



Australia's Best
Program Delivery Company

Peak Results, Delivered Together

Capability Overview PM/PMO as a Service



AUSTRALIAN
OPALS



Seven Consulting proudly sponsors the world-class Australian Women's National Basketball Team, the Opals, currently ranked #3 globally, crowned FIBA Women's Asia Cup Champions in 2025, and medal winners at the FIBA Women's World Cup 2022 and the Paris 2024 Olympic Games. We also sponsor the Financy Women's Index and, in 2026, launched our Grants Program for Female Athletes to help reduce financial barriers in their sporting careers.

Financy
Women's
Index



TEAMWORK • TRANSPARENCY • DELIVERY

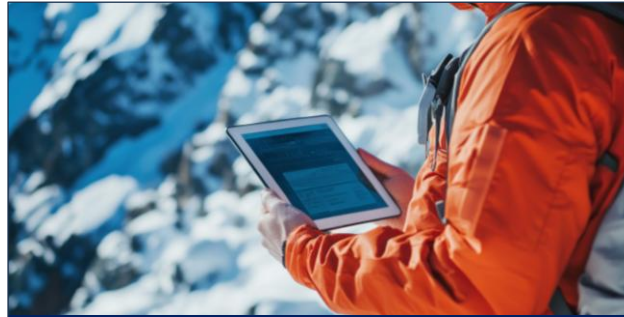


Program Delivery

Complex agile, traditional & hybrid delivery

We deliver some of Australia's most complex and challenging agile, traditional and hybrid programs. We work with our clients to understand their organisational and program characteristics.

These inform how we design a delivery approach to produce the best outcome for our clients. Most of our consultants are scaled agile (SAFe) certified and manage billions of dollars of transformation programs that range in size from <\$1m to >\$500m.



PMO Services

PMO establishment, management & uplift

We establish, uplift and lead PMOs, delivering analytics & insights, scheduling and tool solutions for some of Australia's largest organisations. Our experience ranges from targeted project support to PMO leadership of \$1.5bn programs and enterprise PMOs.



Change Management Services

Design, plan, deliver and embed changes

We provide end-to-end Change Management as a value-adding function of a project. Our role spans program mobilisation and business case through to change readiness, measurement and benefits realisation.

Underpinned by Seven Consulting's tool suite

All of our clients are reference sites

ENTERPRISE TRANSFORMATION OUTCOME

Enterprise Transformation Capability

Executives increasingly view governance, delivery, adoption and value realisation as interconnected enterprise capabilities — not standalone functions. Seven Consulting's Consulting services and Tool suite, working in combination, directly uplift your organisation's capacity to deliver integrated transformation outcomes.

Enabled by the powerful combination of:



Consulting Services

Transformation Capability and EPMO and ITPMO uplifts

Seven Consulting has performed transformation capability reviews and uplift for over 60 organisations incl Optus, Qantas, Australia Post, and Woolworths. 100% of our assignments are reference sites.

Seven Consulting has done dozens of Program reviews for NAB, Macquarie Bank, Optus, Woolworths and many other organisations.



Tool Suite

Leveraging decades of experience to develop world-leading tools

- Portfolio Optimisation Tool (POT): Optimise your portfolio prioritisation and resourcing.
- Pathfinder: Create the right-sized delivery approach & required artefacts
- Objectives, Outputs & Outcomes (O3): Connect your strategy to execution.
- Balanced Score Cards (BSC): Score your portfolio delivery effectiveness

Successfully used on over **\$5bn of programs** annually.

All of our clients are reference sites

Our Clients

Seven Consulting has a proven track record delivering critical outcomes for Australian organisations across industries and domains. 100% of our clients are reference sites.



Our clients and team are our top priorities

Client Satisfaction Survey Results

Year	Satisfaction rating	Survey questions
Jan-Jun 2026	99.62%	4,767
2025	99.25%	11,007
2024	99.45%	11,668
2023	99.50%	11,223
2022	99.20%	13,191
2021	99.15%	15,932
2020	98.87%	14,455

100% of our clients are reference sites

Team Satisfaction Survey Results

Survey Date	Satisfaction rating
2026	98.51%
2025	97.73%
2024	97.49%
2023	96.49%
2022	98.01%
2021	98.16%



"Every Seven consulting person I have ever worked with has been very good at what they do."



"Strong program delivery capability with the flexibility to scale up and down quickly to meet program and business needs. Look to continue to bring the best of the Seven ecosystem to clients to demonstrate the value-add."



"Seven Consulting continues to provide consultants who are of a very high calibre and they remain a strategic partner."



"Good people and a focus on support from the central organisation when required."



"Very happy with the level of organisation and governance the Seven Project/Program Managers bring to our more complex initiatives."



Equity Trustees

"We have been very impressed with the capability of consultants from Seven Consulting and this has significantly uplifted our project management maturity, discipline, capability and delivery across the organisation."



How do we get to 98+% customer satisfaction?



People

- Over 90%+ permanent workforce, tested extensively through a robust recruitment process.
- High employee engagement.
- Hands on owners that have delivered major programs.
- Training allowances and internal learning sessions, including sessions led by Rob Thomsett—our in-house Thought Leader.
- Comprehensive mentoring.
- 95% SAFe® qualified and internal trainers.



Process

- Regular structured quality assurance of all assignments.
- Weekly review of all assignments' status.
- Industry leading Customer Satisfaction and NPS management.
- Bench support available at no cost to client.
- Holidays and illness cover for clients.



Tools

- Dedicated project tools team.
- Program delivery approach designed with Pathfinder.
- Delivery approach risks defined with Pathfinder.
- Schedule integrity measured with HealthCheck Tool.
- Project reporting with dashboards and scorecards.
- Portfolio Optimisation Tool.

All our clients are reference sites.

How our values impact our delivery?



Teamwork

Teamwork is at the core of what we do because big projects can't be delivered without great teamwork.

We focus on ensuring that the Seven team, the client team and vendors create one team working seamlessly together.



Transparency

Assumptions and poor communications kill projects, whereas openness is the foundation of good relationships and reliable delivery. We remain a completely independent consultancy.



Delivery

A strong emphasis on outcomes focuses the team and grows confidence. With a confident attitude, expert personnel and effective teams we always deliver to our client's high expectations.

Seven's Offshore Delivery Integrated Model



Our Manila-based team provides offshore Project Delivery, PMO and Change Management services, delivering a seamless client experience and the same high standards, quality and accountability expected from Seven Consulting.

Our offshore team members are permanent Seven employees, who are fully integrated into our delivery culture. The team are:

- ✓ Recruited, trained and performance-managed to the same standards as our Australian consultants
- ✓ Aligned to Australian east-coast business hours
- ✓ Actively engaged in Seven's culture through participation in All Hands meetings and regular company communications
- ✓ Supported by Seven's delivery tools, templates and methodologies
- ✓ Governed by the same quality assurance and professional development frameworks as our Australian team.

This integrated model ensures consistency, accountability and quality regardless of location, enabling us to provide cost-effective Project Delivery, PMO and Change Management services without compromising quality, responsiveness or outcomes.

99.66% Client Satisfaction
Manila team performance 2016 - 2026

98.50% Team Satisfaction
Manila team satisfaction 2018 -2026

At Seven Consulting, we pride ourselves on the quality of work that we get to do for our clients. We generally work on their largest and most critical programs and have consistently received over 98% customer satisfaction.

We have also worked with some of our clients to uplift their delivery capability and build centres of project management excellence where there is the demand and management attention required to support this.

However, we find that with some clients they may not have the critical mass or the management focus to build their own capability and they end up getting uneven results across their portfolio by using a combination of permanent, vendors and sometimes mainly contractors. This materially increases the risk of cost blowouts, the lack of quality of delivery and delayed and reduced benefits.

We have introduced an outsourced PM and/or PMO offering to assist organisations get certainty around delivery for all or part of their organisation. In turn Seven Consulting can reduce its rates based on a minimum level of demand in the agreement. This creates the following advantages for the client.

- 1. Pricing can be based on a pre-agreed % of overall portfolio spend. This % would be agreed in due diligence and re-assessed based on open books each year. This in turn leads to:**
 - i. Ability to scale up and down on demand at no extra onboarding or rightsizing cost.
 - ii. Consistency of approach and quality of resources.
 - iii. Ability to leverage resources across multiple programs.
 - iv. Quality assurance over all outsourced work.
 - v. Automatic coverage/replacement at no extra cost due to illness, leave or non-performance.
 - vi. Improved delivery performance, with material improvement of costs and benefits.

1. Internal Delivery Capability

- **Pros:** Ability to develop mature business relationships; Delivery IP and skillset remain within the organisation; Ability to allocate the best resources to the highest priority projects; Improved demand management and resource allocation; Potential to reduce project lead time; Reduced daily cost.
- **Cons:** Needs strong delivery leadership. HR requirement including career planning and development; Limited to existing expertise and skillset, potential to become insular. Key resources may look elsewhere for growth. Difficulties in scaling down team size.

2. Current or Potential Future Vendor

- **Pros:** Depending on Service Provider, access to set level of expertise and delivery experience; Practitioners work from a common methodology and training; Outsourced HR requirement including career planning and development accountability; Reduction in project ramp up time; Optimised demand management and resource allocation.
- **Cons:** Delivery IP and skillset remain with service provider; Higher daily cost than internal capability. Not truly independent. Conflict of interest with other vendor responsibilities. Potential conflicts with other vendors.

3. Ad Hoc Resourcing

- **Pros:** Can ramp up / ramp down capability as required; Percentage of delivery IP and skillset remain within the organisation.
- **Cons:** Inconsistent level of experience and exposure to business, delivery methodology and tools; Onboarding time; Limited to existing or available market expertise and skillset; Element of HR accountability. Higher daily cost than internal capability.

4. Independent Specialist Vendor

- **Pros:** Depending on provider; Access to best-of-breed expertise and delivery experience; Practitioners work from a common methodology and training; Ability to allocate best resources to highest priority projects; Improved demand management and resource allocation thus potential to reduce project lead time; No HR requirement including career planning and development accountability; Delivery IP and skillset remain within the organisation for the duration of the contract.
- **Cons:** Delivery IP and skillset potentially leave with the delivery capability partner. Higher daily costs than internal capability

Delivery Capability Options and Criteria

Criteria	1. Internal Delivery Capability	2. Current or Potential Future Vendor	3. Ad Hoc Resourcing	4. Independent Specialist Vendor
Delivery Capability	High subject to strong leadership and paying for talent	Dependent on vendor quality	Can be high subject to strong leadership and paying for talent, but will likely be high turnover leading to mixed results.	High, subject to quality of company engaged.
Cost Effectiveness	High, if consistent level of resource requirements.	Likely to be inverse relationship to the vendor delivery capability as the low-cost vendors struggle in this space.	Medium.	High if increased responsiveness, leveraging and effectiveness. Low if these are not achieved.
Responsiveness	Can be high if you carry a bench which adds additional costs. Low regarding time for new permanent hires.	Very High if properly contracted	Low	Very High once properly contracted
Independence	High	Very Low.	High	High

What should the client be looking for?

PMO/PM Capability: Experience & proven track record in Delivery

- **Successful PMO/PM Delivery Record.** Proven track record and extensive reference list and very high client satisfaction.
- Ideally the delivery partner would have an **Advisory capability** that could play a key role in developing an assessment of your project delivery and management alternatives, including Agile practices.
- The chosen approach should **improve project delivery , quality, efficiency, predictability, transparency and outcomes.**

Cost effectiveness

- The proposed solution should be **holistic** and provide a complete PMO/PM capability with no hidden costs.
- The proposed PMO/PM capability model should not result in a net increase to the existing cost base unless adding material extra services.

Responsiveness

- The ability **to assign** resources. E.g. the ability to assign strong, capable PMO/PM staff within an agreed timeframe.
- The ability to **replace** resources. E.g. the process and ability to find a suitable alternative PMO/PM team member within an agreed timeframe.
- The ability to react and **scale up or down** based on demand and skill.

Independence and objectivity

- Operating as trusted business advisors with no bias or conflict of interest with respect to your other current and potential future service providers.

Quality Assurance

- Internal Quality Assurance processes within the vendor that you can rely on to get a high-quality service.

Training

- Ability to provide ongoing and relevant training to team

Mentoring

- Project Management deals heavily in ambiguity and relationships and these have to be effectively managed in order to successfully deliver business outcomes. The successful partner should be providing mentoring support to their team to optimise the probability of success.

Tooling

- Client should be looking for a partner that has a track record of implementing new leading tools and retains a repository of best practice documents and artefacts.

PMO/PM-as-a-Service

- Seven Consulting PMO/PM is an outsourced PMO/PM providing PMBOK and Agile aligned Project Management and PMO services to a portfolio of projects and programs;
- Services provided are tailored to suit the scale, complexity and risk profile of individual projects to ensure an effective and efficient level of optimisation for each project. The services are split into four groupings:
 - **“Full”** – All PMO services and deliverables
 - **“Medium”** – A subset of services and deliverables
 - **“Lite”** – Minimum set of services and deliverables
 - **“Agile”** – Agile set of services and deliverables

PMO/PM as a Service - Service Tailoring

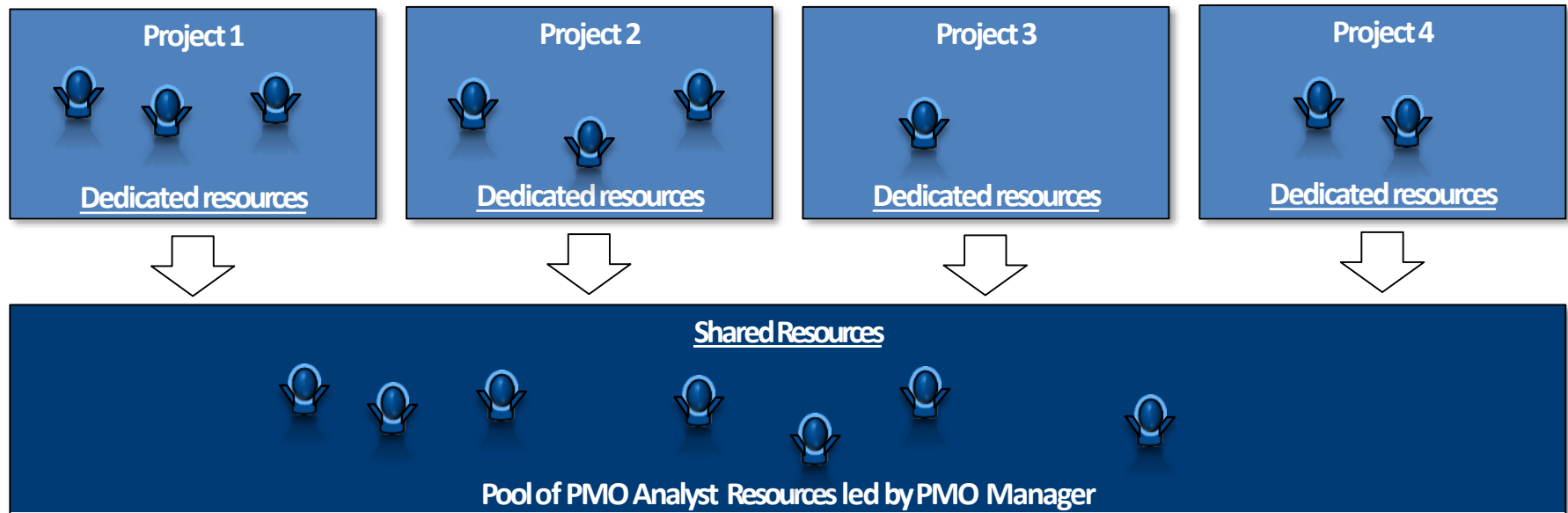
- Tiers of services and deliverables will allow optimisation for each project, maximising value for money.
- At commencement, each project is put through a “triage” process to determine the level of PMO Support required. Triage parameters would include project size, complexity, business criticality, risk profile, and others.
- Based on this triage process, each project will be designated a level of PMO support (with cost generally used as a proxy for the risk/complexity), e.g.:
 - **“Full”** – All PMO Services and Deliverables (>\$2m)
 - **“Medium”** – A subset of the full set of Services and Deliverables (\$0.5m to \$2m)
 - **“Lite”** – Minimum set of Services and Deliverables (<\$500k)
 - **“Agile”** – Where appropriate and Agile trained resources available

Services	Lite	Medium	Full	Agile
Project Scope and Change Management		√	√	√
Time Management - Schedule			√	
Time Management - Milestone	√	√	√	√
Cost Management	√	√	√	√
Human Resource Management			√	√
Status Communications Management	√	√	√	√
Risk/Issues/Assumption Management		√	√	
Procurement Management			√	
Quality Management			√	√

Deliverables	Lite	Medium	Full	Agile
Schedule Tracking			√	
Milestone Tracking	√	√		√
Budget/Forecast/Actual	√	√	√	√
RAID Register		√	√	√
Change Register		√	√	
Backlog				√
Resource Plan			√	√
Status Report	√	√	√	√

PMO/PM-as-a-Service – Benefits

The traditional model for organisations that have implemented a project based PMO is to resource that capability per project. This generates significant wastage as resources are duplicated within each project and spare capacity from under-utilised resources is not shared.



A PMO staffed by a pool of highly skilled specialists focused on efficiently delivering agreed PMO services to the specified service level is:

- **More effective** – PMO Analysts specialised in particular PMO functions support multiple projects, leveraging best practice across the projects.
- **More efficient** – Resources can be shared across projects.

1. **Continuous improvement** – The PMO/PMs will identify areas for improvement and can take responsibility for updating client processes and documentation.
2. **Consistency** – Common approach to PMO/PM functions across projects improves insights on project performance and more effective decision making.
3. **Improved accuracy** and constant visibility of project performance will allow earlier intervention and rectification of project issues to increase “on time”, “on budget” project performance.
4. **Flexibility** – PMO/PM Services can be engaged, disengaged or changed instantly. Improved demand management and resource allocation creates potential to reduce project lead time.
5. **Focus** – PMO/PM resource recruiting, management, utilisation, training etc. is no longer a client responsibility.
6. **Measurable** – Service Level Agreement based approaches provides metrics to measure efficiency and effectiveness of the PMO/PMs.
7. **Shared risk** – KPIs tied to SLAs linked to Service Credits ensure the PMO/PM’s “skin in the game”.
8. **Best practice** project management governance framework.
9. **Ease of implementation** – can deploy best practice Project Management Life Cycle (PMLC) framework, processes and templates (as required).

Benefits

- Major benefit in bundling both PMO and PM services is a single point of accountability for the successful management and delivery of the project portfolio – “one throat to choke”.
- All PMO & PM resources are culturally aligned and accountabilities are clearly defined.
- Key objective is to deliver change more rapidly at lower cost through a collaborative focus on delivery optimisation. Seven will work transparently to identify and implement better ways of working.

Shorten Delivery Cycle

- Program Office Manager involved in triage workshops to identify optimisation opportunities and enable appropriate PM resource allocation.
- PM involved in planning and delivery to accept delivery ownership, identify optimisation opportunities and minimise tier-creep.
- Secure dedicated resources from key delivery partners that are highly impacted to reduce dependencies and maintain priorities.

Reduce Cost

- To enable productive commencement of the initiative, the PM will be assigned once required resources (internal and external) are confirmed.
- A PM or PMO resource will confirm/lock in resources from internal and external delivery partners.

1. **Intellectual Property** - Delivery IP and skillset potentially leave with the delivery capability partner.
2. **Costs** – Comparable cost to current capability where PMO/PM resources primarily contractors, so costs per day per resource should slightly increase. However, on starting PMO/PM as a service, the quality of project management and throughout should materially increase and therefore overall project costs should reduce.

General

- Teamwork
 - Active and ongoing involvement/secondment in projects by appropriate subject matter experts (SMEs)
 - Ongoing support from business sponsors/stakeholders
- Transparency
 - Ability to openly and honestly share information between the organisations

Project Management Office

- Access to existing PMO/PM resources
- Adequate documentation on existing projects
- Appropriate tools in place to support Project Management Framework

Project Management

- Access to existing PM resources

Delivery Organisation Structure

5 key areas: (1) Portfolio Delivery Management Capability (2) Sponsor Capability (3) Program/Project Manager Capability (4) Change Management Office (CMO) & Change Manager Capability (5) Individual Program Office Capability

1. Portfolio Delivery Management

Delivery Assurance	Alignment to Org Strategy	Delivery Org Structure	Portfolio Governance	Single View of Change (heatmap)	Benefits Framework & Tracking
Methodology, Tools & Templates	Budget Allocation	Resource Allocation / Right Sourcing	Portfolio Prioritisation	Portfolio Tracking & Reporting	Knowledge Management, Training & Education

Individual Program / Projects

2. Sponsor Delivery & Outcome Owner

Guidance and Support

Business Case

Stakeholder Management

Decision Making

Change Advocate

Benefits Realisation

3. Project / Delivery Manager Delivery

Delivery Leadership

Manage Scope and Time

Risk/Issue Management

Quality Management

Cost Management

Delivery Process Management

Reporting and Communication

Support Outcome Delivery

4. Change Manager Change Enablement

Change Analysis
(incl. Stakeholders & Impact)

Engagement, Communications & Facilitation

Change Strategy & Planning

Learning & Enablement

Change Metric Definition & Tracking

Change & Business Readiness

Knowledge Transfer & Embedment

Post-Implementation & Hypercare

Support Outcomes & Adoption

5. Project Management Office Delivery Enablement Support

Knowledge Repository Management

Quality and Continuous Improvement

Change and Backlog Management

Governance, Dashboards and Reporting

Team/Resource Management

Cost Management

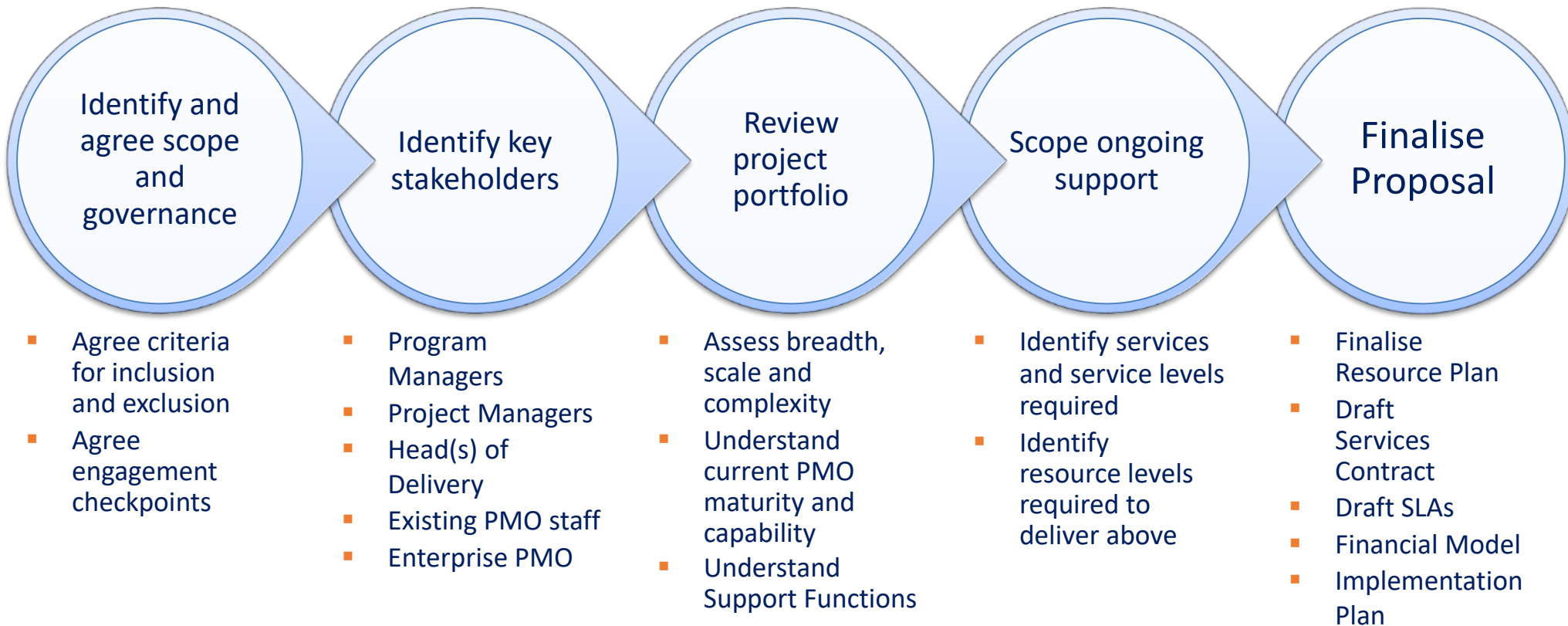
Schedule and progress management

Dependencies and Assumption Management

Risk, Issue, Blockers, Management

PMO Implementation Timeline – Initial Engagement

A review will be required to ensure the client portfolio is properly understood and appropriately scoped, resulting in a considered timeline:



PMO Implementation Timeline

Can implement services and generate effective benefits within the following timeframes.

Effectiveness Benefits	Within 6 Weeks	Within 10 Weeks
Implement active Issue, Risk, Dependency & Assumption Management	•	•
Estimate, Create, Update project plans (on a weekly / fortnightly cycle)	•	•
Implement active Change Request Management	•	•
Implement consistency in reporting (agreed format) which will enable “apples to apples” comparison of project status, thereby enabling identification of any true red projects	•	•
Implement consistent and regular financial and resource forecasting, supporting a portfolio view		•
Allocating lower-level project management tasks to a pool of trained administration staff	•	•
Creating a leveraged pool of PMO resources dedicated to functions, rather than dedicated to projects or programs	•	•
Increasing the use of specialist and/or PMO staff supporting the project managers, thereby allowing them to take on additional or larger projects e.g. scheduling		•

Project Management transition

- Transition of the Project Management service would be cut over at a defined date to ensure continuity of project delivery and align with the completion of the PMO transition.
- Seven would assume responsibility for all existing contract PM resources and assess their suitability for retention.
- New initiatives would be resourced from Seven's PM resource pool.

Delivery Director

- Will have overall responsibility for the PMO and Delivery PM's

Program Management Office

- Will have a Program Office Manager in charge of the PMO, supported by a flexible resource pool of:
 - Master Schedulers
 - PMO Analysts
 - PMO Co-ordinators

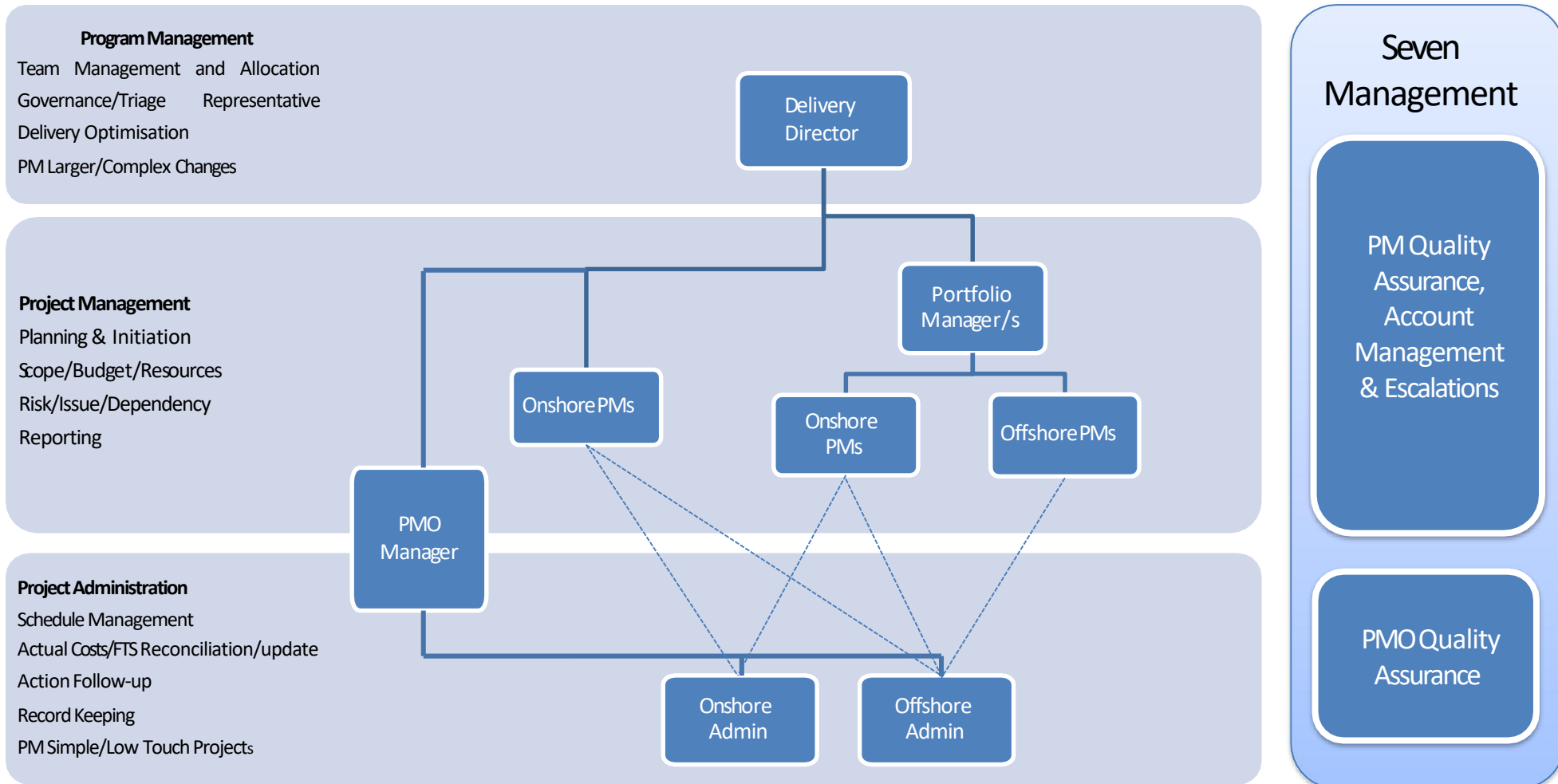
With headcount dependant on the size and complexity of the project portfolio and the ability to offshore some of the low value tasks at a reduced cost.

Project Management

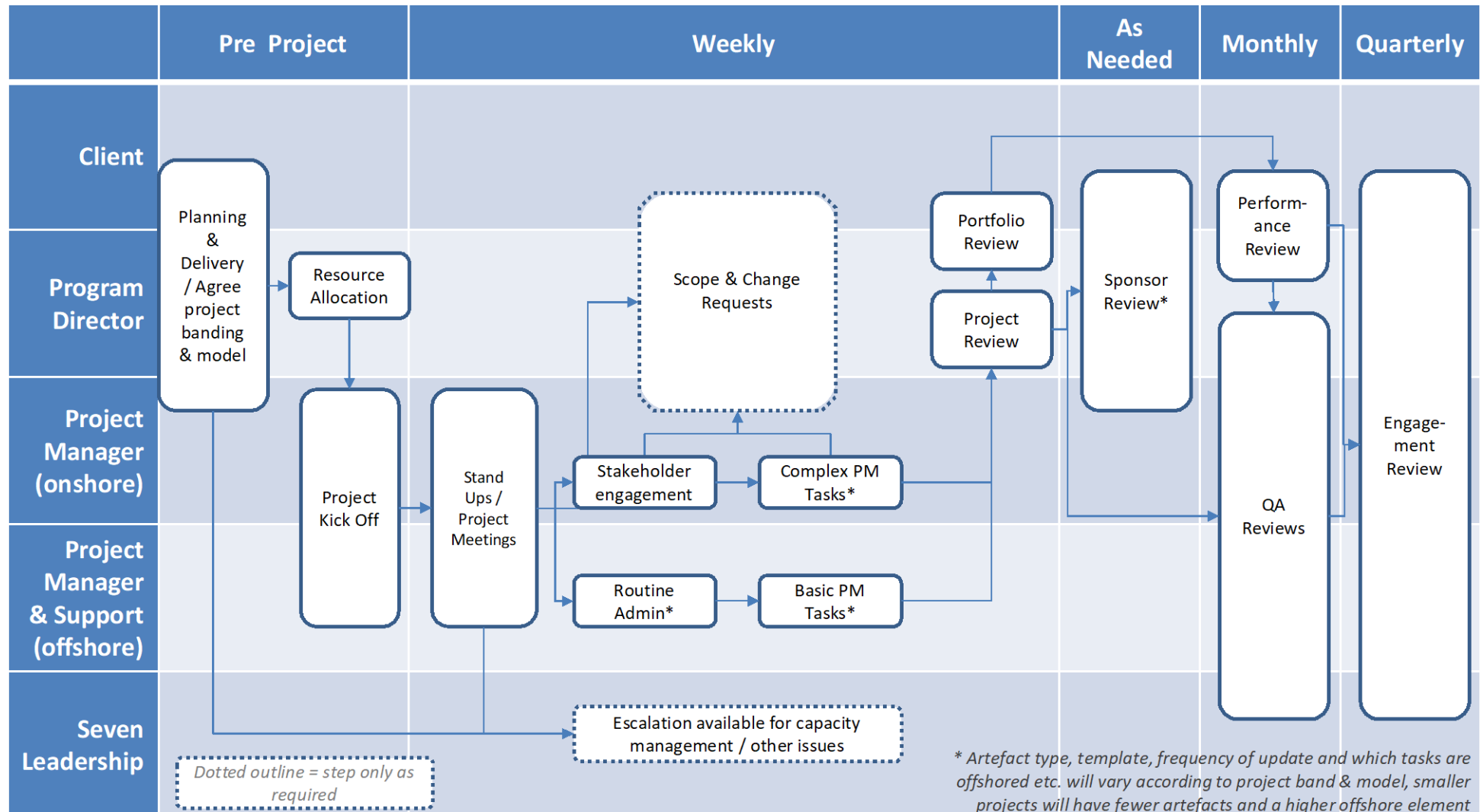
- Portfolio/Program/Project Managers would be allocated dependant on project size and complexity.
- A Program Manager could be allocated to portfolio manage Project Managers running separate projects within a large initiative.
- A Project Manager will be able to manage several small projects, with the potential for offshoring "Lite" projects to lower cost offshore resources

PMO/PM Organisation

We will use a blend of on-shore, off-shore and temporary staff to optimise cost while reducing project delivery cycles over time.

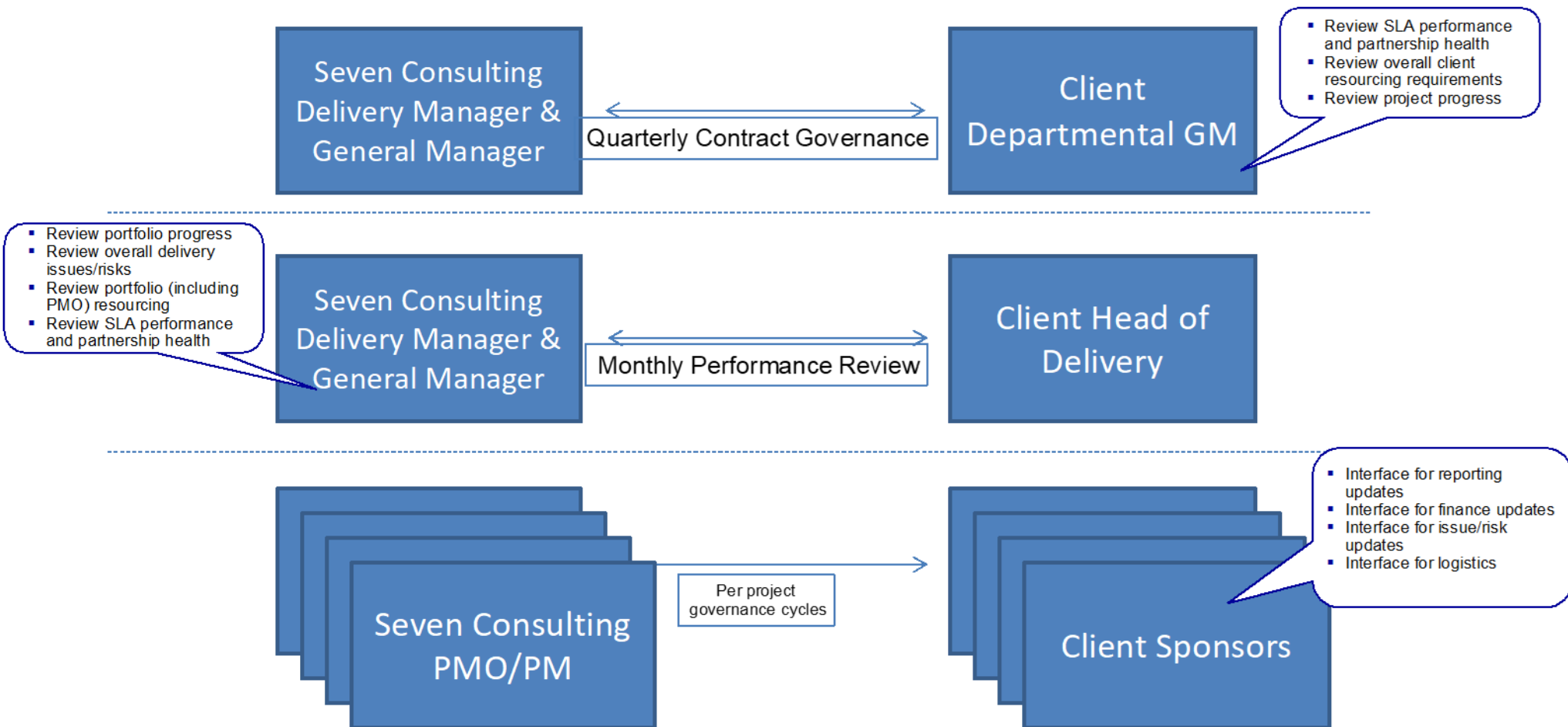


PMO/PM Organisation



Governance and Partnership

Whilst all projects will have their own Steering and governance structures, periodic reviews are recommended to review portfolio delivery:



ePMO As a Service

 **indue**

Providing ePMO functions through “as a Service” model



Indue established an ePMO in 2019 and implemented a centralised tool (PWA) in late 2021 with the aim of providing reliable reporting to their stakeholders. However, by 2023 they were still not achieving the value and visibility they needed across the circa 150 projects in their portfolio.



Seven Consulting were engaged to uplift and standardize Indue’s ePMO so that it can be delivered “as a service”. The ePMO was revamped as a Centre of Excellence, providing delivery governance support to Executives and an independent repeatable single source of truth for delivery and enterprise reporting.



The Seven team improved the integrity of the data and processes to facilitate more reliable reporting and transparency. Within 6 months, Indue found the ePMO services to be seamless and significantly improved the satisfaction of users (Executives, Project Managers and Resource Managers). Indue then engaged Seven Consulting to continue run the ePMO “as a Service”.

We charge for a service as a % of total project spend as opposed to T&M.

The advantages of this include:

1. Low overhead to administer. No need to keep timesheets.
2. No need to adjust for CPI as total project spend will go up over time.
3. Easy to budget for projects as a set %.
4. Ability to scale up or down portfolio and Seven's role to manage the resource implications of that, fractions of resources, leave cover, illness, staff turnover etc. Just need to meet our service targets.
5. Include in % a set amount of hours for process uplifts.
6. Availability of open book to ensure Seven making a reasonable profit, albeit approx 75% of normal margin.



Domain Services & Potential SLAs

Scope & Change Control Management

Domain: Change Control		<i>Support projects in the capture and governance of scope Change Requests</i>	
Domain Description		Value Add	
- Project Scope Change Control is concerned with: - Assessing the impact of potential scope changes - Prioritising potential scope changes - Determining a course of action for potential changes Project changes are modifications to the project scope or major changes to milestones as defined in the project baseline.		- The scope change control process will ensure that changes to project scope and subsequent impacts on cost, and schedule receive proper recognition, analysis, and approval - A consistent approach to scope change control ensures all projects are treated fairly - Scope change requests can be aggregated at a portfolio level to gauge potential portfolio/capital budget impacts	
Core Services (Medium and Full)		Deliverable/Output	SLAs
- Document request in Scope Change Request Log - Determine if request should be considered - Determine & communicate disposition if request should not be considered - Analyse the change and its impact if request will be considered - Distribute assessment - Determine and communicate final disposition - Update project plans / budgets		Updated change log- Within 1 working day (Should be on a weekly cycle) - Advise if agreed change control process needs to be pursued (updated change log) including impact of assessment effort - Analyse change and its impact (updated change log) Communicate final disposition Update project plans	- Within 1 working day (Should be on a weekly cycle) - Within 2 working days of change request received. - Within 10 days of submission (dependent on SME availability/effort required) - Within 6 working days of submission - By next planned schedule updates
Key Assumptions		Change control triggers and process agreed.	
Out of Scope		Initial definition of project scope, requirements capture	

Time Management (incl. Schedule Management)

Domain: Schedule Management		<i>Support projects in the establishment, maintenance and reporting of their delivery schedules</i>	
Domain Description		Value Add	
■ Supports projects in the establishment, maintenance, and reporting for their delivery schedules. Service will be provided on a regular basis, support by analysis and reporting functions related to the schedule management.		■ Ensures consistent repeatable approach to scheduling across projects ■ Ensures that currency of schedules across projects is maintained with centralised visibility if this is not the case. ■ The ability of external dependencies between major projects to be defined consistently with an integrated team of schedulers working together to identify changes and effects. ■ Ability to maintain the schedules in a centralised repository.	
Core Services (Full) (MS reports for Lite/Medium)		Deliverable/Output	SLAs
1. Schedule maintenance supporting the update, revision, and progressing of schedules and their corresponding delivery. 2. Schedule reporting for delivery progress 3. Schedule reporting for health of the control and level of detail 4. Schedule scenario analysis, and alternate delivery model analysis 5. External dependency management		■ Updated core milestone and task dates - Weekly progress updates for activities in the project schedule. ■ Dependency registers - Identification of inter-dependencies between the project and other initiatives (both upstream and downstream). ■ Critical path and related activities defined - Slippage analysis for activities, particularly for activities that have downstream dependencies. ■ Progress reports - On delivery and deliverable completion	■ Within 1 working day (Should be on a weekly cycle) ■ By next planned schedule updates ■ By next planned schedule updates ■ Within 1 working day (Should be on a weekly cycle)
Key Assumptions		Use of schedule management software, preferably MS Project.	
Out of Scope		Enterprise project and program management software rollout	

Cost Management (incl. Budget and Timesheet Management)

Support projects in their financial management

Domain: Cost Management

Domain Description		Value Add	
■ Supports projects in establishing initial baseline and budget and subsequently tracking against said. Also provides support with regards client processes such as PO establishment and approval, invoice payment, timesheet tracking and reconciliation between actuals and forecast.		■ Ensures consistent repeatable approach to finance across projects ■ Finance and procurement whilst important, is time consuming and can divert attention from addressing delivery issues. ■ Opportunity to produce portfolio dashboards for overall performance across projects. ■ Some time commitment required from program/project lead required for monthly review and PO/invoice approval (~2 hours per week).	
Core Services (Lite/Medium/Full)		Deliverable/Output	SLA
1. Initial establishment of baseline budget and resource profile. 2. Assist projects to track timesheet entries from team members 3. Track other project 'actuals' ongoing, tracks accruals. 4. Assist projects to generate monthly financial summaries including overall estimate of actual + forecast to complete and spend to date against budget. Identifies variances and flags, generates brief 'highlights' presentation. 5. Maintains resource forecasts on behalf of projects.		■ Baseline budget ■ Timesheet tracking ■ Accruals ■ Forecasts ■ Variances ■ Overall summary including highlights	■ Appointment of Project Manager +15 working days ■ By COB Tuesday next working week ■ Month end -5 days assuming accruals advised by Project Manager ■ Month end -1 day assuming forecasts received from stream leads ■ Month end +2 days ⌚ Month end +5 days
Key Assumptions		Time sheeting system available for tracking, access to system for PO entry and tracking, likewise for invoices.	
Out of Scope		Scenario modeling based on capital/release allocation. Scenario modeling across projects.	

Project Risk Management (incl. Issues and Assumptions)

Domain: Issues, Risks, and Assumptions		<i>Support projects in the management and reporting of project controls</i>	
Domain Description		Value Add	
■ Supports projects in the management and reporting of the project controls of Issues, Risks, and Assumptions.		■ Ensures consistent repeatable approach to project control management across projects ■ Analysis of the control profiles and risk exposure of delivery ■ Consistent rating of impact assessment across projects ■ Ensures currency of project controls and regular review thereof. ■ Ability to maintain the project controls in a centralised repository.	
Core Services (Medium/Full)		Deliverable/Output	SLA
1. Management of the registers and control records contained within 2. Assessment of new issues, risks, assumptions 3. Issue action and resolution reporting 4. Management of the Risks register and control records contained within 5. Risk action and mitigation reporting 6. Management of the Assumptions register and associated control records. 7. Assumption validation reporting 8. Control profile reporting for project Issues and Risks		■ Issue profile for project ■ Risk profile for project ■ Throughput analysis of action and closure of project controls ■ Identification of Issues, and actions related to Risks and Assumptions	■ Weekly updates to project controls received ■ Weekly updates to project controls. Articulation of mitigation strategies to manage risks advised by projects weekly. ■ Weekly updates to project controls. Articulation of closure of project controls advised by projects weekly. ■ Due for either completion or update advised by projects weekly.
Key Assumptions		Some form of share/repository for sharing controls.	
Out of Scope		Resolution management (should be owner of issue/risk/assumption)	

Project Communications Management (Status Reporting)

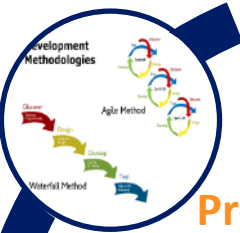
Domain: Project Reporting		Support projects in meeting their regular reporting requirements	
Domain Description		Value Add	
Ensuring work stream reports are obtained from work stream leads on a weekly basis. Ensuring the relevant information sources are collated into the weekly project report and report issued out to relevant stakeholders. Production of other management reporting on ad hoc basis.		- Ensures a consistent reporting format across all major projects - Requires close engagement with projects to collate reports, follow up on schedule queries, issues and risks queries as well as support for work stream and project meetings. Therefore there will be a time commitment for both PMO and Project Lead (1 day per week for work stream meetings and a day per week for PMO follow-up).	
Core Services (Lite/Medium/Full)		Deliverable/Output	SLA
- Email work stream leads weekly and remind of need to produce work stream reports. Follow up and raise exceptions where no report received. Ensure work stream reports packs ready to support work stream meetings - Collate schedule information, issues and risks summaries, financial summary when required, and project updates and other relevant dashboards into project report and issue to stakeholders - Update of Enterprise PMO system executive summary - Production of other executive summaries (i.e. board level summaries) - Issue of material to support Steering Committee meetings		- Work stream reports - Issue of project report - Enterprise PMO system update - Ad hoc summaries - Steering Support	- Follow up on weekly basis, flag by 9am morning of work stream meeting no report received - Issue weekly. Within 1 working day of Steering. - Update within 1 working day of overall project report issue 1 working day of request - Pack issued by COB before Steering Committee
Key Assumptions		Enterprise system available if enterprise input required.	
Out of Scope		Actual creation of status reports should be done by stream leads/project leads	

Project Human Resource Management (Demand Management)

Domain: Resource Demand Management		<i>Support projects in the management of their resource demand and support of the requisitioning process</i>	
Domain Description		Value Add	
■ Supports projects in the management of their resource demand, and support of the agreed resource requisitioning process. Extends to facilitation of the agreed resource demand planning process		■ Ensures consistent approach to identification of required resources for project delivery ■ Provides a single interface point for the engagement resource managers / owners with project teams. ■ Identification of excess resource capacity across program of work. ■ Support (but not replacement) for HR functions including duration of engagement.	
Core Services (Full)		Deliverable/Output	SLA
1. Management of the resource allocation to projects 2. Management of the resource requisitioning process 3. Facilitation for projects in the resource demand planning and forecasting process 4. Resource demand reporting 5. Workforce reporting		■ Resource demand profile for project ■ Resource requests for project ■ Resource allocation release for project ■ Workforce reports	■ Monthly (at a minimum) update for resource demand. Collated monthly. ■ Regular updates for resource requisitions ■ Regular updates for resource allocation release ■ Notification of when resource allocation is met by vendor partners.
Key Assumptions		Central HR function present.	
Out of Scope		Resource search and selection	

Agile Program Delivery Tools

Agile / Traditional
Methodology
Recommendation



Project Pathfinder Tool

UPDATE RECOMMENDATIONS NOW

Seven Consulting recommends that your project should adopt:

TRADITIONAL PROJECT MGMT		
with the following delivery components produced:	Delivery Components	Recommendation
Project Vision	Project Vision	Recommended
Business Case	Business Case	Recommended
Project Charter	Project Charter	Recommended
Project Scope	Project Scope	Recommended
Project Risk Assessment	Project Risk Assessment	Recommended
Project Management Plan	Project Management Plan	Recommended
Project Communication Plan	Project Communication Plan	Recommended
Project Stakeholder Register	Project Stakeholder Register	Recommended
Project Quality Management Plan	Project Quality Management Plan	Recommended
Project Resource Management Plan	Project Resource Management Plan	Recommended
Project Risk Management Plan	Project Risk Management Plan	Recommended
Project Change Management Plan	Project Change Management Plan	Recommended
Project Configuration Management Plan	Project Configuration Management Plan	Recommended
Project Procurement Management Plan	Project Procurement Management Plan	Recommended
Project Financial Management Plan	Project Financial Management Plan	Recommended
Project Environmental Management Plan	Project Environmental Management Plan	Recommended
Project Social Management Plan	Project Social Management Plan	Recommended
Project Governance Plan	Project Governance Plan	Recommended
Project Reporting Plan	Project Reporting Plan	Recommended
Project Monitoring Plan	Project Monitoring Plan	Recommended
Project Evaluation Plan	Project Evaluation Plan	Recommended
Project Closure Plan	Project Closure Plan	Recommended

We recommend applying some or all of the following best practice operating principles:

Operating Principle	Recommendation
Agile Methodology	Recommended
Waterfall Methodology	Recommended
Hybrid Methodology	Recommended
Lean Methodology	Recommended
Scrum Methodology	Recommended
Kanban Methodology	Recommended
SAFe Methodology	Recommended
DevOps Methodology	Recommended
Agile Governance	Recommended

Recommends
Delivery
Components

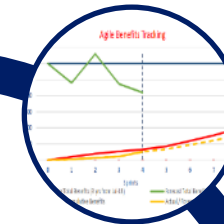


Best Operating
Principles
Recommendation

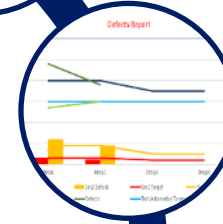


Seven Consulting's Project Pathfinder Tool provides guidance on how to tailor your program or project. It offers recommendations on applying Agile or traditional methodology components, adopting operating practices, and preparing artefacts to support successful delivery.

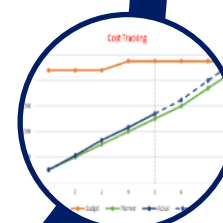
Agile Dashboard



Benefits Tracking



Defects Tracking



Cost Tracking



Delivery Tracking

The Agile Dashboard combines multiple reports to provide a 'Dashboard', or snapshot of Agile projects progress. These include Burn-up Chart, Sprint Burn-Up, Cost Tracking, Benefits Tracking and Defect Reports.

Traditional Program Delivery Tools

Health Check Score

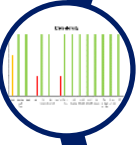


Health Check Tool

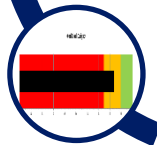


The Schedule Health Check Tool is designed to evaluate the quality, integrity and currency of a project schedule and recommend improvement areas.

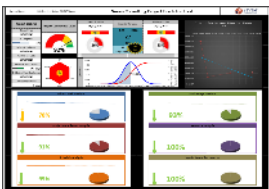
Schedule Maturity



Overall Schedule Quality Score



Schedule Predictor



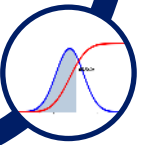
Project Confidence Level



Critical Path Analysis



Cumulative Probability



The Schedule Predictor Tool uses advanced algorithms to evaluate the precision of a project forecast date and the Project Manager's expected finish date based on actual performance. It provides a prediction trend line to recommend improvement areas.

Dashboard



Weekly Velocity



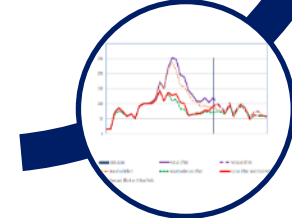
Earned Value



Task burndown



Effort Tracking



The Schedule Dashboard combines multiple reports to provide a 'Dashboard', or snapshot of Agile projects progress. These include Weekly Velocity, Earned Value, Task Burn-down and Effort Tracking.

Improve Project Success Rates with Pathfinder

1. Follow a consistent approach to customising and optimising project delivery based on each project's and organisation's key characteristics.
2. Reduce the level of project management oversights or omissions.
3. Identify delivery approach risks and mitigants.
4. Create a draft schedule in MS Project or JIRA with streams, phases, deliverables, tasks and dependencies.
5. Enable better project outcomes.
6. All in 30 minutes or less.



Visit us for more information:

<https://www.sevenconsulting.com/project-pathfinder/>

Portfolio Optimisation Tool

Our **Portfolio Optimisation Tool** can be used to prioritise projects, calculate changes to capacity, and reshape your project portfolio while working within configurable constraints like budget, resourcing, environments, and SMEs.

Our tool can also produce graphs displaying projects based on their business priority versus deliverability. These graphs are highly useful for visualising data and facilitating key discussions about projects within your portfolio.

Portfolio Optimisation Tool



Our projects so far:

2007

Sydney

- Villawood Detention Centre

2008

Sydney

- South Australian Detention Centre

Seven Consulting has been giving back to the wider community since 2007, by supporting our team and their families in voluntary projects to assist those who find themselves in need of help.

2011

Sydney

- Cambodian School Build



2012

Sydney

- Barnardos Kingston House



2013

Sydney

- Youth off the Streets



2015

Sydney

- Jesuit Refugee House – Blaiket
- Hanover Crisis Centre



2016

Sydney

- Marian Villa



2017

Melbourne

- Launch Housing Manila
- Cerebral Palsy Foundation



2022 – Mini Project 7

Melbourne

- M.A.D. Woman
- *The pencil case challenge*
- Manila
- Bahay ni Maria and Tahanan ng Pagmamahal



2021 – Mini Project 7

In 2021, Seven Consulting continued to acknowledge the importance of fostering a community presence. Seven Consulting team members across three cities were able to participate in multiple mini projects throughout the year to fulfill our Project 7 commitment.



2020

– DONATION DRIVE

Project 7 gave back to the community, by donating \$104,000 across 29 charities, enabling these organisations to create real change in the lives of those who need it most.



2019

Sydney

- Dignity.org.au
- Melbourne
- Avalon Centre
- Manila
- Bahay San Jose – House with No Steps Foundation



2018

Sydney

- Erin's Place
- Melbourne
- M.A.D. Woman Foundation
- Manila
- Concordia Children's Services



2023 – Mini Project 7

Sydney & Melbourne

- Clean Up Australia
- HeartKids
- M.A.D. Woman
- Sydney
- Balmoral Burn
- Monika's Rescue
- Pocket City Farms
- Manila
- Solar Hope
- JCI Batangas Caballero



2024

Sydney

- Northern Beaches Women's Shelter
- Melbourne
- Community Housing Limited
- Manila
- Habitat for Humanity Philippines
- Tanging Yaman Foundation Inc.



2025

Sydney

- CatholicCare

Melbourne

- Lighthouse Foundation

Manila

- A Home for the Angels



2026

Sydney

- Wesley Mission

Manila

- SOS Children's Villages



Lunchtime Brown Bag Expert Sessions

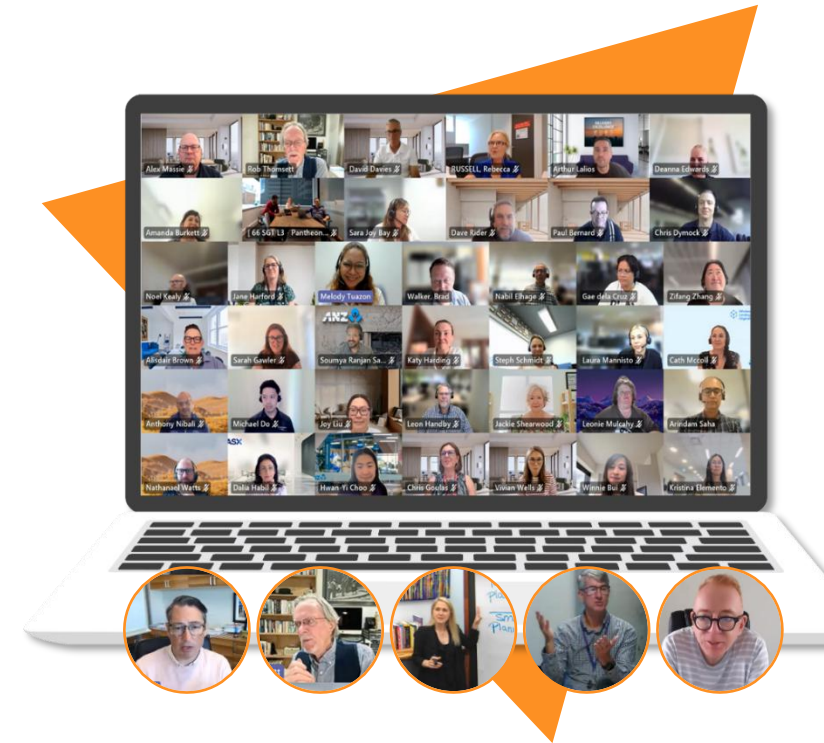
Since February 2025, Seven Consulting has been providing free monthly expert sessions on a variety of delivery-focused topics. We consistently see attendance at 100+ attendees and feel this is a great way for our delivery community to share learnings and discuss strong practice. We look forward to continuing to provide this value-added activity to our expanding client base.

100+
average attendees

16
brown bag
sessions held to date

Here are the upcoming dates, with more to come:

DATE	TOPIC	PRESENTER
20 August 2026	Regulatory and Compliance Delivery using 5-minute settlement as an example	Mike Stockley
17 September 2026	Prioritisation	Declan Boylan





SEVEN CONSULTING DELIVERY SUMMIT



The purpose of the Seven Consulting annual Delivery Summit is to share our clients' best practices in program and project delivery. It also serves as a celebration of success, a thank you, a training session, and a networking opportunity for our clients and their selected delivery leads.

Some of the Delivery Summit Speakers include:

John Hunt - CIO & Managing Director of Group Enablement, Woolworths Group; **Jeya Shan** - Director Strategic Projects, CLP Power Hong Kong Limited; **Mick O'Brien** - Managing Director, EQT; **Darren Abbruzzese** - CIO Business Banking and Group Digital, NAB; **Glenn Waterson** - GM Retail Transformation, AGL; **Victoria Jones** - Head of Lending Transformation, ANZ; **Jane Harford** - Former Director of IT, Melbourne Girls Grammar; **Cindy Vandecasteele** - Former General Manager Customer Engagement, Alinta Energy; **Cameron McLean** - Former Chief Technology & Data Officer, GMHBA; **Margaret Wilde** - Program Director, NAB; **Geraldine Chin Moody** - Non-Executive Director & Chair Advisory Board, Directors Australia; **Alice Kunek** - Australian Professional Basketball Player, Seven Consulting Opals; **Kristy Wallace** - Australian Professional Basketball Player, Seven Consulting Opals

We have achieved an average NPS of **68** across our **6** Delivery Summits

Our Delivery Summit Supporting Organisations



Visit us for more information: www.sevenconsulting.com/seven-consulting-delivery-summit

AUSTRALIAN OPALS

Seven Consulting is proud to continue as a Major Sponsor of the Australian Women's National Basketball Team, the Australian Opals, currently ranked #3 in the world.

This builds on our ongoing commitment to elite women's sport, continuing our investment with them since 2022.

Our support of women's sport began in 2017 as the first dedicated sponsor of the CommBank Matildas, backing their journey through to the 2023 FIFA Women's World Cup.



Australia's Best
Program Delivery Company



Australia's Best Program Delivery Company

Peak Results, Delivered Together

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www.sevenconsulting.com