



Australia's Best
Program Delivery Company

Peak Results, Delivered Together

Seven Consulting's Tools



AUSTRALIAN
OPALS



Seven Consulting proudly sponsors the world-class Australian Women's National Basketball Team, the Opals, currently ranked #3 globally, crowned FIBA Women's Asia Cup Champions in 2025, and medal winners at the FIBA Women's World Cup 2022 and the Paris 2024 Olympic Games. We also sponsor the Financy Women's Index and, in 2026, launched our Grants Program for Female Athletes to help reduce financial barriers in their sporting careers.

Financy
Women's
Index



TEAMWORK • TRANSPARENCY • DELIVERY

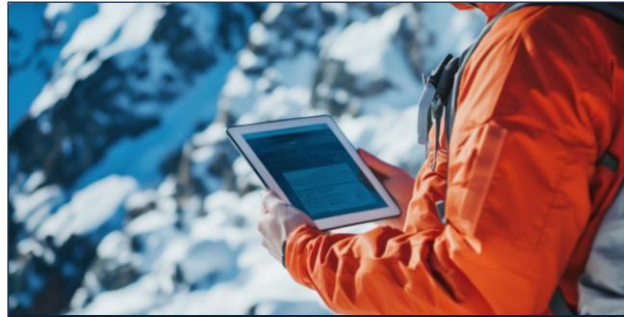


Program Delivery

Complex agile, traditional & hybrid delivery

We deliver some of Australia's most complex and challenging agile, traditional and hybrid programs. We work with our clients to understand their organisational and program characteristics.

These inform how we design a delivery approach to produce the best outcome for our clients. Most of our consultants are scaled agile (SAFe) certified and manage billions of dollars of transformation programs that range in size from <\$1m to >\$500m.



PMO Services

PMO establishment, management & uplift

We establish, uplift and lead PMOs, delivering analytics & insights, scheduling and tool solutions for some of Australia's largest organisations. Our experience ranges from targeted project support to PMO leadership of \$1.5bn programs and enterprise PMOs.



Change Management Services

Design, plan, deliver and embed changes

We provide end-to-end Change Management as a value-adding function of a project. Our role spans program mobilisation and business case through to change readiness, measurement and benefits realisation.

Underpinned by Seven Consulting's tool suite

All of our clients are reference sites

ENTERPRISE TRANSFORMATION OUTCOME

Enterprise Transformation Capability

Executives increasingly view governance, delivery, adoption and value realisation as interconnected enterprise capabilities — not standalone functions. Seven Consulting's Consulting services and Tool suite, working in combination, directly uplift your organisation's capacity to deliver integrated transformation outcomes.

Enabled by the powerful combination of:



Consulting Services

Transformation Capability and EPMO and ITPMO uplifts

Seven Consulting has performed transformation capability reviews and uplift for over 60 organisations incl Optus, Qantas, Australia Post, and Woolworths. 100% of our assignments are reference sites.

Seven Consulting has done dozens of Program reviews for NAB, Macquarie Bank, Optus, Woolworths and many other organisations.



Tool Suite

Leveraging decades of experience to develop world-leading tools

- Portfolio Optimisation Tool (POT): Optimise your portfolio prioritisation and resourcing.
- Pathfinder: Create the right-sized delivery approach & required artefacts
- Objectives, Outputs & Outcomes (O3): Connect your strategy to execution.
- Balanced Score Cards (BSC): Score your portfolio delivery effectiveness

Successfully used on over **\$5bn of programs** annually.

All of our clients are reference sites

Our Clients

Seven Consulting has a proven track record delivering critical outcomes for Australian organisations across industries and domains. 100% of our clients are reference sites.



Our clients and team are our top priorities

Client Satisfaction Survey Results

Year	Satisfaction rating	Survey questions
Jan-Jun 2026	99.62%	4,767
2025	99.25%	11,007
2024	99.45%	11,668
2023	99.50%	11,223
2022	99.20%	13,191
2021	99.15%	15,932
2020	98.87%	14,455

100% of our clients are reference sites

Team Satisfaction Survey Results

Survey Date	Satisfaction rating
2026	98.51%
2025	97.73%
2024	97.49%
2023	96.49%
2022	98.01%
2021	98.16%



"Every Seven consulting person I have ever worked with has been very good at what they do."



"Strong program delivery capability with the flexibility to scale up and down quickly to meet program and business needs. Look to continue to bring the best of the Seven ecosystem to clients to demonstrate the value-add."



"Seven Consulting continues to provide consultants who are of a very high calibre and they remain a strategic partner."



"Good people and a focus on support from the central organisation when required."



"Very happy with the level of organisation and governance the Seven Project/Program Managers bring to our more complex initiatives."



"We have been very impressed with the capability of consultants from Seven Consulting and this has significantly uplifted our project management maturity, discipline, capability and delivery across the organisation."

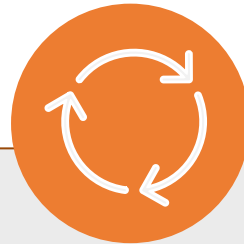


How do we get to 98+% customer satisfaction?



People

- Over 90%+ permanent workforce, tested extensively through a robust recruitment process.
- High employee engagement.
- Hands on owners that have delivered major programs.
- Training allowances and internal learning sessions, including sessions led by Rob Thomsett—our in-house Thought Leader.
- Comprehensive mentoring.
- 95% SAFe® qualified and internal trainers.



Process

- Regular structured quality assurance of all assignments.
- Weekly review of all assignments' status.
- Industry leading Customer Satisfaction and NPS management.
- Bench support available at no cost to client.
- Holidays and illness cover for clients.



Tools

- Dedicated project tools team.
- Program delivery approach designed with Pathfinder.
- Delivery approach risks defined with Pathfinder.
- Schedule integrity measured with HealthCheck Tool.
- Project reporting with dashboards and scorecards.
- Portfolio Optimisation Tool.

All our clients are reference sites.

How our values impact our delivery?



Teamwork

Teamwork is at the core of what we do because big projects can't be delivered without great teamwork.

We focus on ensuring that the Seven team, the client team and vendors create one team working seamlessly together.



Transparency

Assumptions and poor communications kill projects, whereas openness is the foundation of good relationships and reliable delivery. We remain a completely independent consultancy.

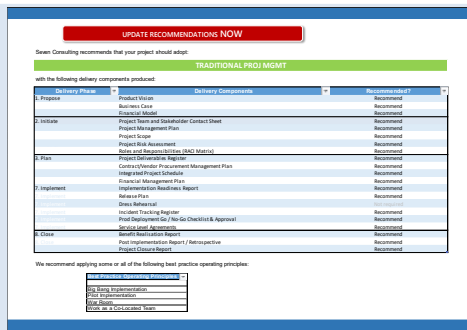


Delivery

A strong emphasis on outcomes focuses the team and grows confidence. With a confident attitude, expert personnel and effective teams we always deliver to our client's high expectations.

Seven Consulting's Tools

Seven Consulting's Project Pathfinder Methodology Predictor



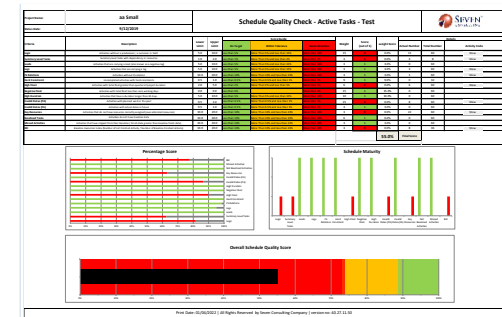
The Seven Consulting Project Pathfinder tool provides guidance on how to tailor your program or project. It provides suggestions on methodology to apply, operating practices to adopt and artefacts to prepare to deliver your program or project.

Portfolio Optimisation Tool Portfolio Planning



The Portfolio Optimisation Tool helps clients manage and prioritise their project portfolios based on a set of business priorities and deliverability constraints.

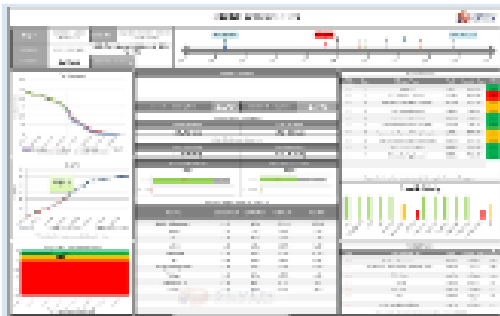
Schedule Health Schedule Quality



The Schedule Heath Tool is designed to evaluate the quality, integrity and currency of a project schedule and suggests improvement areas.

Seven Consulting's Tools

Waterfall Dashboard Waterfall Snapshot



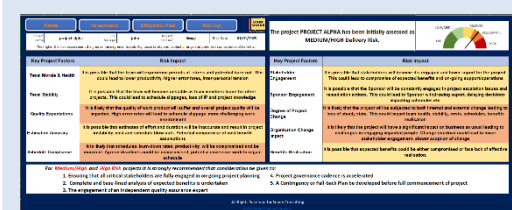
The Waterfall Dashboard combines a number of reports to provide a 'Dashboard', or snapshot of project progress. These include task burndown, earned value, weekly velocity, critical path management and forecast accuracy.

Agile Dashboard Agile Data Snapshot



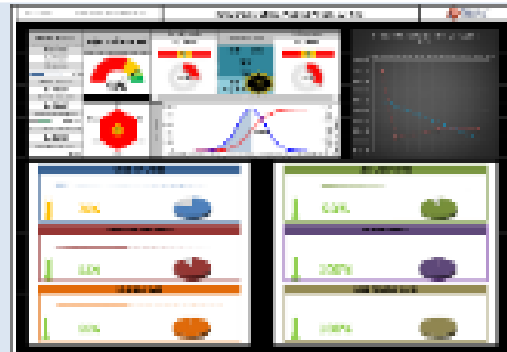
The Agile Dashboard combines multiple reports to provide a 'Dashboard', or snapshot of Agile projects progress. These include Burn-up Chart, Sprint Burn-Up, Cost Tracking, Benefits Tracking and Defect Reports.

PRISM PRISM snapshot



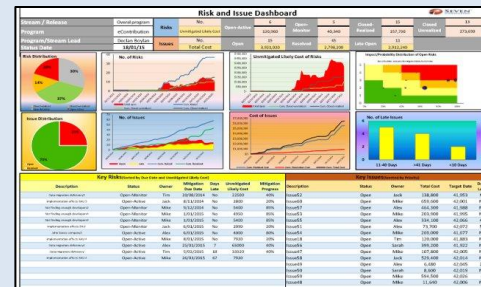
PRISM is a structured, expert-developed designed tool to improve the assessment, mitigation, and management of project delivery risks. Recognising that risks significantly impact estimation, schedule, team health, and stakeholder engagement, PRISM offers a consistent, best-practice framework built on decades of experience and research.

Schedule Predictor Project End Date Predictor



The Schedule Predictor Tool uses advanced algorithms to evaluate the precision of project forecast date and PM expectation finish date according to their actual performance. It provides a prediction trend line to suggest improvement areas.

Risk and Issue Risk & Issue Dashboard

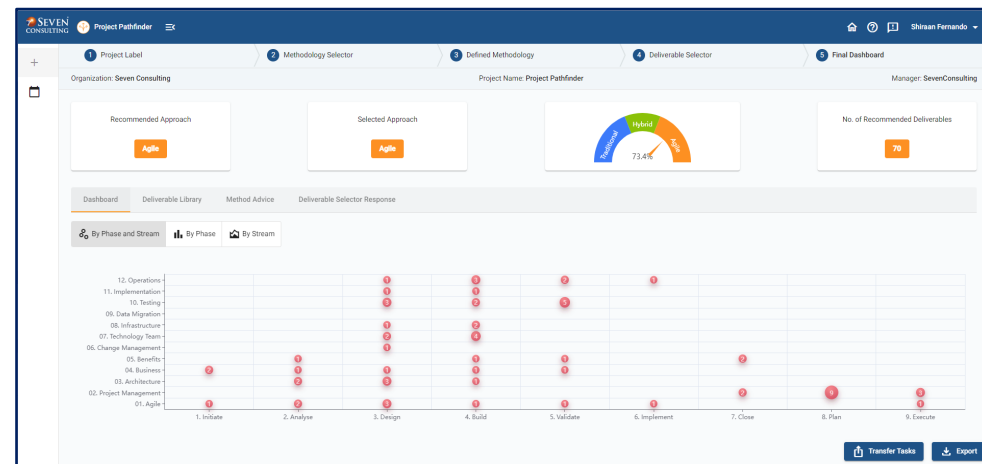
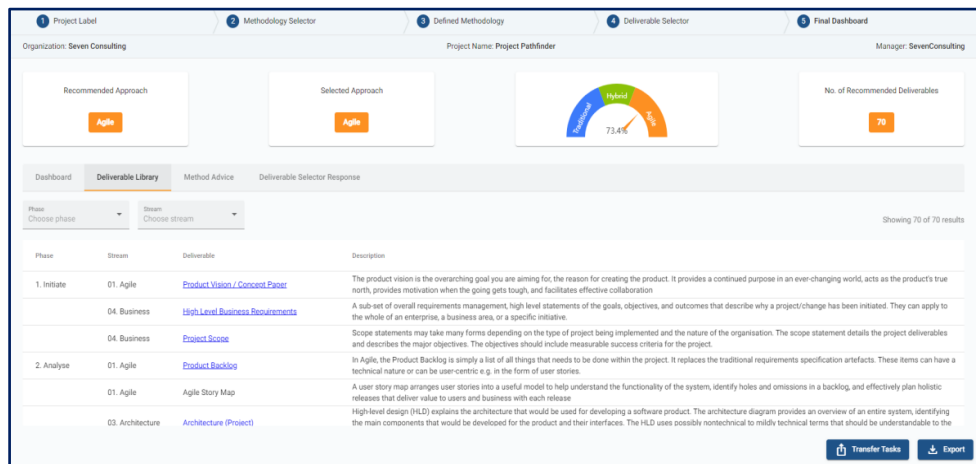


The Risk and Issue Dashboard analyses the project risk and issue registers to provide a view of key metrics that include aging, cost, quantities by project phase and severity.



Project Pathfinder

Seven Consulting's Project Pathfinder tool provides guidance on how to tailor your program or project. It provides suggestions on methodology to apply, operating practices to adopt and artefacts to prepare to deliver your program or project.



Over the last three years we have developed a tool that helps us, within 30 minutes, to create the following for any project:

- Agree the optimised project delivery approach, Agile, Traditional (waterfall) or Blended.
- Where the recommended approach is a blended approach, detail the customised blend.
- Understand the residual risks and mitigations for that approach.
- Specify the deliverables required for delivery many of which are agnostic to the Agile or Traditional approach.
- Detail the deliverables by phase and stream.
- Provide templates for each of the deliverables.
- Produce a detailed delivery approach, including dependencies, mapped to a schedule.

- In 2002, Seven Consulting undertook 0 agile projects.
- By 2010, that number had increased to 10% to 20% of our portfolio.
- Now over 60% of our projects are agile-based.
- This aligns with the market growth of agile adoption in Australian IT projects.
- Through these engagements, Seven Consulting has found strengths in both methods.
- We manage around \$1bn of agile programs annually and have delivered some of the largest and most successful agile programs in Australia.
- Over 3/4 of our team is scaled agile (SAFe) qualified.
- We have two qualified SAFe trainers internally.
- However, we still believe that not all programs should be delivered using agile methodology.
- This tool helps ascertain quickly the correct delivery approach on the spectrum of traditional to agile.
- Use the best tool for the job!

There is no single best way to deliver a program.

From our experience of delivering billions of dollars of programs each year for some of Australia's largest organisations, we believe that different approaches are required to deliver different projects.

This is for two sets of reasons:

- Firstly, the projects themselves are all different. Compliance and innovation projects have different characteristics.
- Secondly, organisations (technically, capability-wise and culturally) are also different.

We believe that these two sets of characteristics influence how the programs should be delivered.

What does work?

- Assessing the organisational and project characteristics to work out the best way to deliver is the work of skilled and experienced Program Managers.
- While we don't believe in one approach, we do have a bias towards agile where sensible.
- We have spent two years codifying our collective thousands of years of experience to allow this analysis to be done within 30 minutes.
- In addition, the Project Pathfinder tool will provide an overview of the delivery streams, phases and dependencies.
- Finally, the tool links the deliverables to templates and supporting documents, as well as creating a starting schedule based on the delivery approach.
- This tool is of best value for each of the following to assess or build delivery approach per project.
 - Portfolio Managers
 - ePMO or ITPMO Managers
 - Risk and Assurance Stakeholders and Program Reviewers
 - Project Managers stepping into larger or different roles
- We use this tool across our whole technology change portfolio with over 25 client organisations.



Project Pathfinder

**4 Examples of our 28 Agile vs Traditional
Project and Organisational Characteristics**

Agile



- Speed, speed, speed.
- What does this work best for?
 - New products.
 - New campaigns.
 - Market testing.
 - Non-core Systems.

Traditional



- Quality, quality, quality.
- What does this work best for?
 - Looking after people's money, medical applications, payroll etc.
 - Implementing core systems.
 - Implementing systems that impact on people's safety.
 - Best where once you release you can't rollback.

Importance of speed to market versus quality

 **Project Pathfinder** 

+



1

Project Label

2

Methodology Selector

3

Defined Methodology

4

Deliverable Selector

5

Final Dashboard

Organization: Seven ConsultingProject Name: Project PathfinderManager: SevenConsulting

8 / 30

☐ Strongly Agree

☒ Agree

☐ Neutral

☐ Disagree

☐ Strongly Disagree

Category: Project Benefits

Guidance:

Agile methods are well suited to development of new products or services and market testing new ideas, where speed to market may be critical to the success of the initiative. Direct collaboration with customers and end users combined with short sprints results in greater speed and alignment of delivered features to user needs, albeit in feature increments. Traditional methods may be better suited where timelines are not as critical and where a significant volume of features is required before the solution is able to be used.

Restart

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Agile



- Can deliver partial business benefits quicker.
- Get feedback from customers quickly.
- Refine and improve outputs for later cycles.
- How a child learns to walk.

Traditional



- Best suited to majority of functionality being released in one go; e.g. a payroll program, GST introduction, currency change.

Ability to deliver in short cycles.

 Project Pathfinder 



1 Project Label

2 Methodology Selector

3 Defined Methodology

4 Deliverable Selector

5 Final Dashboard

Organization: Seven ConsultingProject Name: Project PathfinderManager: SevenConsulting

8 / 30

Q8 Speed to market or speed to value are critical

☐ Strongly Agree

☒ Agree

☐ Neutral

☐ Disagree

☐ Strongly Disagree

Category: Project Benefits

Guidance:
Agile methods are well suited to development of new products or services and market testing new ideas, where speed to market may be critical to the success of the initiative. Direct collaboration with customers and end users combined with short sprints results in greater speed and alignment of delivered features to user needs, albeit in feature increments. Traditional methods may be better suited where timelines are not as critical and where a significant volume of features is required before the solution is able to be used.

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Agile



- A product owner is essential to work with the team and be available to provide quick decisions.
- On large programs, you may need multiple product owners covering different areas with one overall decision maker.
- On small projects, a part time product owner that is available daily would likely suffice.

Traditional



- Reviews can be done in larger blocks although the time this takes clearly creates time delays versus agile.
- Can suffer from management by committee.
- There may be some advantages in seeing the end-to-end requirements, design etc.

A knowledgeable Product Owner is appropriately assigned to the project

 **Project Pathfinder** 

1 Project Label

2 Methodology Selector

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5 Final Dashboard

Organization: Seven ConsultingProject Name: Project PathfinderManager: SevenConsulting

16 / 30

Q16 A knowledgeable and empowered Product Owner (Member of agile team responsible for defining stories and prioritizing the team backlogs) exists and could be assigned

☐ Strongly Agree

☐ Agree

☐ Neutral

☐ Disagree

☐ Strongly Disagree

Category: Flow of Knowledge

Guidance:

It is essential to the success of agile methods that an appropriate Product Owner be assigned to the project. The Product Owner must be knowledgeable in the project vision and product domain and be empowered to take decisions on prioritisation and acceptance of features. Traditional methods generally use group forums for deliverable review and approval and steering committees for decision making. These mechanisms are inadequate to support the demands of agile for rapid decision making and resolution of blockers.

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Are the tools (environments, processes and data) for continuous development, testing and deployment in place?

Agile



- Hard to move to continuous development, testing and release if the supporting elements are not in place for this.
- Many companies need time to put these in place before they can run true agile programs.
- The need for proper environment and tooling is especially true at scale and for non-digital and highly integrated systems.

Traditional



- Simpler for traditional projects as they have more time in parallel with requirements, design and build, to put these items in place where they don't exist.
- Fewer and less complex tooling generally required for traditional projects.

Are the tools (environments, processes and data) for continuous development, testing and deployment in place?

 Project Pathfinder 



1 Project Label

2 Methodology Selector

3 Defined Methodology

4 Deliverable Selector

5 Final Dashboard

Organization: Seven ConsultingProject Name: Project PathfinderManager: SevenConsulting

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Q25 The development tools necessary for continuous software integration are in place

☐ Strongly Agree

☐ Agree

☐ Neutral

☐ Disagree

☐ Strongly Disagree

Category: Presence of Enablers

Guidance:

Agile methods utilise short duration sprints to deliver working outputs (software) for implementation or feedback. Productivity is paramount and is best enabled using a continuous integration approach. This approach requires specific tools and development practices which must be fully available early in the project. Traditional methods can also benefit from continuous integration techniques, however, there is generally time available whilst requirements and design phases are underway to establish the required tools and practices.

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Project Pathfinder - Selected Approach



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5 Final Dashboard

Organization: Seven Consulting

Project Name: Project Pathfinder

Manager: SevenConsulting

Recommended Approach

Agile

Traditional

Hybrid

Agile

73.4%

Agile Readiness Score: 78.1%

Agile Suitability Score: 69.2%

Risks to go Agile

Risks to go Traditional

Risks to go Hybrid

3 item(s)

Question	Response	Advice
The risk of breaking existing working system or business process functionality is low	Strongly Disagree	Agile methods do not necessarily require that feature increments are implemented to production as they are developed. It is possible to use sprints to develop features which are then "batched up" to create a deployable release. In this context, an appropriate Product Owner and access to users/customers remains important.
Project delivery is impacted by other programs of work operating in the same space	Agree	Consider use of Scrum of Scrums approach to cross-team communications. Project team can structure planning & iterations to support dependency development. Conduct interface design as required (in Business Case, Iteration 0 or later)

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Start Deliverable Selector

Project Pathfinder - Selected Approach



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Recommended Approach

Agile

Traditional

Hybrid

Agile

73.4%

Agile Readiness Score:

78.1%

Agile Suitability Score:

69.2%

Risks to go Agile

Risks to go Traditional

Risks to go Hybrid

25 item(s)

Question	Response	Advice
The scope of the project is able to be changed once it has begun	Strongly Agree	Traditional planning tends to prefer stable scope. If scope materially varies this triggers assessments and replanning which adds overhead. This overhead could cause a reluctance to replan which could cause missed opportunities to deliver additional value as opportunities arise
The requirements for the project are well known or not likely to change	Strongly Disagree	Traditionally planned projects are best set to deliver a fixed scope and there is little opportunity to expand and include "nice to have" requirements without increasing cost or time.
There are more requirements than can or should be delivered (nice-to-have requirements)	Strongly Agree	Traditionally planned projects set to deliver a set scope and there is little opportunity to expand and include "nice to have" requirements without increasing cost or time
The project is critical to business operations	Strongly Disagree	
Scope flexibility is required to adapt to changing market conditions	Strongly Agree	The more stable the context the more appropriate a traditional approach becomes. Changed conditions in a traditional project usually trigger re-planning and re-work, though this can be partially mitigated by adopting a rolling wave approach
The effort required to complete the project can be easily estimated	Strongly Disagree	A small scale proof of concept or pilot project can be used to validate assumptions and increase accuracy of estimates but this can increase the overall timelines
Speed to market or speed to value are critical	Strongly Agree	Traditional approaches prioritise complete solutions over speed to delivery so may not suit where time is a driving factor or market conditions require significant changes to scope and approach. Consider breaking into releases.
This project only requires changes to one application or platform?	Agree	

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Start Deliverable Selector

Project Pathfinder - Selected Approach



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5 Final Dashboard

Organization: Seven Consulting

Project Name: Project Pathfinder

Manager: SevenConsulting

Recommended Approach

Agile

Traditional

Hybrid

Agile

73.4%

Agile Readiness Score:

78.1%

Agile Suitability Score:

69.2%

Risks to go Agile

Risks to go Traditional

Risks to go Hybrid

13 item(s)

Question	Response	Advice
Project viability or outcomes are uncertain	Strongly Agree	Identify sub-sets of functionalities that would benefit from early feedback from the business and/or the customers. These sub-sets will be parts of the solution that are either the key or highest risk that need to be handled earliest.
Speed to market or speed to value are critical	Strongly Agree	Work with the Product Owner to identify subsets or groups of functionality self-sufficient for representing an idea to be tested in the market. Explore frequent deployment of these sub-sets and using the internal feedback loop for review of the requirements if necessary.
This project only requires changes to one application or platform?	Agree	Early sprints may require "steel-thread" approach to validate integration and transaction paths and identify issues. Consider use of Scrum of Scrums approach to cross-team communications. Project team can structure planning & iterations to support dependency development. Conduct interface design as required (in Business Case, Iteration 0 or later)
How many Integration points does the project have?	1	Early sprints may require "steel-thread" approach to validate integration and transaction paths and identify issues. Consider use of Scrum of Scrums approach to cross-team communications. Project team can structure planning & iterations to support dependency development. Conduct interface design as required (in Business Case, Iteration 0 or later)
Project delivery is impacted by other programs of work operating in the same space	Agree	Consider use of Scrum of Scrums approach to cross-team communications. Project team can structure planning & iterations to support dependency development. Conduct interface design as required (in Business Case, Iteration 0 or later)
The stakeholders are willing to work in an iterative way	Agree	Hybrid methods generally support iterative processes with a dependency on stakeholder engagement for successful execution. If stakeholders are not willing to work in an iterative way the hybrid approach will be challenged. However, if the other characteristics support Hybrid, the stakeholder engagement issue needs to be fixed to be effective.
A knowledgeable and empowered Product Owner (Member of agile team responsible for defining stories and prioritizing the team backlogs) exists and	Strongly Agree	Appointment of a knowledgeable and empowered Product Owner is critical to the success of projects. Consider educating the sponsor in the hybrid approach and

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Start Deliverable Selector

Not every delivery decision is resolved by working out whether we should deliver via an agile, traditional or blended approach.

There is a second series of questions to be considered, such as:

- Do we need to do a parallel run?
- Do we need to test operability of the new system?
- Do we need to do performance, DR/BCP, or Security testing?
- Do we need to perform a dress rehearsal?
- Do we need to do a pilot?

Project Pathfinder

- Agile / Traditional agnostic question examples

 **Project Pathfinder** 

1 Project Label

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5 Final Dashboard

Organization: Seven ConsultingProject Name: Project PathfinderManager: SevenConsulting

Project Name
Project Pathfinder

Project Manager
SevenConsulting

Recommended Approach
Agile

Selected Approach
Agile

Architecture

2 / 8

01. Is the new system critical to business operations within 24 hours of an outage?

NO ☒ YES

02. Is Disaster Recovery and Business Continuity Plan critical for new /changed systems?

NO ☐ YES

03. Is the project impacting a mission critical application environment?

NO ☒ YES

04. Is there high impact to operations?

NO ☒ YES

05. Is a proof of concept an option?

NO ☒ YES

└ 05.a Are there adequate and appropriate resources to support a proof of concept?

NO ☐ YES

└ 05.b Will the time line allow for running a proof of concept?

NO ☒ YES

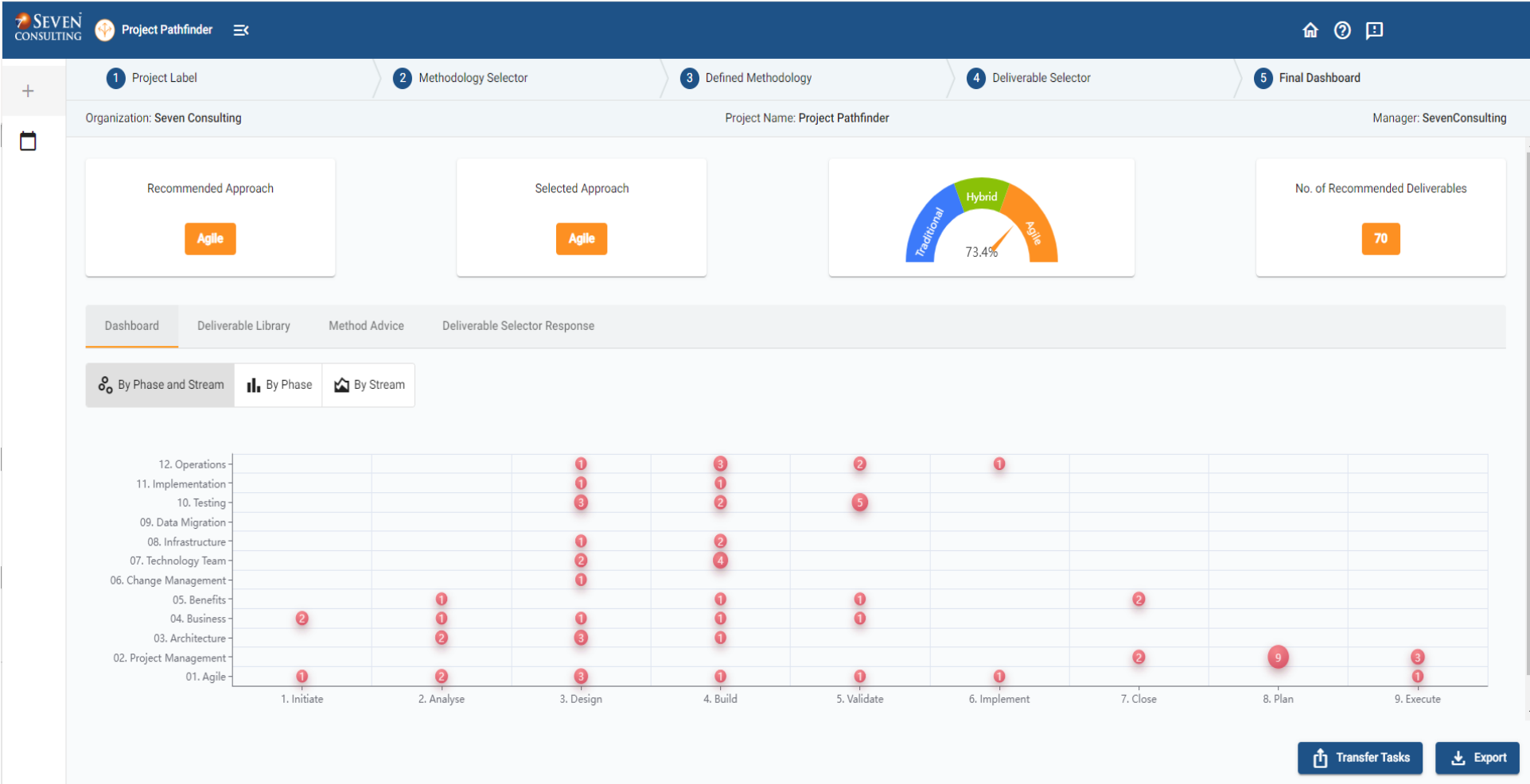
└ 05.c Is there sufficient budget to support running a proof of concept?

NO ☐ YES

RestartRestart Current Step

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Project Pathfinder - Example Output



No. of Recommended Deliverables

70

Dashboard

Deliverable Library

Method Advice

Deliverable Selector Response

By Phase and Stream

By Phase

By Stream

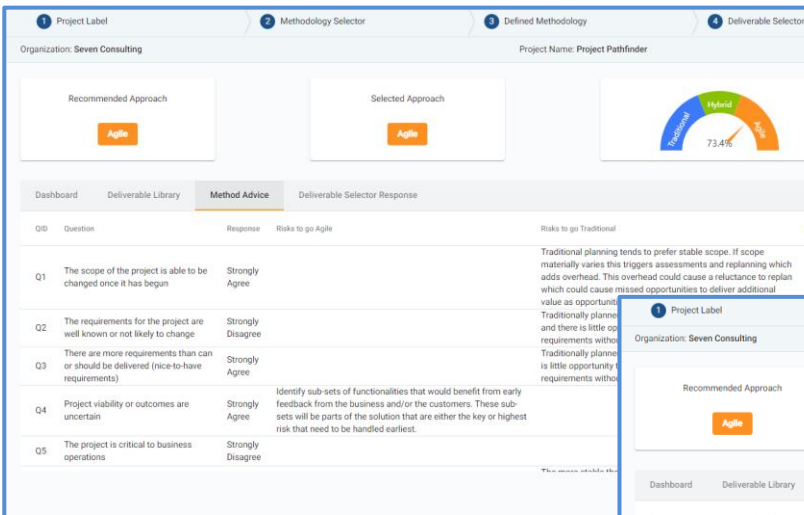
Transfer Tasks

Export

Project Pathfinder Example Output

Component Library

Lists suggested deliverables and activities by phase and stream

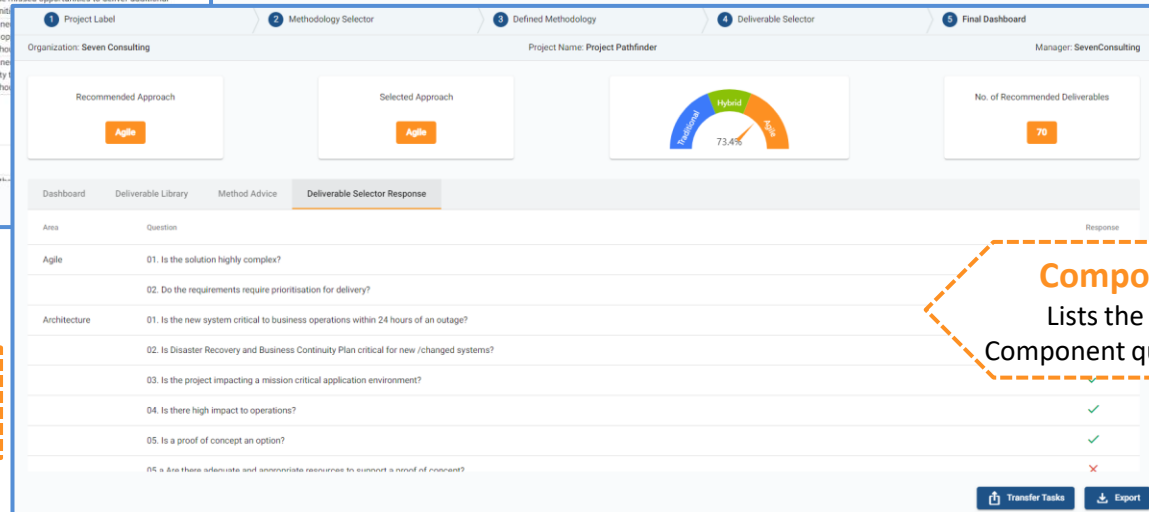


The screenshot shows the 'Method Advice' tab of the Project Pathfinder interface. It displays a table with five rows of questions related to project scope, requirements, and business criticality. Each row includes a question ID, the question text, a response (Strongly Agree or Strongly Disagree), and a risk assessment (Risks to go Agile or Risks to go Traditional).

ID	Question	Response	Risks to go Agile	Risks to go Traditional
Q1	The scope of the project is able to be changed once it has begun	Strongly Agree		Traditional planning tends to prefer stable scope. If scope materially varies this triggers assessments and replanning which adds overhead. This overhead could cause a reluctance to replan which could cause missed opportunities to deliver additional value as opportunities arise.
Q2	The requirements for the project are well known or not likely to change	Strongly Disagree		Traditionally planned and there is little opportunity to change requirements without significant cost and time implications.
Q3	There are more requirements than can or should be delivered (nice-to-have requirements)	Strongly Agree		Traditionally planned and there is little opportunity to change requirements without significant cost and time implications.
Q4	Project viability or outcomes are uncertain	Strongly Agree	Identify sub-sets of functionalities that would benefit from early feedback from the business and/or the customers. These sub-sets will be parts of the solution that are either the key or highest risk that need to be handled earliest.	
Q5	The project is critical to business operations	Strongly Disagree		This project is critical to business operations.

Methodology Advice

Lists the responses to the Methodology questions and displays advice as appropriate

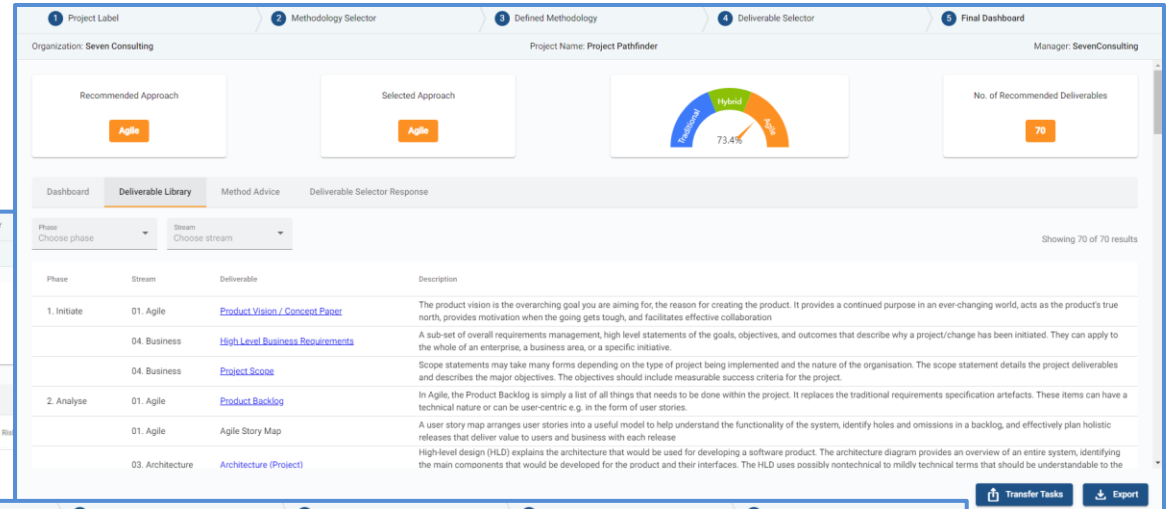


The screenshot shows the 'Deliverable Selector Response' tab of the Project Pathfinder interface. It displays a table with five rows of questions related to project complexity, requirements, and business criticality. Each row includes a question ID, the question text, a response (Agile or Architecture), and a risk assessment (Risks to go Agile or Risks to go Traditional).

Area	Question	Response
Agile	01. Is the solution highly complex?	
	02. Do the requirements require prioritisation for delivery?	
Architecture	01. Is the new system critical to business operations within 24 hours of an outage?	
	02. Is Disaster Recovery and Business Continuity Plan critical for new / changed systems?	
	03. Is the project impacting a mission critical application environment?	
	04. Is there high impact to operations?	✓
	05. Is a proof of concept an option?	✓
	06. Are there adequate and appropriate resources to support a proof of concept?	✗

Component Selector

Lists the responses to the Component questions for reference

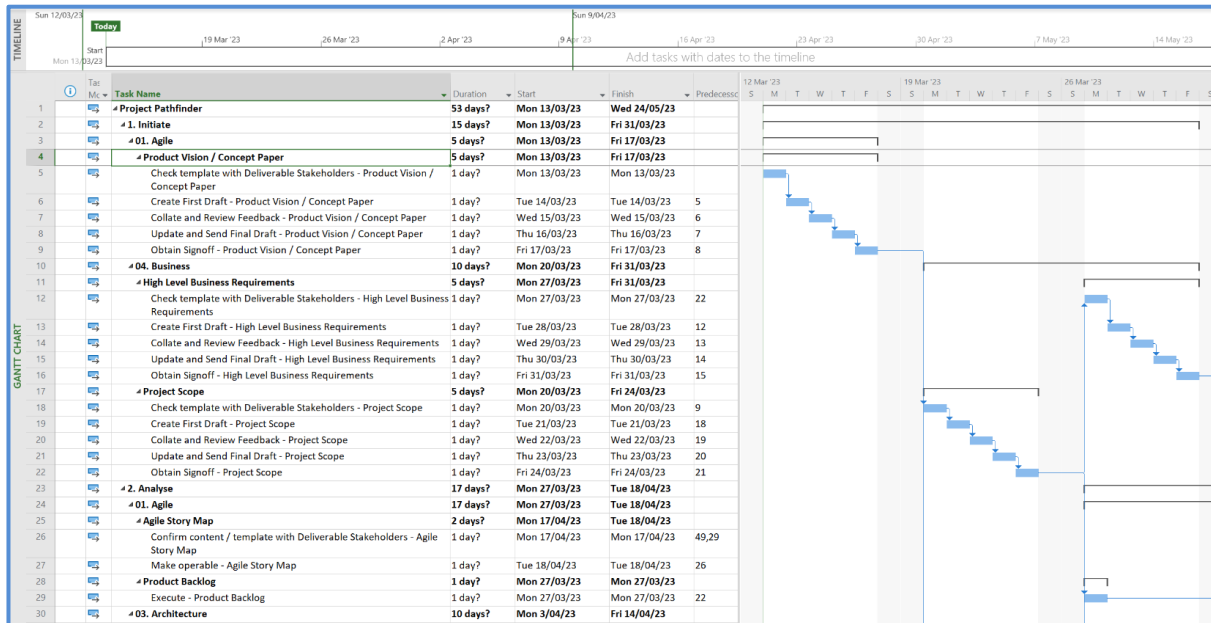


The screenshot shows the 'Deliverable Library' tab of the Project Pathfinder interface. It displays a table with five rows of questions related to project scope, requirements, and business criticality. Each row includes a question ID, the question text, a response (Agile or Architecture), and a risk assessment (Risks to go Agile or Risks to go Traditional).

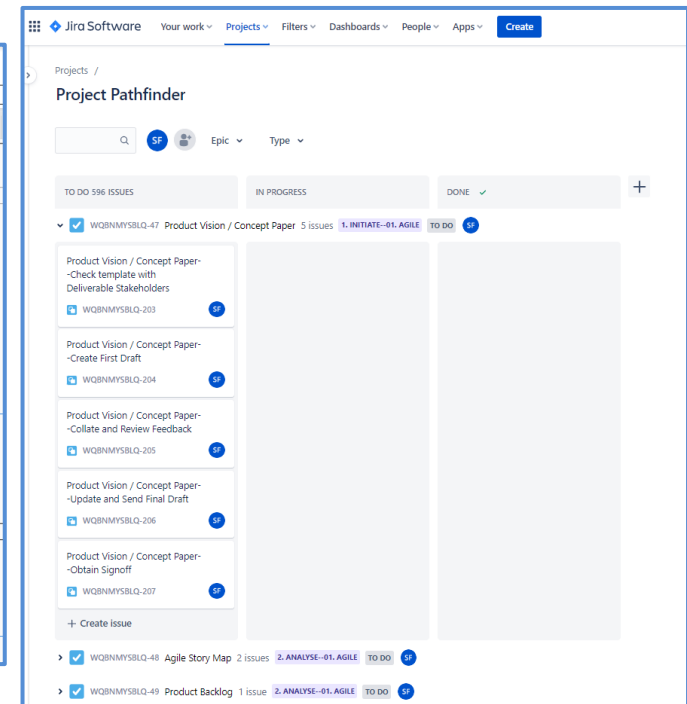
Phase	Stream	Deliverable	Description
1. Initiate	01. Agile	Product Vision / Concept Paper	The product vision is the overarching goal you are aiming for, the reason for creating the product. It provides a continued purpose in an ever-changing world, acts as the product's true north, provides motivation when the going gets tough, and facilitates effective collaboration.
	04. Business	High Level Business Requirements	A sub-set of overall requirements management, high level statements of the goals, objectives, and outcomes that describe why a project/change has been initiated. They can apply to the whole of an enterprise, a business area, or a specific initiative.
	04. Business	Project Scope	Scope statements may take many forms depending on the type of project being implemented and the nature of the organisation. The scope statement details the project deliverables and describes the major objectives. The objectives should include measurable success criteria for the project.
2. Analyse	01. Agile	Product Backlog	In Agile, the Product Backlog is simply a list of all things that need to be done within the project. It replaces the traditional requirements specification artefacts. These items can have a technical nature or can be user-centric e.g. in the form of user stories.
	01. Agile	Agile Story Map	A user story map arranges user stories into a useful model to help understand the functionality of the system, identify holes and omissions in a backlog, and effectively plan holistic releases that deliver value to users and business with each release.
	03. Architecture	Architecture (Project)	High-level design (HLD) explains the architecture that would be used for developing a software product. The architecture diagram provides an overview of an entire system, identifying the main components that would be developed for the product and their interfaces. The HLD uses possibly nontechnical to mildly technical terms that should be understandable to the

Tool Outputs within 30 minutes

1. Recommended delivery approach for your program.
2. The risks with that approach and suggested mitigants.
3. Deliverables by phase and workstream.
4. Automatically created schedule / tasks including dependencies in either MS project or JIRA.

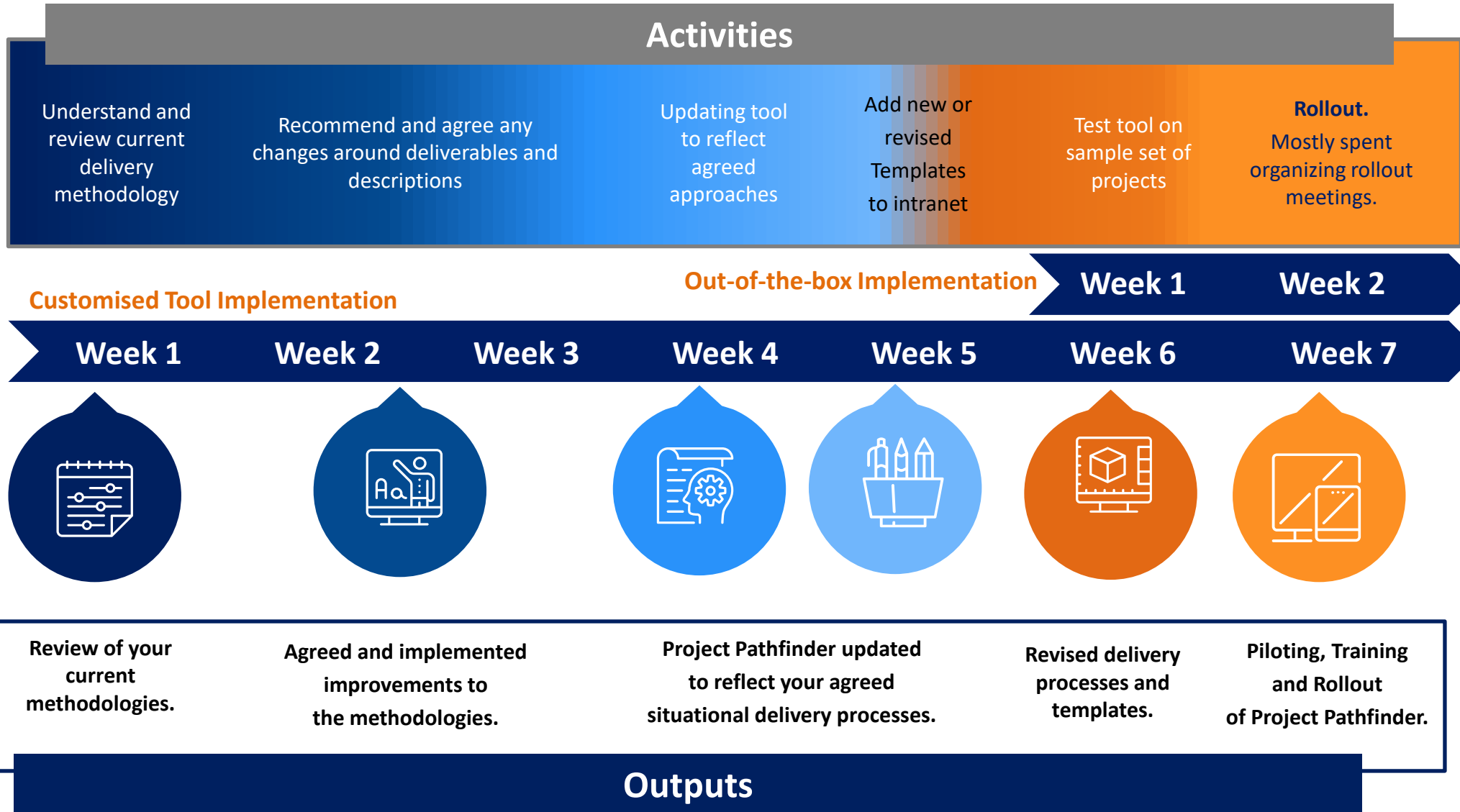


MS Project Tasks , Schedule & Dependencies



JIRA Epics with Sub-task

Tool implementation steps and median durations



1. Using a consistent approach to have your project delivery customised and optimised based on its and your organisation's characteristics within your portfolio.
2. Increased ability to define delivery approach far more quickly.
3. Reduced level of project management oversights or omissions.
4. Leading to better project outcomes.

Improve Project Success Rates with Pathfinder

1. Follow a consistent approach to customising and optimising project delivery based on each project's and organisation's key characteristics.
2. Reduce the level of project management oversights or omissions.
3. Identify delivery approach risks and mitigants.
4. Create a draft schedule in MS Project or JIRA with streams, phases, deliverables, tasks and dependencies.
5. Enable better project outcomes.
6. All in 30 minutes or less.



Visit us for more information:

<https://www.sevenconsulting.com/project-pathfinder/>

Pathfinder has been delivered and protected using Microsoft Azure Security Services. This protection is included in Pathfinder subscription costs :

- **Network Security Groups (NSGs)**
 - A free service that you attach to a network interface or subnet. An NSG allows you to filter TCP or UDP protocol traffic by using IP address ranges and ports for inbound and outbound connections.
- **Data - Storage Encryption**
 - Protects your storage account with encryption at rest.
- **Network - TLS/SSL**
 - TLS/SSL deliver encryption in transit for most Azure services that exchange information, such as Azure Storage and Web Apps



Visit us for more information:
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Seven Pathfinder implementation

 OPTUS

*As part of a broader ePMO Setup engagement, we implemented the **Pathfinder Tool** to kick off projects **the right way***



While Optus had transformed most of their projects' delivery to an agile way of working, there were still some key projects that needed to be delivered in a traditional or hybrid manner. The problem was: how can we objectively decide the **right delivery** approach and the areas we need to **focus** on?



Seven Consulting, using their extensive expertise in agile and traditional project delivery methods, implemented the **Pathfinder** tool to ascertain the right delivery approach that considers the **organisational** and **project characteristics** to design the delivery approach and kick off the project **with confidence**.

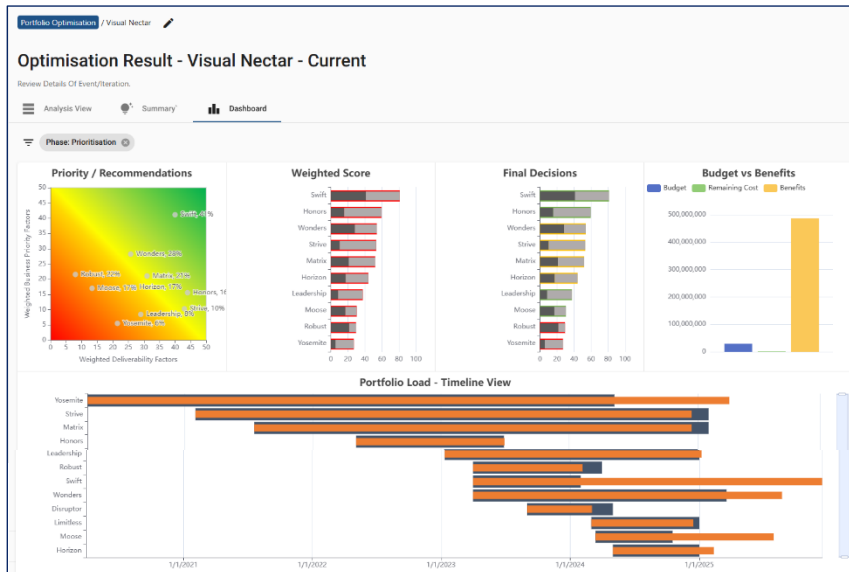


Optus ePMO used the **Pathfinder** tool to recommend the optimised delivery approach, define the initial set of risks and appropriate mitigations, outline the required deliverables, and produce a skeleton schedule with streams and dependencies to build a proper timeline. This **maximised** the opportunity for **success**.



Portfolio Optimisation Tool

The Portfolio Optimisation Tool helps clients manage and prioritise their project portfolios based on a set of business priorities and deliverability constraints.

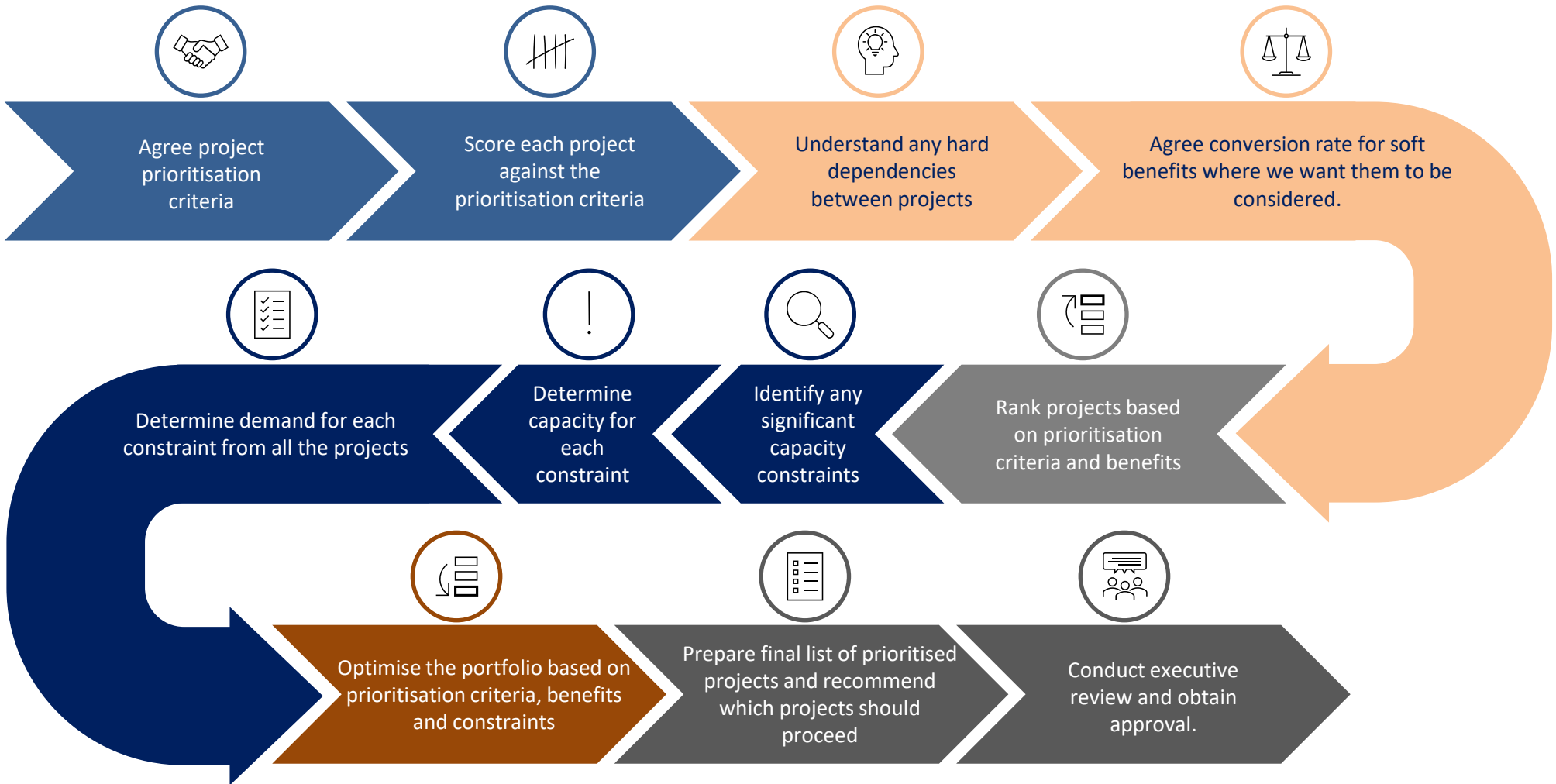


The Portfolio Optimisation Tool helps clients manage and prioritise their project portfolios based on a set of business priorities and deliverability constraints.

Key features of the Portfolio Optimisation Tool include:

- Captures business desirability and deliverability factors, constraints for determining prioritisation.
- Collects key project information used for prioritisation including dependency with other projects.
- Provides a recommendation on project prioritisation according to alignment to organisational objectives with an overlay of available capacity.
- Provides a summary dashboard for leadership view on project ranking and business versus deliverability factors.
- Allows executives to override prioritisation recommendation and reflect group's final prioritisation but showing loss of benefits and resource gaps.

Portfolio Optimisation Process



1. Consults and creates consensus from executives on:
 - Prioritisation Criteria.
 - Prioritisation Criteria weightings.
 - Capacity elements to be considered.
 - Final Review of portfolio recommendation.
2. However, data driven, more objective than subjective.
3. Repeatable process.
4. Leaves set capacity for unanticipated needs.
5. Caters for changes to benefits and remaining costs on existing projects and considers should they be halted.
6. Considers capacity of the organization.
7. Caters for some soft benefits being considered where executive agrees should be.
8. Allows for quarterly changes to criteria, weightings, capacity constraints and soft benefits considered and their exchange rate as the business imperatives change.
9. Recommend that you perform quarterly capacity/regrets review to see if we have too much or too little capacity in certain areas and can take medium term actions to address
10. No ongoing need for Seven Consulting.

- Provides a base set of business priority factors and deliverability factors which can be customised for each organisation.
- Includes draft weightings of each factor which can be adjusted for each organisation.
- Provides an input form to capture the key characteristics of a project.
- Calculates a weighted score for each project based on the business priority and deliverability factors.
- Produces a ranking of projects based upon their weighted scores.
- Provides a summary dashboard of project's business priority vs deliverability.
- Assists in calculating the revised capacity of the organisation based on a set of constraints.
- Assists in aligning the revised portfolio with the revised capacity.
- Captures management decisions regarding project priorities discussed in prioritisation sessions.

Sample Project prioritisation factors

For each project, the project related factors to be considered during the project prioritisation include:

Business Factors	Deliverability Factors
• Speed to value • Benefits over remaining costs • Alignment to IT Roadmap.	• Delivery risk (0%-100%) • Benefit Risk (0%-100%) • Support Risk (0%-100%) • Peak Resource Requirements (FTE) • # of Programs it is dependent on

Additional business and delivery factors can be added for each client environment. Seven Consulting will work with our clients to configure the tool for your environment, projects, factors and constraints.

The following slides provide some examples of the data captured in the Portfolio Optimisation Tool and some of the graphs/reports it produces.

Capturing factors and constraints

Prioritisation Factors

Lists the factors that should be used to prioritise projects. Each factor can be weighted to reflect its relative importance.

Factors

View And Manage All Factors You Have Created.

List of Defined Factors

Factor	Weight
Speed to Value	10%
Benefits Over Remaining Costs	30%
Delivery Risk (0%-100%)	10%
Benefit Risk (0%-100%)	10%
Support Risk (0%-100%)	10%
Contractual Obligations (\$)	10%
Peak Resource Requirements (FTE)	10%
# of Programs it is dependent on	10%

Edit Factor

Factor Name *
Delivery Risk (0%-100%)

Factor Type *
Deliverability

Factor Description
The delivery risk is the confidence to deliver the outcomes successfully.

Guideline
Factor Guideline

Formula Description
Delivery Risk RAG based on approved definitions.

Weighting *
10 %

☒ Is Percentage
☐ Higher Value Better Result

Delete

Reset

Submit

Items per page: 999 1 ~ 8 of 8 < >

Portfolio Constraints

Lists the constraining factors that may prevent successful delivery of your projects.

Constraints

View And Manage All Constraint You Have Created.

List of Defined Constraints

Architect (FTE)
Solution Designer (FTE)
Sales (Sprint)
Change Management (FTE)

Edit Constraint

Constraint Name *
Architect (FTE)

Constraint Type *
FTE

Limit *
5

Next Period Limit
8

Threshold *
20 %

Description
Description

Delete

Reset

Submit

Items per page: 999 1 ~ 4 of 4 < >

Capturing the key characteristics of each project



Edit Project

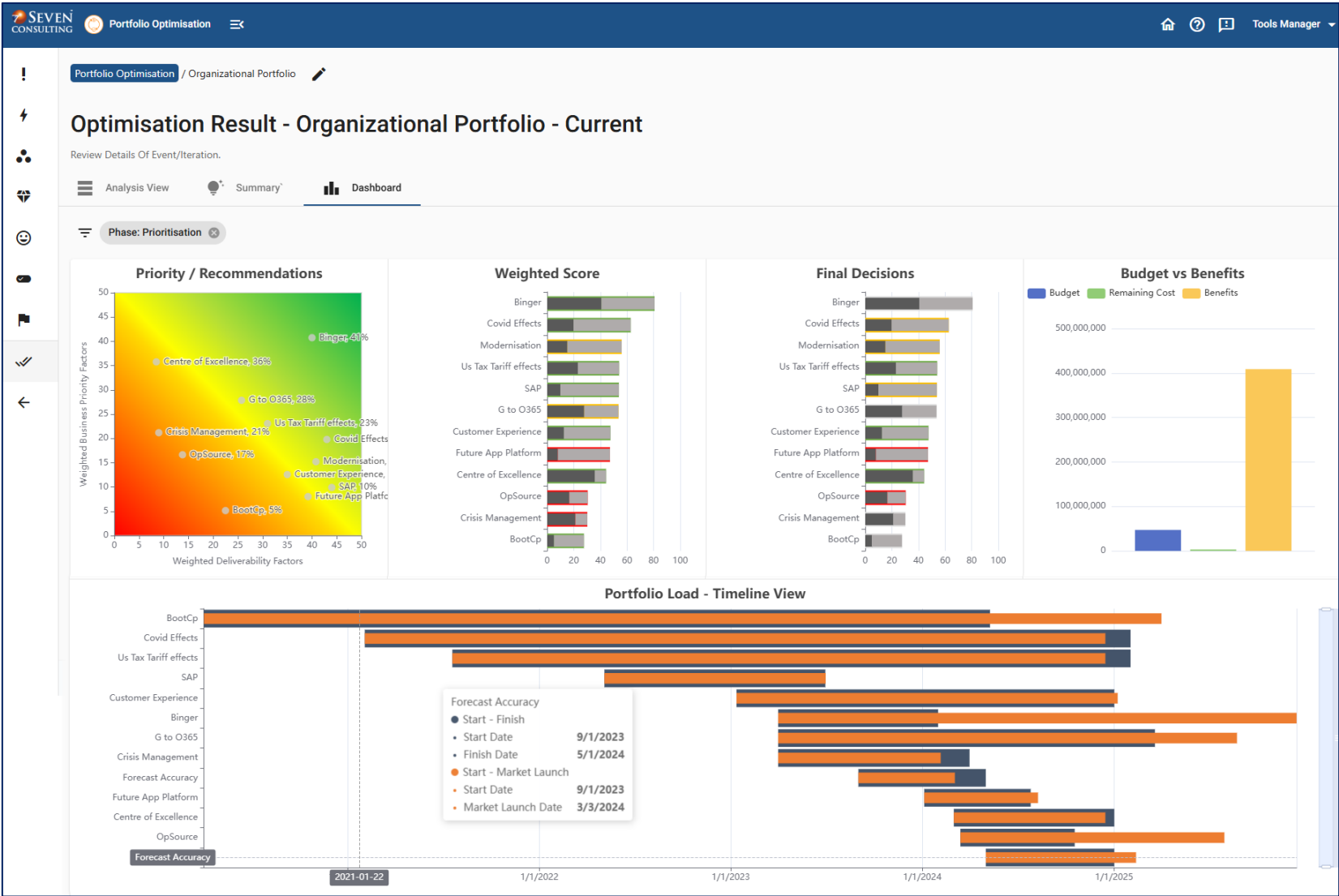
Edit Moose

Step 1 - General Step 2 - Factors Step 3 - Constraints Step 4 - Dependency

Project Name * Moose	Project Code * VN1	Phase * Prioritisation	Type * Strategic
% Confidence * 10	Project Start * 13/03/2024 ie. 6/17/2025 – 6/17/2025	Total Budget * \$600000	Description
Project Manager * Charlton Heston	Project Finish * 17/10/2024	Remaining Cost * \$20000	
Portfolio Lead * William Wyler	Market Launch * 30/07/2025	Benefits over 3 years Post Go Live * \$0	
Sponsor * Emma Stone	Benefit Start * 02/03/2026	Status * In Flight	Project Duration 7.17 months
			Remaining Duration 7.17 months

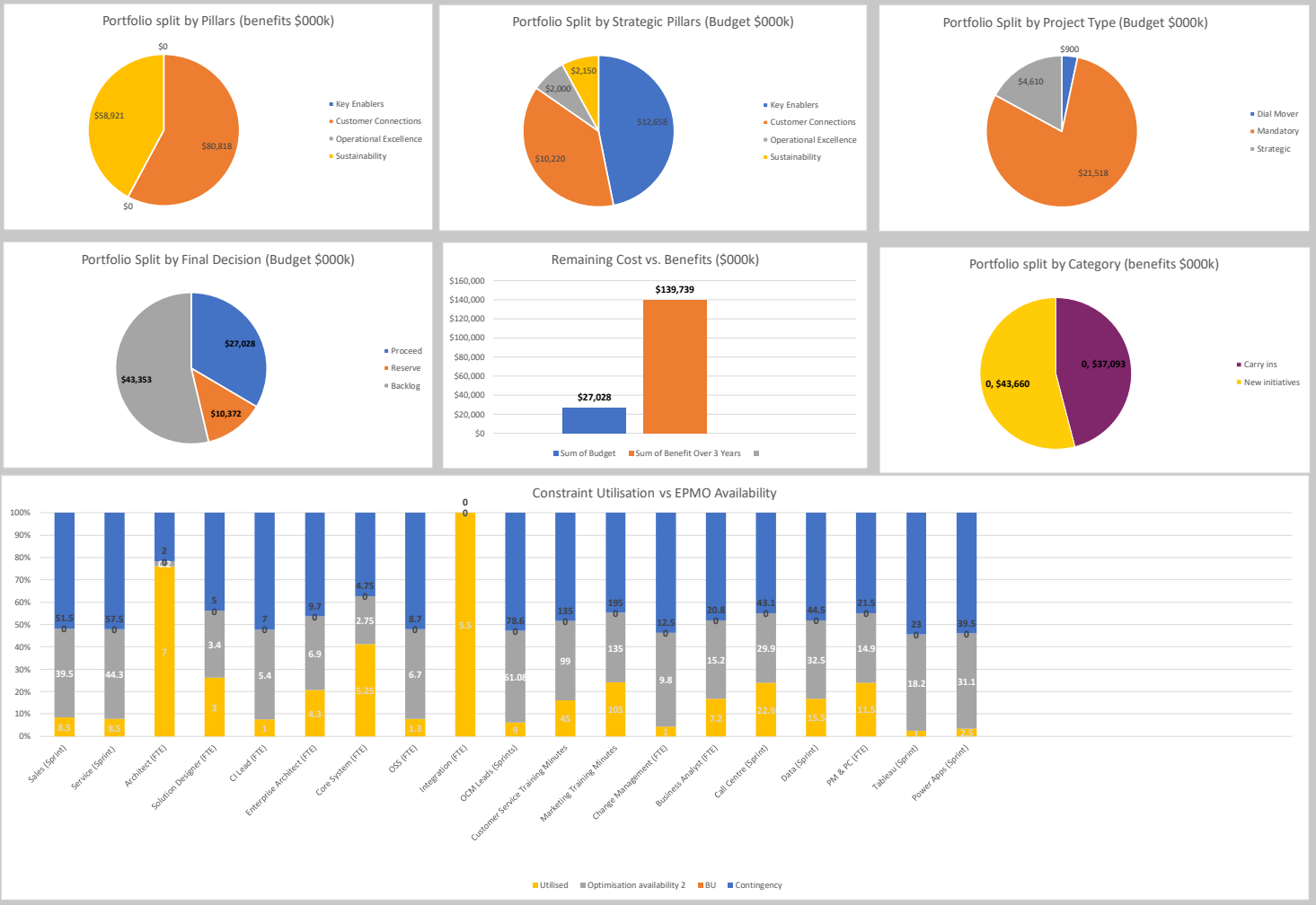
OTHER PROJECT ATTRIBUTES

Portfolio Optimisation Tool - Sample Dashboard



Portfolio Optimisation Tool - Sample Report

Q1 FY22 Optimisation - Final



- Prioritised view of the project portfolio – projects will have been prioritised based on a set of weighted criteria agreed with stakeholders
- Decisions will have been made on which projects should be started, stopped or deferred
- Updated view on the delivery capacity of the organisation to deliver projects in the current environment
- Increased management confidence that the organisation is spending its funding on the right projects in the current environment
- An ongoing framework which can be reviewed on a regular basis to confirm that funding and resourcing is still be allocated to the most important projects

Portfolio Optimisation Tool - indicative implementation

Activities

Understand and agree weighted priorities and constraints.

Understand and agree current and potential projects, associated delivery requirements and alignment to organizational priorities.

Updating tool to reflect organizational priorities.

Hold initial review meeting.

Issue draft portfolio report and review with key stakeholders.

Final Report.
Issue final report for sign-off.
Give notice to projects to proceed

Week 1

Week 2

Week 3

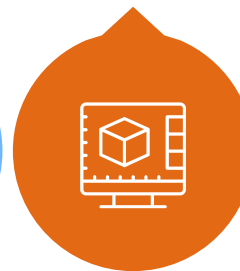
Week 4

Week 5

Week 6

Week 7

Week 8



List weighted decision-making factors.

List of current projects, their plans and risks.

Updated tool and initial weighted project score.

Hold initial review meeting.

Draft Portfolio Delivery Report.

Final Portfolio Delivery Report.

Outputs

Portfolio Optimisation Tool - Security Assurance & Protection

The Portfolio Optimisation Tool has been delivered and is protected using Microsoft Azure Security Services. This protection is included in Portfolio Optimisation Tool subscription costs :

- **Network Security Groups (NSGs)**
 - A free service that you attach to a network interface or subnet. An NSG allows you to filter TCP or UDP protocol traffic by using IP address ranges and ports for inbound and outbound connections.
- **Data - Storage Encryption**
 - Protects your storage account with encryption at rest.
- **Network - TLS/SSL**
 - TLS/SSL deliver encryption in transit for most Azure services that exchange information, such as Azure Storage and Web Apps



Visit us for more information:
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4. PRISM

Our new Expert Project Risk Tool



Home		Assessment		Mitigation Plan		Risk Log		USER GUIDE	
Project Name		Project X		Project Manager		Rob T		Project Sponsor	
Project Lead		John		Version		1.0		Date	
26/9/2024		Risk Level		26/9/2024					
The higher the risk assessment the greater the degree of instability, uncertainty and project change and potential compromise of benefits.									
Key Project Factors				Risk Impact					
Team Morale & Health				It is likely that the team will experience periods of stress and potential burn-out. This could lead to lower productivity, higher error rates, inter-personal tension.					
Team Stability				It is possible that the team will become unstable as team members leave for other projects. This could lead to schedule slippages, loss of IP and project knowledge.					
Quality Expectations				It is almost certain that the quality of work product will suffer and overall project quality will be impacted. High error rates will lead to schedule slippages, more challenging work environment.					
Estimation Accuracy				It is likely that estimates of effort and duration will be inaccurate and result in project instability, cost and schedule blow-outs. Potential compromise of cost-benefit assumptions.					
Schedule Compliance				It is likely that schedules, burn-down rates, productivity will be compromised and be incorrect. Agreed deadlines could be compromised, potential excessive work to regain schedule.					
The Project PROJECT X has been initially assessed as MEDIUM/HIGH Delivery Risk.									
Key Project Factors				Risk Impact					
Stakeholder Engagement				It is likely that stakeholders will become disengaged and lower support for the project. This could lead to compromise of expected benefits and on-going support/operations.					
Sponsor Engagement				It is possible that the Sponsor will be constantly engaged in project escalation issues and remediation actions. This could lead to Sponsor withdrawing support, delaying decisions impacting schedules etc.					
Degree of Project Change				It is likely that the project will be subjected to both internal and external change leading to loss of steady state. This could impact team health, stability, costs, schedules, benefits realisation.					
Organisation Change Impact				It is almost certain that the project will have a significant impact on business as usual leading to challenges in engaging impacted people. Change overload could lead to lower stakeholder engagement, slower adoption of change.					
Benefits Realisation				It is possible that expected benefits could be either compromised or face lack of effective realisation.					
For Medium/High and High Risk projects It is strongly recommended that consideration be given to:									
1. Ensuring that all critical stakeholders are fully engaged in on-going project planning									
2. Complete and base-lined analysis of expected benefits is undertaken									
3. The engagement of an independent quality assurance expert									
4. Project governance cadence is accelerated									
5. A Contingency or Fall-back Plan be developed before full commencement of project									
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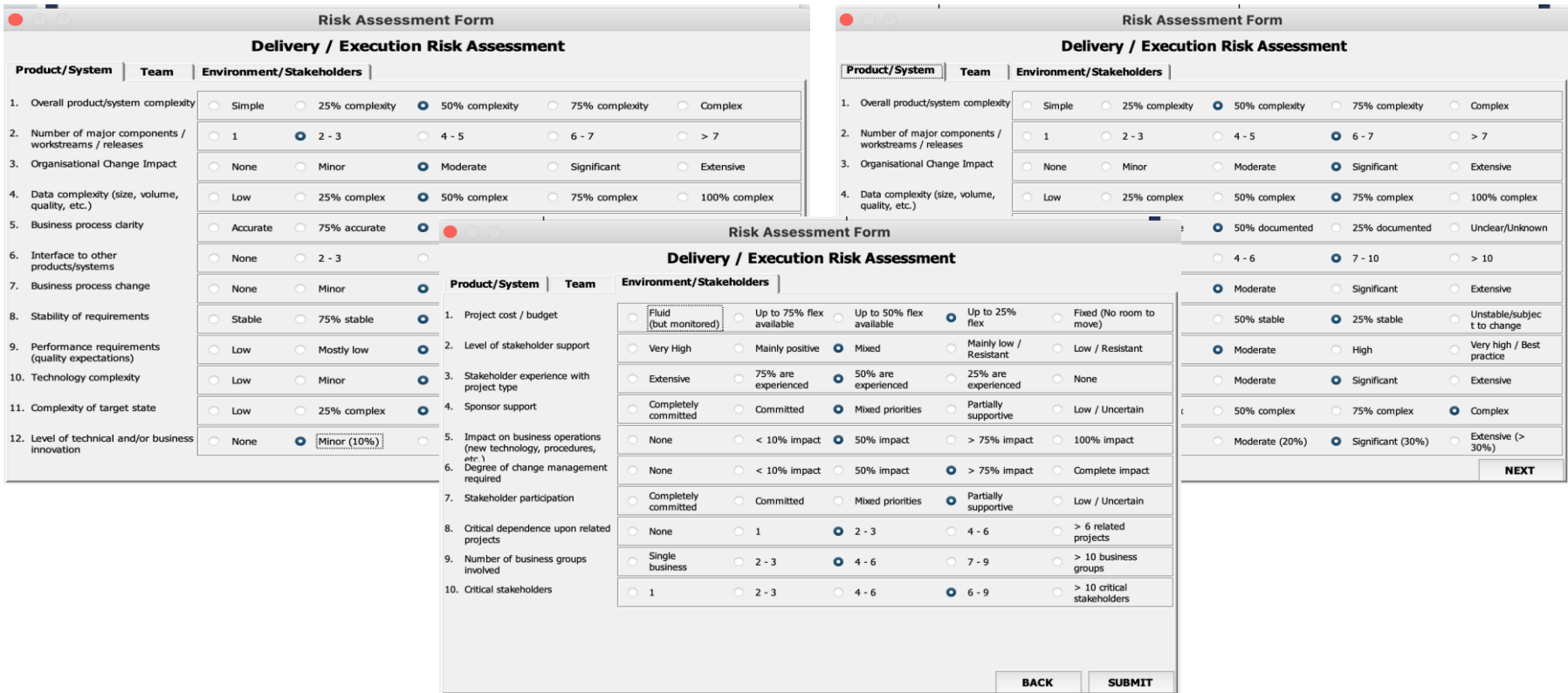
PRISM (Project Risk Impact and Suggested Mitigation) is a structured, expert-developed tool by Seven Consulting designed to enhance the assessment, mitigation, reporting, and ongoing management of project delivery risks. Built on decades of experience and research, PRISM provides a consistent, best-practice framework that addresses a core set of common risk factors across all types of projects.

Recognising that risks significantly affect estimation accuracy, scheduling, team health, productivity, and stakeholder engagement, PRISM promotes a unified risk language within the organisation—especially valuable for those with limited project delivery experience. While each project is unique, PRISM supports proactive risk management as a critical component of successful project execution.

PRISM is an essential tool for building an open and transparent relationship between Sponsors, project managers and stakeholders as a structured and consistent analysis of project delivery risks especially at the initial planning, Business Case stage enables conversations and actions that can be initiated around potential risks to assist in setting up a project for success. Effective reduction of project delivery risk is a “Win/Win”.

PRISM – Risk Assessment

The user completes three sets of Delivery and Execution Risk Assessments: Product/System, Team, and Environment.



The image displays three screenshots of the 'Risk Assessment Form' for 'Delivery / Execution Risk Assessment'. Each form has tabs for 'Product/System', 'Team', and 'Environment/Stakeholders'.

Form 1 (Left): Product/System

- 1. Overall product/system complexity: ☐ Simple ☐ 25% complexity ☒ 50% complexity ☐ 75% complexity ☐ Complex
- 2. Number of major components / workstreams / releases: ☐ 1 ☒ 2 - 3 ☐ 4 - 5 ☐ 6 - 7 ☐ > 7
- 3. Organisational Change Impact: ☐ None ☐ Minor ☒ Moderate ☐ Significant ☐ Extensive
- 4. Data complexity (size, volume, quality, etc.): ☐ Low ☐ 25% complex ☒ 50% complex ☐ 75% complex ☐ 100% complex
- 5. Business process clarity: ☐ Accurate ☐ 75% accurate ☒ 100% accurate
- 6. Interface to other products/systems: ☐ None ☐ 2 - 3 ☐ > 3
- 7. Business process change: ☐ None ☐ Minor ☒ Moderate
- 8. Stability of requirements: ☐ Stable ☐ 75% stable ☒ 100% stable
- 9. Performance requirements (quality expectations): ☐ Low ☐ Mostly low ☒ High
- 10. Technology complexity: ☐ Low ☐ Minor ☒ Moderate
- 11. Complexity of target state: ☐ Low ☐ 25% complex ☒ 50% complex
- 12. Level of technical and/or business innovation: ☐ None ☒ Minor (10%) ☐ Moderate

Form 2 (Middle): Team

- 1. Project cost / budget: ☐ Fluid (but monitored) ☐ Up to 75% flex available ☐ Up to 50% flex available ☒ Up to 25% flex ☐ Fixed (No room to move)
- 2. Level of stakeholder support: ☐ Very High ☐ Mainly positive ☒ Mixed ☐ Mainly low / Resistant ☐ Low / Resistant
- 3. Stakeholder experience with project type: ☐ Extensive ☐ 75% are experienced ☒ 50% are experienced ☐ 25% are experienced ☐ None
- 4. Sponsor support: ☐ Completely committed ☐ Committed ☒ Mixed priorities ☐ Partially supportive ☐ Low / Uncertain
- 5. Impact on business operations (new technology, procedures, etc.): ☐ None ☐ < 10% impact ☒ 50% impact ☐ > 75% impact ☐ 100% impact
- 6. Degree of change management required: ☐ None ☐ < 10% impact ☐ 50% impact ☒ > 75% impact ☐ Complete impact
- 7. Stakeholder participation: ☐ Completely committed ☐ Committed ☐ Mixed priorities ☒ Partially supportive ☐ Low / Uncertain
- 8. Critical dependence upon related projects: ☐ None ☐ 1 ☒ 2 - 3 ☐ 4 - 6 ☐ > 6 related projects
- 9. Number of business groups involved: ☐ Single business ☐ 2 - 3 ☒ 4 - 6 ☐ 7 - 9 ☐ > 10 business groups
- 10. Critical stakeholders: ☐ 1 ☐ 2 - 3 ☐ 4 - 6 ☒ 6 - 9 ☐ > 10 critical stakeholders

Form 3 (Right): Environment/Stakeholders

- 1. Overall product/system complexity: ☐ Simple ☐ 25% complexity ☒ 50% complexity ☐ 75% complexity ☐ Complex
- 2. Number of major components / workstreams / releases: ☐ 1 ☐ 2 - 3 ☐ 4 - 5 ☒ 6 - 7 ☐ > 7
- 3. Organisational Change Impact: ☐ None ☐ Minor ☐ Moderate ☒ Significant ☐ Extensive
- 4. Data complexity (size, volume, quality, etc.): ☐ Low ☐ 25% complex ☐ 50% complex ☒ 75% complex ☐ 100% complex
- 5. Business process clarity: ☐ Accurate ☐ 75% accurate ☒ 100% accurate
- 6. Interface to other products/systems: ☐ None ☐ 2 - 3 ☐ > 3
- 7. Business process change: ☐ None ☐ Minor ☒ Moderate
- 8. Stability of requirements: ☐ Stable ☐ 75% stable ☒ 100% stable
- 9. Performance requirements (quality expectations): ☐ Low ☐ Mostly low ☒ High
- 10. Technology complexity: ☐ Low ☐ Minor ☒ Moderate
- 11. Complexity of target state: ☐ Low ☐ 25% complex ☒ 50% complex
- 12. Level of technical and/or business innovation: ☐ None ☒ Minor (10%) ☐ Moderate

Buttons: BACK, SUBMIT, NEXT

The Risk Analysis window page displays the Risk Impact across all key project factors, along with the aggregated overall rating.

Home

Assessment

Mitigation Plan

Risk Log

USER GUIDE

Project Name

Project X

Proj Manager

Rob T

Project Sponsor

declan

Risk Date

26/5/2024

The higher the risk assessment the greater the degree of instability, uncertainty and project change and potential compromise of benefits.

The project PROJECT X has been initially assessed as

MEDIUM/HIGH Delivery Risk.

LOW/MEDIUM

MEDIUM

MEDIUM/HIGH

LOW

HIGH

Key Project Factors	Risk Impact
Team Morale & Health	It is likely that the team will experience periods of stress and potential burn-out. This could lead to lower productivity, higher error rates, inter-personal tension
Team Stability	It is possible that the team will become unstable as team members leave for other projects. This could lead to schedule slippages, loss of IP and project knowledge
Quality Expectations	It is almost certain that the quality of work product will suffer and overall project quality will be impacted. High error rates will lead to schedule slippage, more challenging work environment
Estimation Accuracy	It is likely that estimates of effort and duration will be inaccurate and result in project instability, cost and schedule blow-outs. Potential compromise of cost-benefit assumptions
Schedule Compliance	It is likely that schedules, burn-down rates, productivity will be compromised and be incorrect. Agreed deadlines could be compromised, potential excessive work to regain schedule

Key Project Factors	Risk Impact
Stakeholder Engagement	It is likely that stakeholders will become dis-engaged and lower support for the project. This could lead to compromise of expected benefits and on-going support/operations
Sponsor Engagement	It is possible that the Sponsor will be constantly engaged in project escalation issues and remediation actions. This could lead to Sponsor withdrawing support, delaying decisions impacting schedules etc.
Degree of Project Change	It is likely that the project will be subjected to both internal and external change leading to loss of steady state. This could impact team health, stability, costs, schedules, benefits realisation
Organisation Change Impact	It is almost certain that the project will have a significant impact on business as usual leading to challenges in engaging impacted people. Change overload could lead to lower stakeholder engagement, slower adoption of change
Benefits Realisation	It is possible that expected benefits could be either compromised or face lack of effective realisation.

For **Medium/High** and **High Risk** projects it is strongly recommended that consideration be given to:

1. Ensuring that all critical stakeholders are fully engaged in on-going project planning

2. Complete and base-lined analysis of expected benefits is undertaken

3. The engagement of an independent quality assurance expert

4. Project governance cadence is accelerated

5. A Contingency or Fall-back Plan be developed before full commencement of project

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PRISM – Mitigation Plan

On the Mitigation Plan page, users can choose up to three actions per key project factor - grouped into categories like scope, schedule, cost, and quality - that influence overall project outcomes.

Home Assessment Risk Analysis Risk Log USER GUIDE				
Key Project Factors	Risk Impact	Possible Mitigation Actions 1	Possible Mitigation Actions 2	Possible Mitigation Actions 3
Team Morale & Health	It is likely that the team will experience periods of stress and potential burn-out. This could lead to lower productivity, higher error rates, inter-personal tension	Engage external team/people coach	Ensure all team members understand program outcomes and team contribution	
Team Stability	It is possible that the team will become unstable as team members leave for other projects. This could lead to schedule slippages, loss of IP and project knowledge	Arrange training and certification in project technologies		
Quality Expectations	It is almost certain that the quality of work product will suffer and overall project quality will be impacted. High error rates will lead to schedule slippage, more challenging work environment			
Estimation Accuracy	It is likely that estimates of effort and duration will be inaccurate and result in project instability, cost and schedule blow-outs. Potential compromise of cost-benefit assumptions	Use proof of concept and prototyping to introduce, test and validate quality expectations Establish Minimum Viable Product & implement time-boxing Consider Agile, User Centric Design, prototyping to elucidate requirement Ensure non-functional/quality requirements are aligned to intended product use/lifecycle Embed a quality regime which evaluates the product rather than the process Engage critical stakeholders specifically to elicit Quality Attributes or non-functional requirements Engage independent Quality Assurance and/or I V & V Engage Sponsor to support external and independent Quality Assurance expert		
Schedule Compliance	It is likely that schedules, burn-down rates, productivity will be compromised and be incorrect. Agreed deadlines could be compromised, potential excessive work to regain schedule			
Stakeholder Engagement	It is likely that stakeholders will become dis-engaged and lower support for the project. This could lead to compromise of expected benefits and on-going support/operations			
Sponsor Engagement	It is possible that the Sponsor will be constantly engaged in project escalation issues and remediation actions. This could lead to Sponsor withdrawing support, delaying decisions impacting schedules etc.			
Degree of Project Change	It is likely that the project will be subjected to both internal and external change leading to loss of steady state. This could impact team health, stability, costs, schedules, benefits realisation			
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Benefits Realisation	It is possible that expected benefits could be either compromised or face lack of effective realisation.			

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The Risk Log page displays all identified risk factors and their assessments. Users can also assign up to three mitigation actions for each risk.

Home Assessment Risk Analysis Mitigation Plan USER GUIDE				
Product/System				
Risk Factor	Assessment	Mitigation 1	Mitigation 2	Mitigation 3
Number of major components / workstreams / releases	6 - 7	Consider agile, User Centric Design, prototyping to elucidate requirement	Focus on effort for data cleansing, verification and design	
Organisational Change Impact	Significant	Engage procurement expertise to understand contractual constraints		
Data complexity (size, volume, quality, etc.)	75% complex	Consider agile, User Centric Design, prototyping to elucidate requirement		
Interface to other products/systems	7 - 10			
Stability of requirements	25% stable	Negotiate rigorous Project Change Request process Evaluate pilot/staggered rollout approach, strict Time-boxing or Program Increments < 9 months Consider agile, User Centric Design, prototyping to elucidate requirement Focus on effort for data cleansing, verification and design Engage procurement expertise to understand contractual constraints Determine Minimum Viable Product for contingency Engage independent Quality Assurance and/or I V & V Engage highly-experienced relevant technical experts Use proof of concept and prototyping to introduce, test and validate quality expectations Establish Minimum Viable Product & implement time-boxing Consider Agile, User Centric Design, prototyping to elucidate requirement Ensure non-functional/quality requirements are aligned to intended product use/lifecycle		
Technology complexity	Significant			
Complexity of target state	Complex			
Level of technical and/or business innovation	Significant (30%)			
Risk Factor	Assessment	Mitigation 1	Mitigation 2	Mitigation 3
Intrinsic team skills (general, interpersonal)	Inconsistent			
Project manager experience	1 - 3 projects			
Project development length	13 - 18 months			
Project dependency upon external vendors	3 vendors			
Schedules/Deadlines Flexibility	< 15% flex			

PRISM:

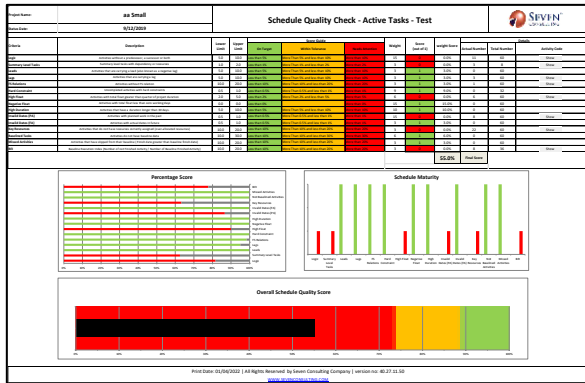
- Creates a common, simplified framework for project delivery risk assessment and mitigation that reflects the cumulative expert experience and learning of Seven Consulting;
- Highlights potential risk impact across multiple factors that can affect achieving project success;
- It delivers a "best practice" and consistent framework for cross project portfolio comparison and data collection;
- Bridges the gap where existing client tools focus more on business-level risks than project-specific ones;
- Supports continuous improvement through shared usage and insights, benefiting both seasoned and less experienced consultants.



Other Seven Consulting Tools

Other Seven Consulting Delivery Tools

Health Check Tool



The Schedule Health Tool is designed to evaluate the quality, integrity and currency of a project schedule and suggests improvement areas.

Key features include:

- Health check
- Schedule maturity
- Overall schedule quality score

Waterfall Dashboard

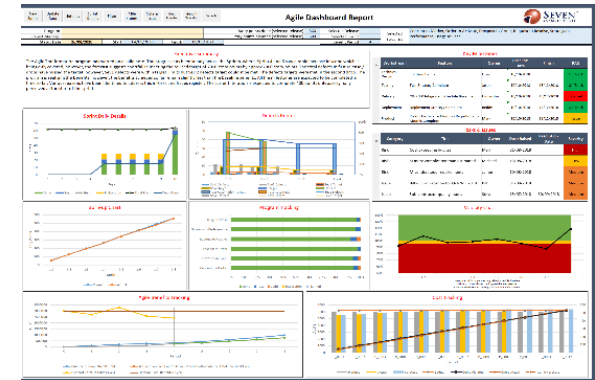


The Waterfall Dashboard combines a number of reports to provide a 'Dashboard', or snapshot of Agile projects progress.

Key features include:

- Weekly velocity
- Earned Value
- Task burndown
- Effort Tracking

Agile Dashboard

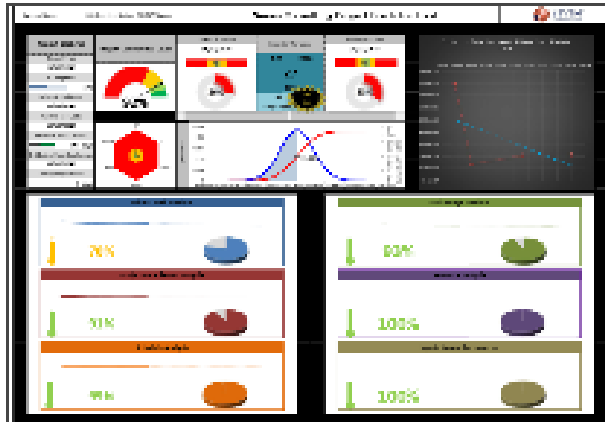


The Agile Dashboard combines multiple reports to provide a 'Dashboard', or snapshot of Agile projects progress.

Key features include:

- Burn-up Chart
- Sprint Burn-Up
- Cost Tracking
- Benefits Tracking
- Defect Reports

Schedule Predictor

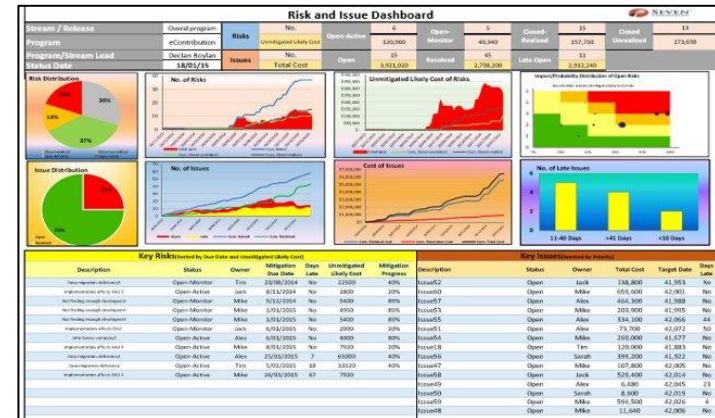


The Schedule Predictor Tool uses advanced algorithms to evaluate the precision of project forecast date and PM expectation finish date according to their actual performance. It provides a prediction trend line to suggest improvement areas.

Key features include:

- Project confidence level
- Critical path analysis
- Cumulative probability

Risk and Issues Dashboard



The Risk and Issue Dashboard analyses the project risk and issue registers to provide a view of key metrics that include aging, cost, quantities by project phase and severity.

Key features include:

- Issue tracking by status, cumulative issues over time, number of late issues, estimated cost of issues
- Risk tracking by status, cumulative risks over time, likely cost of unmitigated risks, impact/probability distribution of open risks

Our projects so far:

2007

Sydney

- Villawood Detention Centre

2008

Sydney

- South Australian Detention Centre

Seven Consulting has been giving back to the wider community since 2007, by supporting our team and their families in voluntary projects to assist those who find themselves in need of help.

2011

Sydney

- Cambodian School Build



2012

Sydney

- Barnardos Kingston House



2013

Sydney

- Youth off the Streets



2015

Sydney

- Jesuit Refugee House – Blaiket
- Hanover Crisis Centre



2016

Sydney

- Marian Villa



2017

Melbourne

- Launch Housing
- Cerebral Palsy Foundation



2022 – Mini Project 7

Melbourne

- M.A.D. Woman
- *The pencil case challenge*
- Bahay ni Maria and Tahanan ng Pagmamahal



2021 – Mini Project 7

In 2021, Seven Consulting continued to acknowledge the importance of fostering a community presence. Seven Consulting team members across three cities were able to participate in multiple mini projects throughout the year to fulfill our Project 7 commitment.



2020

– DONATION DRIVE

Project 7 gave back to the community, by donating \$104,000 across 29 charities, enabling these organisations to create real change in the lives of those who need it most.



2019

Sydney

- Dignity.org.au
- Avalon Centre
- Bahay San Jose – House with No Steps Foundation



2018

Sydney

- Erin's Place
- M.A.D. Woman Foundation
- Concordia Children's Services



2023 – Mini Project 7

Sydney & Melbourne

- Clean Up Australia
- HeartKids
- M.A.D. Woman
- Balmoral Burn
- Monika's Rescue
- Pocket City Farms
- Solar Hope
- JCI Batangas Caballero



2024

Sydney

- Northern Beaches Women's Shelter
- Community Housing Limited
- Habitat for Humanity Philippines
- Tanging Yaman Foundation Inc.



2025

Sydney

- CatholicCare

Melbourne

- Lighthouse Foundation

Manila

- A Home for the Angels



2026

Sydney

- Wesley Mission

Manila

- SOS Children's Villages



Lunchtime Brown Bag Expert Sessions



Since February 2025, Seven Consulting has been providing free monthly expert sessions on a variety of delivery-focused topics. We consistently see attendance at 100+ attendees and feel this is a great way for our delivery community to share learnings and discuss strong practice. We look forward to continuing to provide this value-added activity to our expanding client base.

100+
average attendees

16
brown bag
sessions held to date

Here are the upcoming dates, with more to come:

DATE	TOPIC	PRESENTER
20 August 2026	Regulatory and Compliance Delivery using 5-minute settlement as an example	Mike Stockley
17 September 2026	Prioritisation	Declan Boylan





SEVEN CONSULTING DELIVERY SUMMIT



The purpose of the Seven Consulting annual Delivery Summit is to share our clients' best practices in program and project delivery. It also serves as a celebration of success, a thank you, a training session, and a networking opportunity for our clients and their selected delivery leads.

Some of the Delivery Summit Speakers include:

John Hunt - CIO & Managing Director of Group Enablement, Woolworths Group; **Jeya Shan** - Director Strategic Projects, CLP Power Hong Kong Limited; **Mick O'Brien** - Managing Director, EQT; **Darren Abbruzzese** - CIO Business Banking and Group Digital, NAB; **Glenn Waterson** - GM Retail Transformation, AGL; **Victoria Jones** - Head of Lending Transformation, ANZ; **Jane Harford** - Former Director of IT, Melbourne Girls Grammar; **Cindy Vandecasteele** - Former General Manager Customer Engagement, Alinta Energy; **Cameron McLean** - Former Chief Technology & Data Officer, GMHBA; **Margaret Wilde** - Program Director, NAB; **Geraldine Chin Moody** - Non-Executive Director & Chair Advisory Board, Directors Australia; **Alice Kunek** - Australian Professional Basketball Player, Seven Consulting Opals; **Kristy Wallace** - Australian Professional Basketball Player, Seven Consulting Opals

We have achieved an average NPS of **68** across our **6** Delivery Summits

Our Delivery Summit Supporting Organisations



Visit us for more information: www.sevenconsulting.com/seven-consulting-delivery-summit

AUSTRALIAN OPALS

Seven Consulting is proud to continue as a Major Sponsor of the Australian Women's National Basketball Team, the Australian Opals, currently ranked #3 in the world.

This builds on our ongoing commitment to elite women's sport, continuing our investment with them since 2022.

Our support of women's sport began in 2017 as the first dedicated sponsor of the CommBank Matildas, backing their journey through to the 2023 FIFA Women's World Cup.



Australia's Best
Program Delivery Company



Australia's Best Program Delivery Company

Peak Results, Delivered Together

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