution.

PRISM is an essential tool for building an open and transparent relationship between Sponsors, project managers and stakeholders as a structured and consistent analysis of project delivery risks especially at the initial planning, Business Case stage enables conversations and actions that can be initiated around potential risks to assist in setting up a project for success. Effective reduction of project delivery risk is a “Win/Win”.

The user completes three sets of Delivery and Execution Risk Assessments: Product/System, Team, and Environment.

The image displays three overlapping screenshots of the 'Risk Assessment Form' for 'Delivery / Execution Risk Assessment'. Each form has tabs for 'Product/System', 'Team', and 'Environment/Stakeholders'. The first screenshot shows the 'Product/System' tab with 12 questions. The second screenshot shows the 'Team' tab with 10 questions. The third screenshot shows the 'Environment/Stakeholders' tab with 10 questions. Each question has radio button options, and the selected option is indicated by a blue dot. The 'Environment/Stakeholders' tab also includes a 'NEXT' button at the bottom right.

PRISM – Risk Analysis



The Risk Analysis window page displays the Risk Impact across all key project factors, along with the aggregated overall rating.

Home
Assessment
Mitigation Plan
Risk Log

USER GUIDE

Project Name	Project X	Proj Manager	Rob T	Project Sponsor	declan	Risk Date	26/5/2024
The higher the risk assessment the greater the degree of instability, uncertainty and project change and potential compromise of benefits.							

The project PROJECT X has been initially assessed as **MEDIUM/HIGH Delivery Risk.**

Key Project Factors	Risk Impact	Key Project Factors	Risk Impact
Team Morale & Health	It is likely that the team will experience periods of stress and potential burn-out. This could lead to lower productivity, higher error rates, inter-personal tension	Stakeholder Engagement	It is likely that stakeholders will become dis-engaged and lower support for the project. This could lead to compromise of expected benefits and on-going support/operations
Team Stability	It is possible that the team will become unstable as team members leave for other projects. This could lead to schedule slippages, loss of IP and project knowledge	Sponsor Engagement	It is possible that the Sponsor will be constantly engaged in project escalation issues and remediation actions. This could lead to Sponsor withdrawing support, delaying decisions impacting schedules etc.
Quality Expectations	It is almost certain that the quality of work product will suffer and overall project quality will be impacted. High error rates will lead to schedule slippage, more challenging work environment	Degree of Project Change	It is likely that the project will be subjected to both internal and external change leading to loss of steady state. This could impact team health, stability, costs, schedules, benefits realisation
Estimation Accuracy	It is likely that estimates of effort and duration will be inaccurate and result in project instability, cost and schedule blow-outs. Potential compromise of cost-benefit assumptions	Organisation Change Impact	It is almost certain that the project will have a significant impact on business as usual leading to challenges in engaging impacted people. Change overload could lead to lower stakeholder engagement, slower adoption of change
Schedule Compliance	It is likely that schedules, burn-down rates, productivity will be compromised and be incorrect. Agreed deadlines could be compromised, potential excessive work to regain schedule	Benefits Realisation	It is possible that expected benefits could be either compromised or face lack of effective realisation.

For Medium/High and High Risk projects it is strongly recommended that consideration be given to:

1. Ensuring that all critical stakeholders are fully engaged in on-going project planning
2. Complete and base-lined analysis of expected benefits is undertaken
3. The engagement of an independent quality assurance expert

4. Project governance cadence is accelerated
5. A Contingency or Fall-back Plan be developed before full commencement of project

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PRISM – Mitigation Plan

On the Mitigation Plan page, users can choose up to three actions per key project factor - grouped into categories like scope, schedule, cost, and quality - that influence overall project outcomes.

Home Assessment Risk Analysis Risk Log USER GUIDE				
Key Project Factors	Risk Impact	Possible Mitigation Actions 1	Possible Mitigation Actions 2	Possible Mitigation Actions 3
Team Morale & Health	It is likely that the team will experience periods of stress and potential burn-out. This could lead to lower productivity, higher error rates, inter-personal tension	Engage external team/people coach	Ensure all team members understand program outcomes and team contribution	
Team Stability	It is possible that the team will become unstable as team members leave for other projects. This could lead to schedule slippages, loss of IP and project knowledge	Arrange training and certification in project technologies		
Quality Expectations	It is almost certain that the quality of work product will suffer and overall project quality will be impacted. High error rates will lead to schedule slippage, more challenging work environment			
Estimation Accuracy	It is likely that estimates of effort and duration will be inaccurate and result in project instability, cost and schedule blow-outs. Potential compromise of cost-benefit assumptions	Use proof of concept and prototyping to introduce, test and validate quality expectations Establish Minimum Viable Product & implement time-boxing		
Schedule Compliance	It is likely that schedules, burn-down rates, productivity will be compromised and be incorrect. Agreed deadlines could be compromised, potential excessive work to regain schedule	Consider Agile, User Centric Design, prototyping to elucidate requirement Ensure non-functional/quality requirements are aligned to intended product use/lifecycle		
Stakeholder Engagement	It is likely that stakeholders will become dis-engaged and lower support for the project. This could lead to compromise of expected benefits and on-going support/operations	Embed a quality regime which evaluates the product rather than the process Engage critical stakeholders specifically to elicit Quality Attributes or non-functional requirements		
Sponsor Engagement	It is possible that the Sponsor will be constantly engaged in project escalation issues and remediation actions. This could lead to Sponsor withdrawing support, delaying decisions impacting schedules etc.	Engage independent Quality Assurance and/or I V & V Engage Sponsor to support external and independent Quality Assurance expert		
Degree of Project Change	It is likely that the project will be subjected to both internal and external change leading to loss of steady state. This could impact team health, stability, costs, schedules, benefits realisation			
Organisation Change Impact	It is almost certain that the project will have a significant impact on business as usual leading to challenges in engaging impacted people. Change overload could lead to lower stakeholder engagement, slower adoption of change			
Benefits Realisation	It is possible that expected benefits could be either compromised or face lack of effective realisation.			

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The Risk Log page displays all identified risk factors and their assessments. Users can also assign up to three mitigation actions for each risk.

Product/System				
Risk Factor	Assessment	Mitigation 1	Mitigation 2	Mitigation 3
Number of major components / workstreams / releases	6 - 7	Consider agile, User Centric Design, prototyping to elucidate requirement	Focus on effort for data cleansing, verification and design	
Organisational Change Impact	Significant	Engage procurement expertise to understand contractual constraints		
Data complexity (size, volume, quality, etc.)	75% complex	Consider agile, User Centric Design, prototyping to elucidate requirement		
Interface to other products/systems	7 - 10			
Stability of requirements	25% stable	Negotiate rigorous Project Change Request process		
Technology complexity	Significant	Evaluate pilot/staggered rollout approach, strict Time-boxing or Program Increments < 9 months		
Complexity of target state	Complex	Consider agile, User Centric Design, prototyping to elucidate requirement		
Level of technical and/or business innovation	Significant (30%)	Focus on effort for data cleansing, verification and design		
		Engage procurement expertise to understand contractual constraints		
		Determine Minimum Viable Product for contingency		
		Engage independent Quality Assurance and/or I V & V		
		Engage highly-experienced relevant technical experts		
		Use proof of concept and prototyping to introduce, test and validate quality expectations		
		Establish Minimum Viable Product & implement time-boxing		
		Consider Agile, User Centric Design, prototyping to elucidate requirement		
		Ensure non-functional/quality requirements are aligned to intended product use/lifecycle		
Risk Factor	Assessment	Mitigation 1	Mitigation 2	Mitigation 3
Intrinsic team skills (general, interpersonal)	Inconsistent			
Project manager experience	1 - 3 projects			
Project development length	13 - 18 months			
Project dependency upon external vendors	3 vendors			
Schedules/Deadlines Flexibility	<15% flex			

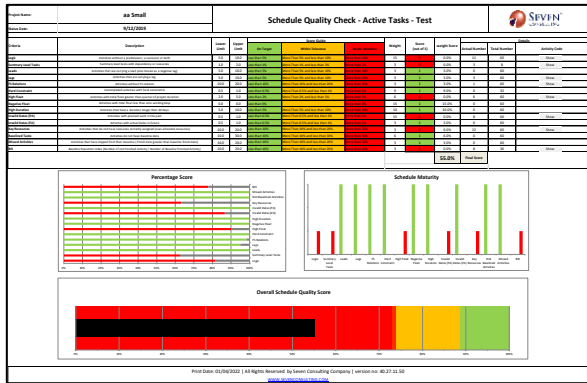
PRISM:

- Creates a common, simplified framework for project delivery risk assessment and mitigation that reflects the cumulative expert experience and learning of Seven Consulting;
- Highlights potential risk impact across multiple factors that can affect achieving project success;
- It delivers a "best practice" and consistent framework for cross project portfolio comparison and data collection;
- Bridges the gap where existing client tools focus more on business-level risks than project-specific ones;
- Supports continuous improvement through shared usage and insights, benefiting both seasoned and less experienced consultants.



Other Seven Consulting Tools

Health Check Tool



The Schedule Health Tool is designed to evaluate the quality, integrity and currency of a project schedule and suggests improvement areas.

Key features include:

- Health check
- Schedule maturity
- Overall schedule quality score

Waterfall Dashboard

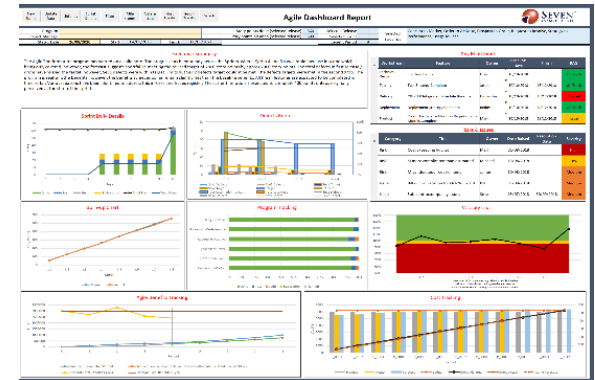


The Waterfall Dashboard combines a number of reports to provide a 'Dashboard', or snapshot of Agile projects progress.

Key features include:

- Weekly velocity
- Earned Value
- Task burndown
- Effort Tracking

Agile Dashboard



The Agile Dashboard combines multiple reports to provide a 'Dashboard', or snapshot of Agile projects progress.

Key features include:

- Burn-up Chart
- Sprint Burn-Up
- Cost Tracking
- Benefits Tracking
- Defect Reports

Schedule Predictor

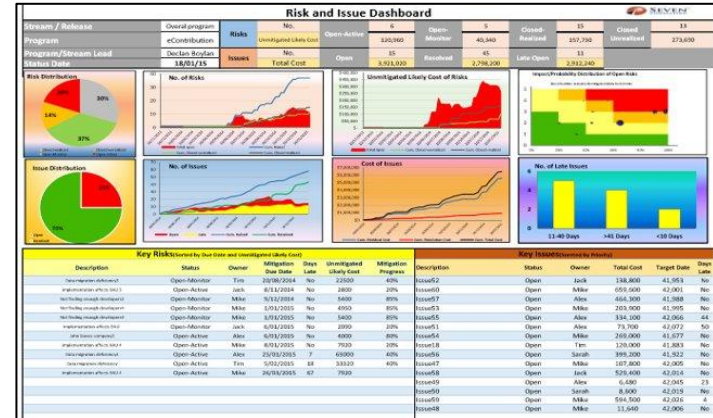


The Schedule Predictor Tool uses advanced algorithms to evaluate the precision of project forecast date and PM expectation finish date according to their actual performance. It provides a prediction trend line to suggest improvement areas.

Key features include:

- Project confidence level
- Critical path analysis
- Cumulative probability

Risk and Issues Dashboard



The Risk and Issue Dashboard analyses the project risk and issue registers to provide a view of key metrics that include aging, cost, quantities by project phase and severity.

Key features include:

- Issue tracking by status, cumulative issues over time, number of late issues, estimated cost of issues
- Risk tracking by status, cumulative risks over time, likely cost of unmitigated risks, impact/probability distribution of open risks

Our projects so far:

Seven Consulting has been giving back to the wider community since 2007, by supporting our team and their families in voluntary projects to assist those who find themselves in need of help.

2007
Villawood Detention Centre
(Sydney)

2008
South Australian Detention Centre
(Sydney)

2011
Cambodian School Build
(Sydney)



2012
Barnardos Kingston House
(Sydney)



2013
Youth off the Streets
(Sydney)



2015
• Jesuit Refugee House – Blaiket (Sydney)
• Hanover Crisis Centre (Melbourne)



2016
Marian Villa (Sydney)



2021 – Mini Project 7

In 2021, Seven Consulting continued to acknowledge the importance of fostering a community presence. Seven Consulting team members across three cities were able to participate in multiple mini projects throughout the year to fulfill our Project 7 commitment.



2020
– **DONATION DRIVE**
Project 7 gave back to the community, by donating \$104,000 across 29 charities, enabling these organisations to create real change in the lives of those who need it most.



2019
• Avalon Centre (Melbourne)
• Dignity.org.au (Sydney)
• Bahay San Jose – House with No Steps Foundation (Manila)



2018
• Erin's Place (Sydney)
• Concordia Childrens Services (Manila)
• M.A.D. Woman Foundation (Melbourne)



2017
• Launch Housing (Melbourne)
• Cerebral Palsy Foundation (MNL)



2022 – Mini Project 7
• M.A.D. Woman (Melbourne)
The pencil case challenge
• Bahay ni Maria and Tahanan ng Pagmamahal (Manila)



2023 – Mini Project 7
Sydney & Melbourne
• Clean Up Australia
• HeartKids
• M.A.D. Woman
Sydney
• Balmoral Burn
• Monika's Rescue
• Pocket City Farms
Manila
• Solar Hope
• JCI Batangas Caballero



2024
Sydney
• Northern Beaches Women's Shelter
Melbourne
• Community Housing Limited
• **Manila**
• Habitat for Humanity Philippines
• Tanging Yaman Foundation Inc.



2025
Sydney
• CatholicCare
Manila
• A Home for the Angels
Melbourne
• Lighthouse Foundation



SEVEN CONSULTING DELIVERY SUMMIT



The purpose of the Seven Consulting annual Delivery Summit is to share our clients' best practices in program and project delivery. It also serves as a celebration of success, a thank you, a training session, and a networking opportunity for our clients and their selected delivery leads.

Some of the Delivery Summit Speakers include:

John Hunt - CIO & Managing Director of Group Enablement, Woolworths Group; **Jeya Shan** - Director Strategic Projects, CLP Power Hong Kong Limited; **Mick O'Brien** - Managing Director, EQT; **Darren Abbruzzese** - CIO Business Banking and Group Digital, NAB; **Glenn Waterson** - GM Retail Transformation, AGL; **Victoria Jones** - Head of Lending Transformation, ANZ; **Jane Harford** - Former Director of IT, Melbourne Girls Grammar; **Cindy Vandecasteele** - Former General Manager Customer Engagement, Alinta Energy; **Cameron McLean** - Former Chief Technology & Data Officer, GMHBA; **Margaret Wilde** - Program Director, NAB; **Geraldine Chin Moody** - Non-Executive Director & Chair Advisory Board, Directors Australia; **Alice Kunek** - Australian Professional Basketball Player, Seven Consulting Opals; **Kristy Wallace** - Australian Professional Basketball Player, Seven Consulting Opals

We have achieved an average NPS of 68 across our 6 Delivery Summits

Our Delivery Summit Supporting Organisations



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